



Metropolitan St. Louis Sewer District St. Louis, Missouri 2019-2020 BUDGET



METROPOLITAN ST. LOUIS SEWER DISTRICT FISCAL YEAR 2020 PROPOSED BUDGET-PRELIMINARY TABLE OF CONTENTS

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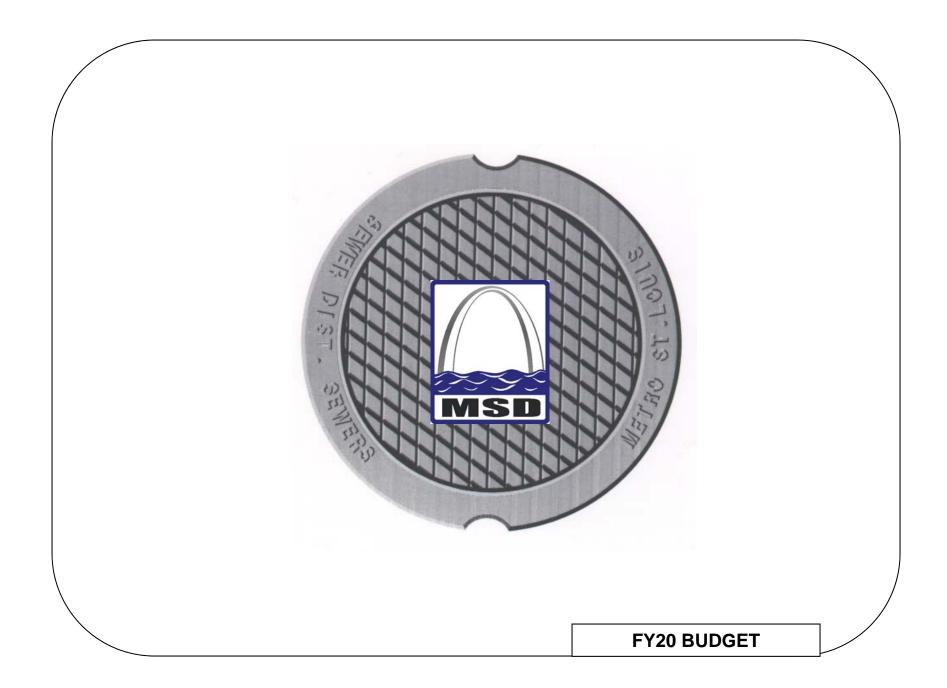
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Metropolitan St. Louis Sewer District

2350 Market Street St. Louis, MO 63103

March 14, 2019

Board of Trustees Metropolitan St. Louis Sewer District 2350 Market Street St. Louis, MO 63103

Dear Trustees:

The mission of the Metropolitan St. Louis Sewer District (MSD) is to protect the public's health and safety, and the region's water environment, by responsibly providing wastewater and stormwater management. In fulfilling our mission, we focus on delivering sound fiscal management and fostering a business-focused culture throughout the organization.

As we continue to build upon our progress over the past several years, in fiscal year (FY) 2020, we will remain focused on several key areas of overall operations, while being fiscally responsive to the needs of the St. Louis region:

STRATEGIC BUSINESS AND OPERATING PLAN – MSD's management is committed to running this utility like a business. A key aspect of this effort is MSD's Strategic Business and Operating Plan (SBOP). The FY 2020 SBOP is a business-focused blueprint for serving our customers now and into the future. It is a plan that puts the customers and the St. Louis community first. The SBOP goals are clear:

- Deliver consistent, high quality customer service;
- Comply with all legal and regulatory requirements and schedules;

- Minimize customer rate increases;
- Be accountable to the St. Louis community

The SBOP is tied to the budgeting process to ensure that initiatives are properly funded. Each department prepares a base budget that covers funding for its day-to-day operations, and an incremental budget for strategic activities that are to be implemented throughout the budget year. A detailed budget review process ensures an in-depth review of all budgetary requests. If fiscal constraints require reduced funding, the costs of strategic objectives are identified so that proper decisions can be made.

BUDGET SUMMARY – As the Executive Director of MSD, I affirm that rates and charges as currently implemented will generate sufficient revenues to meet all expenditures as proposed in the FY 2020 budget, providing adequate operating liquidity as directed in MSD's Debt Management Policy. Furthermore, current rates and charges are adequate to ensure MSD's compliance with all obligations as provided in the Master Bond Ordinance, adopted by the Trustees on April 22, 2004.

The proposed FY 2020 operating budget includes \$216.4 million for day-to-day operations, reflecting a \$6.0 million or 2.9% increase over the FY 2018 budget. The total District budget for FY 2020 is \$729.5 million, which includes the operating budget, Capital Improvement and Replacement Program (CIRP), and debt service. The proposed budget includes an increase of 6 Full Time Employees (FTE).

Proposed expenditures for the FY 2020 are summarized as follows:

| Operating | \$216.4 million |
|----------------------|------------------------|
| CIRP | \$394.4 million |
| Debt Service | <u>\$118.7 million</u> |
| TOTAL EXPENSE BUDGET | \$729.5 million |

Versus costs presented to and approved by the FY 2017 – 2020 Rate Commission, the operating budget for FY 2020 is projected to be 2.1% less than originally planned; and the CIRP budget for FY 2020 is projected to be 15.3% less than originally planned.

The proposed FY 2020 budget for wastewater user charges is approximately \$437.1 million, which is \$8.9 million or 2.0% less than the amount presented and approved by the FY 2017 – 2020 Rate Commission. Reductions in operating and debt service expenses are anticipated to offset the projected decline in wastewater user charges due to a decrease in customer water usage.

In addition, proceeds from the issuance of revenue bonds are forecasted to be \$138.3 million in FY 2020 or \$200.9 million less than the amount presented and approved by the Rate Commission. The reduction in revenue bonds is attributed to more favorable borrowing terms in addition to the CIRP budget being less than originally planned.

PHASE II STORMWATER PERMIT – The Missouri Department of Natural Resources has issued a Phase II Stormwater permit to MSD, St. Louis County, and 59 county municipalities, effective December 14, 2016 – September 30, 2021. Under the provisions of this permit, MSD is the St. Louis Coordinating Authority for our separate municipal stormwater sewer system. St. Louis County and the municipalities are co-permittees.

Per the Phase II Storm Water Management Plan, MSD has again committed significant resources to this important effort. Not only does this work help MSD meet its legal obligations as a stormwater permit holder and as the St. Louis Coordinating Authority, but it significantly reduces the overall compliance burden incurred by MSD's co-permittees. Such an approach allows for a comprehensive and meaningful direction to our community's Phase II Stormwater efforts. **MSD PROJECT CLEAR**® – In 2007, the State of Missouri and the United States Environmental Protection Agency filed a lawsuit against MSD regarding overflows. The Missouri Coalition for the Environment later joined the lawsuit as an intervener.

Throughout MSD's service area, there are hundreds of points where a combination of rainwater and wastewater discharges into local waterways from the sewer system during moderate to heavy rainstorms. Sewer overflow points act as relief valves when too much rainwater enters the sewer system, and without them, communities could experience thousands of basement backups and/or extensive street flooding.

In April 2012, the United States Federal Court approved an agreement known as a Consent Decree bringing the lawsuit to a close. The agreement calls for \$6.0 billion (in 2018 dollars) in improvements to the wastewater system over the next two decades. The FY 2020 capital budget continues MSD's ongoing execution of the Consent Decree.

Knowing that robust and simplified communications would be critical to the success of the Consent Decree, MSD launched MSD Project Clear (MSDPC). MSDPC covers all Consent Decree activities and communications with stakeholders. Therefore, MSDPC is a multi-billion dollar, multi-decade initiative to plan, design, and build system-wide improvements to address water quality and alleviate many wastewater concerns in the St. Louis region. MSDPC focuses on systemwide improvements to get the rain out, repair and maintain, and build system improvements. Projects range in scale from massive underground tunnels that carry the volume of stormwater needed in a growing region, to the disconnection of residential downspouts from the sanitary sewer lines, and rainscaping improvements to manage stormwater runoff.

CONSENT DECREE UPATE – MSD received an amendment to extend the Consent Decree by five years. The previous 23year program is now a 28-year program. Recent regulatory changes require MSD to accelerate certain non-consent decree work. This amendment will allow MSD to meet these new regulatory requirements to deliver the accelerated schedule of non-consent decree work in a fiscally responsible way without placing an additional financial burden on ratepayers. In addition to meeting the new regulatory requirements, MSD has requested to reschedule the construction of several combined sewer overflow storage tunnels in the River Des Peres watershed.

RAINSCAPING / GREEN INFRASTRUCTURE – As part of the amendment, MSD also agreed to invest at least \$20 million in green infrastructure in the Lemay Service Area/River Des Peres Watershed, reducing untreated overflow volume to the River Des Peres. This is in addition to the exiting \$100 million program within the Bissell Point watershed, which is predominantly served by the combined sewer system.

The rainscaping program includes:

- Up to \$13.5 million (\$1.5 million was spent in the pilot phase) will be used to demolish hundreds of abandoned, structurally-condemned buildings that present a threat to public health and safety in the City of St. Louis. These demolitions reduce impervious surface area, which lessens the burden placed on the combined sewer system during moderate to heavy rainstorms.
- The Large Scale Rainscaping Program continues to build partnerships with municipalities, schools, community development organizations, private developers, and others. These partnerships help identify joint opportunities to incorporate rainscaping into ongoing development and other activities in the Bissell Point watershed.
- The Small Grants Rainscaping Program encourages homeowners, neighborhood groups, and other

organizations to apply for grants, recently increased to up to \$4,000. These grants are designed to help MSD customers utilize raingardens, bioretention cells, pervious pavement, green roofs, and other rainscaping techniques at their home or business.

WASTEWATER PROJECTS – In FY 2020, MSD has plans for 134 new or continuing wastewater projects, throughout the service area, totaling \$373.5 million. These projects are funded primarily from the Sanitary Replacement Fund and bond sales. The work represents \$36.1 million in continued projects and \$337.4 million in new projects.

STORMWATER PROJECTS - In FY 2020, MSD tentatively plans 38 stormwater projects, including continuing projects from FY 2019, totaling \$20.9 million.

BOND UTILIZATION & RATINGS – Since FY 2004, MSD has utilized voter approved bonds to lessen the steepness of necessary rate increases. While bonds must be repaid with interest, the dollars raised through their issuance has helped maintain the relevant affordability of MSD rates.

Proceeds from the issuance of bonds must be – and can only be – used to finance wastewater projects that are a part of MSD's Capital Improvement and Replacement Program (CIRP).

Through bond elections in 2004, 2008, 2012, and 2016, area voters have approved a total of \$2.62 billion in bond authorizations. As of December 31, 2018, MSD has utilized \$1.95 billion of the voter approved bond authorizations. Of that amount, \$1.52 billion in bonds is outstanding. \$675 million in bond authorization remains to be utilized.

Thanks to strong financial operations; an experienced management staff; strong management and planning capabilities for the CIRP; and strong voter support for the bond authorizations, MSD enjoys some of the highest bond ratings

received by any sewer utility in the United States. The current ratings are: Moody's - Aa1; Standard & Poor's – AAA; Fitch – AA+. These strong ratings allow MSD to issue bonds at lower interest rates, which in-turn lowers the costs that are passed on to MSD customers.

RATE COMMISSION – The MSD Rate Commission was established in 2000 through voter approved amendments to MSD's Charter. Composed of 15 member organizations that represent a broad cross-section of MSD's customers and the community it serves, the Rate Commission is designed to provide public input into how rates are set. By Charter, MSD staff is required to submit all rate proposals to the Rate Commission. In turn, the Rate Commission independently reviews rate proposals and makes recommendations to MSD's Board of Trustees. Only under parameters defined in MSD's Charter can Rate Commission recommendations be changed, modified, or rejected.

MSD staff submitted a rate proposal for FY 2021 – FY 2024 wastewater funding to the Rate Commission on March 4, 2019.

STORMWATER CAPTIAL RATE – The passage of Proposition S in 2016 resolved the issue of inequitable stormwater sewer operations and maintenance, but stormwater runoff issues such as erosion and flooding still remain unfunded.

MSD staff presented a stormwater rate proposal to the Rate Commission. The Rate Commission recommended and MSD's Board of Trustees approved, a ballot initiative to fund solutions for flooding and erosion. While MSD is not a flood control agency and does not own creeks and streams, but it is in the best position of any regional organization or agency to assist with and provide solutions for these stormwater-related issues. On April 2, if voters approve, an impervious fee would raise \$30 million annually to fund stormwater capital projects. The average charge for a single family home would be about \$27 per year. MSD has identified \$550 million in stormwater issues.

DIVERSITY – Diversity efforts at MSD continue to focus on helping develop and grow minority- and women-owned business enterprises (MWBE); and to develop a diverse workforce from which contractors can hire workers for MSD projects. In FY 2018, minority firms performed \$35.6 million in capital work, which represents 20.9% of MSD's capital program. Women-owned firms performed \$5.8 million in capital work, representing 3.4% of MSD's capital program. Within the same timeframe, minority construction workforce participation was 609,511 hours, or 29.6% of the total hours worked on capital projects. Women construction workforce participation was 124,115 hours, or 6% of total hours worked on capital projects. For capital program professional services (design), minorities represented 16% and women represented 35.5% of the workforce.

As MSD continues the important work we are doing to protect our environment and serve our St. Louis community, we strive to ensure that our efforts reflect the diverse citizenry that we serve.

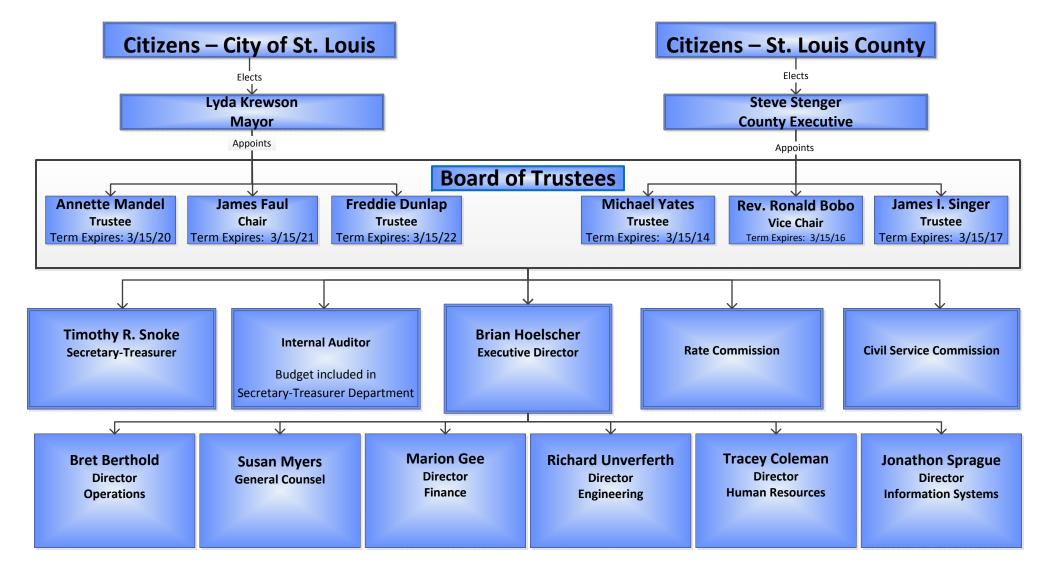
In FY 2020, we pledge to continue to scrutinize our business practices, deliver sound fiscal management, and be fully accountable to the public for the ways in which we spend their money. We will continue to improve our customer service levels and inform the community of our operations and needs. We will persist in addressing the health, safety, and environmental needs we face today and years into the future.

Sincerely,

Bi Healen

Brian Hoelscher, P.E. Executive Director & Chief Executive Officer

Metropolitan St. Louis Sewer District







The Budget Summary section contains policies, processes, graphs and charts related to budget development. This section also contains information regarding staffing and a summary of the Capital Improvement and Replacement Program.

BUDGET & FINANCIAL POLICIES

The Metropolitan St. Louis Sewer District's budget & financial policies set forth the basic framework for the District's overall management of operations taking into account changing circumstances and conditions. These policies assist the decision making process of the Board and provide guidelines for evaluating both current activities and proposals for future programs.

| Balanced Budget Policy | Performance Against Policy |
|---|---|
| Section 7.130 of the District's Charter requires a balanced budget be submitted to The Board for approval. It mandates the following three requirements: | |
| In no event shall the total amount of proposed expenditures for the budget year from any fund exceed the estimated revenues to be actually received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. | "Changes in Fund Balance" pages are included in this book to demonstrate compliance with this policy. |
| The Annual Budget must be balanced. All funds, Department operations and services, supported by the financial resources of the District, must function within the limits of these resources identified or available specifically to them. A balance must be struck between revenues and expenditures so that the public can realize the benefits of a strong and stable utility. By law, budgets cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. | FY20 Total Revenue: (shown in million \$) Wastewater User Charges: \$437.1 Stormwater User Charges 9.9 Revenue Bonds: 139.4 Taxes: 33.8 Investment and Other Income: 10.6 Use of Fund Balances: <u>98.7</u> TOTAL DISTRICT REVENUE: \$729.5 FY20 Total Expense: (shown in million \$) Operating Budget: Operating Budget: \$216.4 CIRP: 394.4 Debt Service: <u>118.7</u> TOTAL DISTRICT EXPENSES: \$729.5 |
| Pursuant to the Metropolitan St. Louis Sewer District Charter, Section 7.130, not later than the fifteenth day of March in each year, the Executive Director will submit to The Board a budget for the ensuing fiscal year, an explanatory budget message, and a general appropriation ordinance conforming with such budget. The budget shall provide a financial plan for the budget year for all District and subdistrict funds. | The Board of Trustees received all of the required documents on March 14, 2019. |

| Operating Budget Policies | Performance Against Policy |
|---|--|
| Historical levels of funding and expenditures shall be included in the budget to provide comparisons. Financial forecasting of future requirements shall be included to provide estimates of future | "Changes in Fund Balance" pages are included in this book to demonstrate compliance with this policy. |
| financial and operating conditions. Whenever approved by The Board, the Executive Director may transfer any unencumbered appropriation balances or portions from one classification of expenditure to another. | The District complies with this policy. |
| Per Section 7.160 of the Charter, at any time during the budget year, upon recommendation of the Executive Director, The Board may, by ordinance, make supplementary appropriations if (1) the Executive Director estimates that such appropriations will not result in a deficit at the end of the budget, or (2) The Board shall adopt an ordinance or ordinances consistent with the requirements in Section 7.140 providing additional revenues and the Executive Director estimates that the amount to be actually received there from during the budget year will equal or exceed the amount of such supplementary appropriations. | The District complies with this policy. |
| The District will maintain a budgetary control system to ensure adherence to the budget and will prepare regular reports comparing actual revenues and expenditures to budgeted amounts. | The District's accounting system has controls to ensure compliance with the budget. Managers receive daily reports that show financial performance against budget. Monthly reports comparing actual revenues and expenditures are prepared for Senior Management and highlights of these reports are presented quarterly to the Finance Committee of the Board of Trustees. |

| Revenue Policies | Performance Against Policy |
|---|--|
| The District will seek to maintain a diversified and stable revenue system to minimize short-run fluctuations in any one revenue source. | User Charge Fees are the District's primary source of funding for wastewater operations. While some of these fees are also used for capital improvements, the District also uses revenue bonds to finance a large portion of the CIRP. |
| The District will follow an aggressive policy of collecting revenues. | The District uses a multi-layered approach to collecting past due accounts. It employs a series of automated reminder calls to accounts that are 25 days delinquent. Accounts that remain delinquent then progress to being placed with collection agencies, second placement agencies and eventually law firms for collection. |
| The District will establish wastewater user charges and stormwater user charges, fees and tax rates at a level related to the full cost (operating, direct, indirect and capital) of providing the service. Voter approval is required to implement tax rate increases. | The District is required to submit rate change proposals to a Rate Commission. During this rate setting process, the District's rate consultant performed a detailed cost of service analysis using industry standard principles endorsed by the Water Environment Federation which allows the District to demonstrate that rates have been set at a level to recover the full cost, without excess, of providing service. |
| The District will review wastewater fees and stormwater user charges, and fees annually to determine if the revenues support the cost of the service. Rate increases to generate needed revenues are required, per Charter Section 7.040, to be submitted to the District's Rate Commission for review and recommendation to The Board. | The District reviews fee revenue annually as part of the budget process to ensure it is adequate to meet the District's balanced budget requirement. |

| Investment Policies | Performance Against Policy |
|--|---|
| The District will maximize the return on all cash available for investment without sacrifice of safety or necessary liquidity. | The District complies with this policy. |
| | The Secretary-Treasurer reports monthly to the Finance Committee of The Board on the performance and make-up of the investment portfolio. |

| Debt Policies | Performance Against Policy |
|---|---|
| The Board shall authorize and approve all debt issued for the purpose of financing portions of the District's CIRP as well as debt that may be issued for the purpose of refunding any outstanding District debt. | In the previous budget year, the District participated in the Series 2018A Water Infrastructure Finance and Innovation Act Ioan with the United States Environmental Protection Agency and Series 2018B SRF Direct Loan Program with the State of Missouri. The Board approved these debt issuances with Ordinances 15077 and 15098, respectively. |
| The District will confine long-term borrowing to finance authorized capital improvement projects or to refund, on a current or advanced basis, outstanding debt obligations. Any bond issues to refund on an advanced basis would be taxable debt. | The District complies with this policy. |
| The District may issue long-term debt (general obligation or revenue bonds) where it is deemed that capital improvements should not be financed from current revenues. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that the weighted average maturity of the debt does not exceed the expected useful life of the capital project. | The District's use of revenue bonds during FY19 was consistent with use of debt outlined in the Rate Change Report accepted by The Board on October 8, 2015. The proceeds from these bonds were used solely for capital improvements, where the assets gained have a useful life greater than the weighted average maturity of the debt. |
| The District may issue (1) general obligation bonds to finance capital improvement projects that result in community-wide benefits (2) revenue bonds to finance capital improvement projects serviced from the net revenues from a particular enterprise, such as sewer service. | The District's use of revenue bonds in FY19 for capital improvement projects will be serviced with pledged revenues from sanitary sewer user charges. |
| Issuance of general obligation bonds requires 57% approval of those voting at primary and general elections and a 67% approval at other elections. Issuance of revenue bonds requires simple majority approval of those voting. | The District's issuance of revenue bonds in FY19 were authorized by voters at special election held on April 5, 2016. |
| No general obligation bonds shall be issued in an amount, which together with existing indebtedness of the District or a subdistrict exceeds in the aggregate 5% of the value of all taxable tangible property in the District and its subdistricts. | The District has no outstanding general obligation bonds. |
| Any general obligation bonds issued under the District charter shall mature over a period not exceeding 20 years from the date contracted, while revenue bond maturities may extend to 30 years. | The District has no outstanding general obligation bonds. |
| For the purpose of refunding, extending, or unifying the whole or any part of its valid bonded indebtedness, the District may issue refunding bonds not exceeding the principle amount of the outstanding indebtedness to be refunded and the accrued interest to the date of such refunding bonds. | The District did not issue any refunding bonds in FY19. |

| Debt Policies (continued) | Performance Against Policy |
|---|--|
| Short-term borrowing may be utilized as authorized by District Charter, Section 3.020(13), for the temporary funding of capital projects or for operational cash flow deficits subject to the following policies: | The District did not utilize short-term borrowing in FY19. |
| District may issue short-term debt when there is a defined and adequate repayment source. Lines of Credit may be considered as an alternative to other short-term borrowing options if it is determined to be more cost-effective. Other short-term debt, including commercial paper notes, may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable for long-term debt issuance. | |
| Per Charter Section 3.020, the District may use short-term debt to provide for the borrowing of money in anticipation of the collection of taxes and revenues for the fiscal year. The amount of such loans shall at no time exceed 90% of the estimated collectible taxes and revenues for the year yet uncollected. | The District did not utilize short-term borrowing in FY19. |

| Reserve Policies | Performance Against Policy |
|--|--|
| The operating reserve is a balance maintained in the General Fund, Construction Funds and Special Funds combined to accommodate fluctuations in annual revenues and expenditures. The District currently maintains a minimum fund balance of 60 days or 16.4% of the next year's annual operating expenditures for working capital. | Operating Reserves for: FY18 – Actual – 164 days FY19 – Projected – 170 days |
| The District will maintain a Stormwater Emergency Fund with a minimum balance of \$250,000 and a Wastewater Emergency Fund with a minimum balance of \$500,000. | The District is in compliance with these minimum balance requirements. Please refer to the "Changes in Fund Balance" tables for these funds in the Debt Service & Special Funds section of this book for exact fund balances. |
| The District will maintain a Wastewater Backup Insurance and Reimbursement Fund with a minimum balance of \$1 million dollars. | The District is in compliance with this minimum balance requirement. Please refer to the "Changes in Fund Balance" tables for these funds in the Debt Service & Special Funds section of this book for exact balances. |
| The District will maintain a General Insurance Fund with a minimum balance of \$500,000 dollars. | The District is in compliance with this minimum balance requirement. Please refer to the "Changes in Fund Balance" tables for these funds in the Debt Service & Special Funds section of this book for exact balances. |
| Funds will be reserved to comply with the terms and conditions of the debt instruments used to finance capital improvement projects. | The Master Bond Document contains a 45-day reserve requirement. Operating reserves for: FY18 – Actual – 164 days FY19 – Projected – 170 days |
| Property taxes levied by the District and other revenue received for construction, operations and maintenance in particular taxing subdistricts will be reserved for that use. | The District maintains separate funds to account for each of the taxing subdistricts it manages. |

| Capital Improvement and Replacement Policies | Performance Against Policy |
|---|---|
| The District shall prepare a long-term plan for wastewater | The Board of Trustees received the five-year CIRP on March 14, |
| infrastructure projects to relieve backup complaints and/or for the | 2019. This plan is updated annually and is consistent with The |
| correction of identified sanitary sewer capacity inadequacies and | District's long-term plan for wastewater and stormwater projects. |
| deficiencies and/or for the correction of bypasses and overflows. | |
| This plan shall include stormwater projects to prevent flooding and | |
| erosion threatening homes and property. This plan shall be used | |
| to develop a five year CIRP and make all capital improvements | |
| accordingly. This five year plan shall be updated annually. | |
| The Board adopts the CIRP as a planning document, but does not | The District complies with this policy. |
| appropriate the identified multi-year expenditures. These | |
| expenditures are legally authorized during the year at the time a | |
| fixed contract is awarded. | The District compliant with this policy. |
| The District will maintain its physical assets at a level adequate to | The District complies with this policy. |
| protect the District's capital investment and to minimize future maintenance and replacement costs. | |
| | |
| | |

| Financial and Accounting Policies | Performance Against Policy |
|---|--|
| An independent audit shall be made of all accounts of the District | CliftonLarsonAllen LLP issued their Independent Auditors' Report |
| at least annually by a certified public accounting firm that shall be | for the financial statements as of and for the year ended June 30, |
| engaged by The Board. | 2018 on October 12, 2018. |
| Financial reports will be submitted to The Board and District Staff. | The District complies with this policy. |
| District financial information will be available through monthly | The District prepares monthly financial statements and publishes |
| financial statements, the Comprehensive Annual Financial Report | quarterly statements on its website. The CAFR and the Annual |
| (CAFR) and Annual Budget. | Budget are also available on the District's website. |
| The District will produce annual financial reports in accordance | The District's CAFR is prepared in accordance with GAAP as |
| with Generally Accepted Accounting Principles (GAAP) as outlined | outlined by the GASB. |
| by the Governmental Accounting Standards Board (GASB). | |

Financial Structure

The District's financial structure is organized on the basis of funds, each of which is considered a separate accounting entity with fund specific balancing accounts that comprise its assets, liabilities, fund balances, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The District uses both Governmental Funds and Proprietary Funds. The District uses a Modified Accrual method of budgeting, and both Modified Accrual and Accrual bases of accounting.

In the table below, each fund type and group is identified. The purpose of the fund is stated, and the Budgeting Basis and Accounting Basis are also reported for each fund group.

Modified Accrual Accounting or Budgeting recognizes revenues when they are both available and measurable. Most expenditures are recognized when an obligation to pay is established, except in the case of interest on long-term debt. That interest expense is recognized when it is due.

Full Accrual Accounting is very similar to Modified Accrual Accounting. Under Full Accrual revenues are recognized when earned, and expenditures are recognized when an obligation to pay is established.

However, the major ways in which Modified Accrual is different than Full Accrual is the recognition of Capital expenditures. Under the Modified Accrual method, Capital expenditures are recognized when the entity has an obligation to pay.
Under the Full Accrual method, Capital expenditures are recognized over the life of the asset.

| Fund Type/Fund Title | Purpose | <u>Budgeting</u> Basis | Accounting Basis |
|---|--|---------------------------|---------------------|
| GOVERNMENTAL FUNDS | | | |
| General Fund | The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. | Modified Accrual | Modified Accrual |
| Revenue Funds | The Revenue Funds account for all wastewater user charges billed to customers. User Charge proceeds are recorded in the Revenue Funds and allocated to the various other funds to cover operation and maintenance costs and capital improvement expenditures. | Modified Accrual | Modified Accrual |
| Operations, Maintenance and Construction Improvement Funds | These funds account for the proceeds from tax levies in the various subdistricts. These are primarily stormwater dedicated subdistrict assessments which fund projects, stormwater operations and maintenance specific to each subdistrict's geographic area. Effective in Fiscal Year 2017, tax levies for all OMCI subdistricts were suspended. Remaining fund balances will be used for maintenance and operation of facilities in the respective subdistricts until balances are depleted. | Modified Accrual | Modified Accrual |
| Construction Funds | The Construction Funds are established to receive and disburse proceeds from revenue sources and restricted for construction of improvements to sewerage and drainage collection systems and treatment facilities. The District has two construction funds that support the majority of the CIRP: 1) the Sanitary Replacement Fund and, 2) the Stormwater Replacement Fund. Use of these funds is dedicated to sanitary and stormwater projects, respectively. | | Modified Accrual |
| Debt Service Funds | The Debt Service Funds are established for bond issues sold by the District. These funds provide for the accounting of receipt and disbursement of monies designated for payment of principal and interest and redemption of outstanding bond issues. A distinct fund is established for each of the District's bond issues. | Modified Accrual | Modified Accrual |

| Fund Type/Fund Title | Purpose | <u>Budgeting</u> Basis | Accounting Basis |
|-----------------------------------|--|--|---------------------|
| GOVERNMENTAL FUNDS (continued) | | | |
| Special Funds | The Special Funds are established to: 1) account for and report financial resources related to the proceeds of specific revenue sources designated for specific purposes, or 2) account for and report financial resources related to funds required to maintain a minimum balance. The District's current Special Funds consist of the following: Improvement Fund – to account for the cost of any improvements and special tax bills issued for any improvement. Water Backup Insurance and Reimbursement Fund – to account for customer water backup insurance claims resulting from over charged lines or blocked mains. General Insurance Fund – to be used to pay the cost of workers' compensation claims, property insurance, general liability, auto liability, flood insurance and all expenses (i.e. premiums, claims, claim expenses, claim recoveries and claim accruals) related to these coverages. Two Emergency Funds – to account for monies needed to address Wastewater and Stormwater emergencies. Such emergencies require immediate District response. Examples are sewer repairs and replacements to immediately address severe disruption in the operations and maintenance of the District, weather related disruption of District operations, and other disruptions of District services caused by dramatic unforeseen events. | Modified Accrual | Modified Accrual |
| PROPRIETARY FUNDS | | | |
| Enterprise Funds | Account for operations financed and operated in a manner similar to the private sector. The District utilizes these funds to convert the accounting records from a modified accrual to an accrual basis. The District performs this conversion so that it may produce financial statements as a single enterprise fund. | These funds are not budgeted. | Accrual |

Metropolitan St. Louis Sewer District



Strategic Business and Operating Plan Fiscal Years 2020-2024

VISION STATEMENT

Quality Service Always

MISSION STATEMENT

To protect the public's health, safety, and water environment by responsibly providing wastewater and stormwater management

VALUES

Integrity

Acting ethically at all times, treating everyone with honesty, fairness and respect.

Teamwork

Working together to accomplish our mission with open communication, trust, respect and diversity.

Innovation

Embracing continuous improvement and new solutions to achieve excellence.

Employees

Developing successful, responsible, and safety conscious employees and acknowledging their contributions.

Customers

Building strong relationships by keeping our commitments, providing excellent service and being transparent in everything we do.

Vision, Mission, Value statements are important elements of a strategic business plan. The Mission statement keeps the District focused on its essential activity, the Vision statement points to its ideal purpose, and the Value statement conveys the principles that must shape our actions.

Strategic Business and Operating Plan

The Fiscal Year (FY) 2020 Strategic Business and Operating Plan (SBOP) is a business-focused blueprint for serving our ratepayers now and into the future. It is a plan that puts the ratepayers and the St. Louis community first. The SBOP's goals are clear:

- Deliver consistent, high quality customer service;
- Comply with all legal and regulatory requirements and schedules;
- Minimize customer rate increases; and
- Be accountable to the St. Louis community.

These goals build on the public input and feedback that the District has received since the first SBOP was introduced in 2001. While the FY 2020 goals may appear similar to the original set of goals, the underlying refinements and changes in these goals are significant. The FY 2020 SBOP is easily understood, the goals and resulting strategies are actionable, and the impact of the strategies is measurable. Additionally, the FY 2020 SBOP continues a philosophy that intimately links budgetary expenditures and strategic goals. Under this philosophy, the goals and strategies of the SBOP drive budgetary expenditures and succinctly support the SBOP's success. Further, the budgetary expenditures for the SBOP are business focused and ultimately serve the ratepayer.

To achieve these goals, the FY 2020 SBOP proposes six business-focused strategies:

Strategy 1: Educate and partner with stakeholders to build support.

Essential to our success is an active dialog with stakeholders to improve mutual understanding of the needs of the District and its stakeholders. Education will focus on the District's goals, needs and initiatives. When possible, we will partner with stakeholders to achieve win-win solutions on common issues. Partnering will take many forms, including – but not restricted to – discussions with various stakeholder groups; District organized focus groups; employee participation in civic organizations; and regulatory advisory committees.

Strategy 2: Manage the District's costs and revenues to optimize financial impacts.

The District continues to face increasing fiscal demands related to regulatory issues affecting its collection and treatment systems. In response to these demands, the District is continuing its important work to protect local waterways, ensure compliance with State and Federal environmental regulations, and provide effective, efficient wastewater and stormwater services to the St. Louis community. This work continues in the form of Project Clear, which includes the District's multi-decade, multi-billion dollar Capital Improvement and Replacement Program (CIRP). It is essential the District diligently manage costs and minimize rate increases. Sound financial management, long-term planning, internal audit practices, and leveraging of data are critical components of this strategy.

Strategy 3: Integrate and improve the District's business processes.

Not accepting the status quo as justification for current and future business practices, and continually reviewing best practices amongst contemporaries are cultural imperatives for continual improvement. The goal of this initiative focuses on identifying and implementing process improvements that will enable the District to meet or exceed established performance, production and customer satisfaction goals.

Strategy 4: Promote appropriate standards through proactive regulatory and legislative involvement.

The most significant factors affecting current and future rate increases are federal and state regulations and legislation. It is often the case that implementation of multiple regulations compete for the same, scarce funding resources. As authorities in wastewater and stormwater management, it is essential that we assist in the creation of regulations that will efficiently achieve desired results. This extends to both regulations that govern environmental protection and regulations that are not directly linked to those duties, but are drivers for other facets of the District's business functions. This strategy focuses on our involvement in the formation of regulations and legislation that impact all areas of the District's operations. It is crucial that regulations and legislation be based on sound technical information and governance frameworks. The District and others in the regulated community are in the best position to provide such information. New regulations and legislation – particularly those pertaining to environmental protection – should be practical and able to be implemented in a like manner.

Strategy 5: Address customer and regulatory needs through a comprehensive infrastructure management program.

Maintaining customer service expectations and meeting regulatory requirements are paramount concerns within the District's mission. However, these must be balanced against the need to cost effectively maintain the District's wastewater, stormwater, and supporting assets. This can only be achieved through investigation, planning, maintenance and capital replacement programs. A model infrastructure management program effectively integrates these processes while considering risk and required service levels. The resulting program minimizes the life-cycle costs of infrastructure assets at an acceptable level of risk, while continually delivering established levels of service.

Strategy 6: Create a learning and business oriented culture based on competency and accountability.

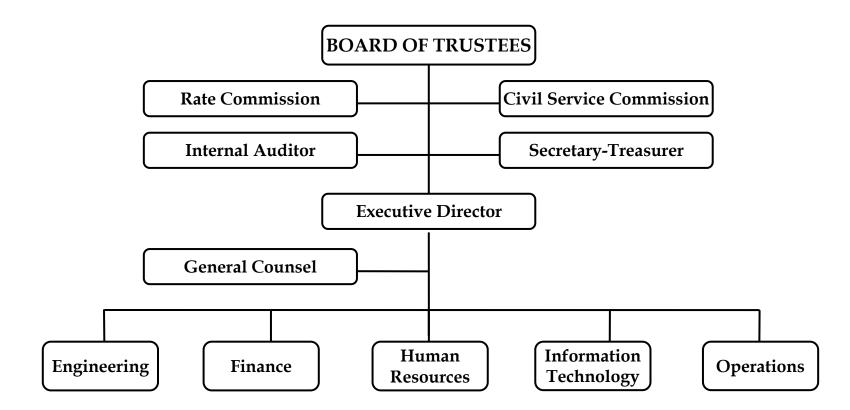
The District's success is dependent upon employees having appropriate competencies and skills within a culture of accountability - a culture that is rooted in ethical integrity and seeks a balance between effectiveness, efficiency and cost management. Improving employee and organizational performance at all levels is the core of this strategy. Special emphasis will be placed on leadership development, management/supervisory skill training, open communications, general operational and administrative needs, and building awareness of individual employees' role in the success of the overall organization.

FISCAL YEAR 2020 OBJECTIVES

The District has developed a set of specific objectives that support these strategies and, thus, achieve the goals of the Strategic Business and Operating Plan. Objectives are segmented into "Year 1", "Year 2" and "Years 3-5" categories. Combined, these objectives make up the tactical blueprint that we will engage in during FY 2020 and beyond, as we strive to protect the public's health, safety and water environment by responsibly providing wastewater and stormwater management.

Achieving these objectives is the responsibility of various departments within the District. These departments are shown on the following organizational chart:

THE METROPOLITAN ST. LOUIS SEWER DISTRICT ORGANIZATIONAL CHART



Objective 1: Execute Community Outreach Programs

| Milestones Y | Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--------------------------|---|----------------------|----------------------|
| a) Evaluate strategy. | Project Clear and its role in the District's communication | a) Q1, FY 2020 | a) Q4, FY 2020 |
| ' | relationships with stakeholders and engage additional lers with message synergy to educate and inform on MSD's | b) Q1, FY 2020 | b) Q4, FY 2020 |
| , | and engage stakeholders regarding the outcome of the ter Capital Rate vote. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Review a goals and | nd revise public communication and outreach programs l staffing. | d) Q1, FY 2020 | d) Q4, FY 2020 |
| , | the Charter Plan Amendment Commission and review ommendations. | e) Q1, FY 2020 | e) Q4, FY 2020 |
| , | and implement the outcome of the Wastewater Rate ion Process. | f) Q2, FY 2020 | f) Q4, FY 2020 |

Objective 1: Execute Community Outreach Programs

| Milestones Year 2: 2021 | Milestones Years 3 - 5: 2022 - 2024 |
|---|---|
| a) Evaluate Project Clear and its role in the District's communication strategy. | a) Evaluate Project Clear and its role in the District's communication strategy. |
| b) Maintain relationships with stakeholders and engage additional stakeholders with message synergy to educate and inform on MSD's mission. | b) Maintain relationships with stakeholders and engage additional stakeholders with message synergy to educate and inform on MSD's mission. |
| c) Review and revise public communication and outreach programs goals and staffing. | c) Review and revise public communication and outreach program goals and staffing. |
| d) Plan election for additional bond authorization. | d) Plan for and implement activities for the Wastewater Rate Commission Process. |
| e) Plan election for any Plan Amendment recommendations. | |
| f) Maintain communication and relationships with stakeholders following the stormwater, wastewater, and plan amendment ballot outcomes. | |

Objective 2: Execute Outreach Programs for Elected Representatives and Other Municipal Officials

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Develop legislative agenda for both State and Federal activities. | a) Q1, FY 2020 | a) Q1, FY 2020 |
| b) Conduct meetings with St. Louis City (Mayor's office and Board of Aldermen) and St. Louis County (County Executive's office and County Council) regarding District goals and needs. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Enhance relationships with local governments through briefings on projects and other topics of mutual concern with a focus on expanding peer to peer relationships with staff counterparts. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Provide annual review of the Legislative Outreach Program results and assess future activities for enhancing effectiveness. | d) Q1, FY 2020 | d) Q1, FY 2020 |
| e) Conduct annual outreach and Jefferson City briefings for State of Missouri legislators. | e) Q2, FY 2020 | e) Q4, FY 2020 |
| f) Conduct annual legislative briefing for Federal legislators. | f) Q3, FY 2020 | f) Q4, FY 2020 |

Objective 2: Execute Outreach Programs for Elected Representatives and Other Municipal Officials

| Milestones Year 2: 2021 Milestones Years 3 - 5: 2022 - 2024 | | |
|---|---|--|
| a) Develop legislative agenda for both State and Federal activities. | a) Develop legislative agenda for both State and Federal activities. | |
| b) Continue meetings with St. Louis City (Mayor's office and Board of Aldermen) and St. Louis County (County Executive's office and County Council) regarding District goals and needs. | b) Conduct meetings with St. Louis City (Mayor's office and Board of Aldermen) and St. Louis County (County Executive's office and County Council) regarding District goals and needs. | |
| c) Continue to enhance relationships with local governments through briefings on Projects and other topics of mutual concern with a focus on expanding peer to peer relationships with staff counterparts. | c) Continue to enhance relationships with municipalities through briefings on projects and other topics of mutual concern with elected officials and administration. | |
| d) Conduct annual legislative outreach and Jefferson City briefings for State of Missouri legislators. | d) Conduct annual legislative outreach and Jefferson City briefings for State of Missouri legislators. | |
| e) Conduct annual legislative briefing for Federal legislators. | e) Conduct annual legislative briefing for Federal legislators. | |
| f) Provide annual review of the Legislative Outreach Program results and assess future activities for enhancing effectiveness. | f) Provide annual review of the Legislative Outreach Program results and assess future activities for enhancing effectiveness. | |

Objective 3: Execute Diversity and Outreach Programs

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Participate in networking events and other community events to increase stakeholder relationships and participation with the District's Diversity Programs. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Identify opportunities to increase women workforce participation on CIRP construction projects. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Report on the progress of MSD's Diversity Programs. | c) Q1, FY 2020 | c) Q1, FY 2020 |
| d) Evaluate all investments made as part of the CBA and make adjustments to programs and funding, as appropriate. | d) Q1, FY 2020 | d) Q2, FY 2020 |
| e) Complete the update and begin implementation of the Disparity Study results and recommendations. | e) Q1, FY 2020 | e) Q4, FY 2020 |
| f) Report on the effectiveness of the On The Job Training (OJT) programs for capital tunneling projects. | f) Q1, FY 2020 | f) Q4, FY 2020 |
| g) Implement Workforce Development Grant Program. | g) Q1, FY2020 | g) Q4, FY2020 |

Objective 3: Execute Diversity and Outreach Programs

| Milestones Year 2: 2021 | Milestones Years 3 - 5: 2022 - 2024 |
|--|--|
| a) Continue participating in networking events and other community events to increase stakeholder relationships and participation with the District's Diversity Program. | a) Maintain relationships and dialogue with external stakeholders. |
| b) Continue to identify and evaluate efforts to increase woman workforce participation on CIRP construction projects. | b) Review effectiveness of diversity utilization initiatives and recommend appropriate adjustments. |
| c) Continue to report on the progress of MSD's Diversity Program and make adjustments for improvements as | c) Based on the Disparity Study findings, update the diversity program, as necessary. |
| d) Continue to implement the Disparity Study results and | d) Continue to evaluate all investments made as part of the CBA and make adjustments to program and funding, as appropriate. |
| recommendations. | |
| e) Continue to report on the effectiveness of the On The Job Training (OJT) programs for capital tunneling projects. | e) Continue assessment of opportunities to adjust the Job Training Program to increase opportunities for contractors to hire low income, unemployed and underemployed individuals for District projects. |
| f) Evaluate the effectiveness of the Workforce Development Grant Program. | f) Continue to evaluate the effectiveness of the Workforce Development Grant program. |
| | |

STRATEGY 2: MANAGE THE DISTRICT'S COSTS AND REVENUES TO OPTIMIZE FINANCIAL IMPACTS

Objective 1: Increase Collection of Delinquent Revenue

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Implement pilot water shutoff solution to increase collection of delinquent sewer service charges. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Implement changes to the Customer Assistance Program. | b) Q1, FY 2020 | b) Q3, FY 2020 |
| c) Continue to assess and modify collection process to achieve net average collection period for receivables to 45 days or less. | c) Q1, FY 2020 | c) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 - 5: 2022 - 2024 | | |
|--|--|--|--|
| a) Continue to assess and modify collection process to achieve net average collection period for receivables to 45 days or less. | a) Continue to assess and modify collection process to achieve net average collection period for receivables to 45 days or less. | | |
| b) Complete implementation of the water shut-off program, and then assess effectiveness. | b) Re-evaluate the effectiveness of the Customer Assistance Program and adjust accordingly. | | |

STRATEGY 2: MANAGE THE DISTRICT'S COSTS AND REVENUES TO OPTIMIZE FINANCIAL IMPACTS

Objective 2: Identify and Implement Cost Savings Initiatives

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Maintain annual operating budgets that are aligned with approved Rate Commission report. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Evaluate occupational injury trends. | b) Q2, FY 2020 | b) Q3, FY 2020 |
| c) Evaluate results of the Wellness Program. | c) Q1, FY 2020 | c) Q2, FY 2020 |
| | | |

| Milestones Year 2: 2021 | Milestones Years 3 - 5: 2022 - 2024 |
|--|--|
| a) Maintain annual operating budgets that are aligned with Approved Rate Commission report. | a) Maintain annual operating budgets that are aligned with Approved Rate Commission report. |
| b) Implement modifications to occupational injury prevention program. | |
| c) If applicable, implement adjustments to Wellness Program. | |

STRATEGY 2: MANAGE THE DISTRICT'S COSTS AND REVENUES TO OPTIMIZE FINANCIAL IMPACTS

Objective 3: Maximize Long-Term Financial Plans for District Needs

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Manage capital program (wastewater and stormwater) within supporting revenue while assuring Consent Decree compliance and regulatory requirements. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Manage District's key financial ratios to maintain current bond ratings and Consent Decree compliance. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Manage multi-decade financing plan to support current and future requirements. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Pursue external sources of funding, where available. | d) Q1, FY 2020 | d) Q4, FY 2020 |
| e) Pursue implementation of predictive analytics to enhance decision making to enhance financial forecasting used in strategic decision making. | e) Q1, FY 2020 | e) Q4, FY 2020 |
| f) If approved by voters, implement necessary processes to begin billing new stormwater capital rate. | f) Q1, FY 2020 | f) Q2, FY 2020 |
| g) Continue work on wastewater rate commission process. | g) Q1, FY 2020 | g) Q2, FY 2020 |
| h) Implement strategies relating to OMCI taxes based on the feedback received from municipalities. | h) Q1, FY2020 | h) Q4, FY2020 |

STRATEGY 2: MANAGE THE DISTRICT'S COSTS AND REVENUES TO OPTIMIZE FINANCIAL IMPACTS

Objective 3: Maximize Long-Term Financial Plans for District Needs

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|---|---|
| a) Manage capital program (wastewater and stormwater) within supporting revenue while assuring Consent Decree compliance and regulatory requirements. | a) Continue to manage capital program within supporting revenue while assuring Consent Decree compliance. |
| b) Manage District's long-term Debt Program to meet key bond financial ratios to maintain current bond ratings. | b) Continue to manage District's long-term Debt Program to meet key bond financial ratios to maintain current bond ratings. |
| c) Implement Wastewater Rate Commission Proposal. | c) Continue to refine and report on multi-decade financing plan to support Consent Decree. |
| d) Manage multi-decade financing plan to support current and future requirements. | d) Continue to refine application of predictive analytics to enhance decision making. |
| e) Pursue external sources of funding, where available. | e) Start wastewater rate commission process. |
| f) Refine application of predictive analytics to enhance decision making. | |
| | |

Objective 1: Implement Regional Development Review/Permitting Business Process Improvements

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Evaluate and use customer survey results to improve business processes. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Work with regional partners to identify opportunities for improvement. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Support regional partners' efforts to expand utilization. | c) Q1, FY 2020 | c) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 - 5: 2022 - 2024 | |
|-------------------------|-------------------------------------|--|
| | | |
| | | |
| | | |
| | | |

Objective 2: Implement Information Governance Program That Meets the District's Records & Information Discovery, Compliance and Information Security Policies

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Continue communication and change management, marketing and messaging campaigns for the IG Program "Electronic Records Cleanup" rollout. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Continue training and phased implementation of the "Electronic Records Cleanup" pursuant to the Record Retention Schedule (RRS). | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Continue implementation of the Enterprise Content Management (ECM) software solution. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Continue implementation of business process and organizational changes. | d) Q1, FY 2020 | d) Q4, FY2 020 |
| e) Finalize policies and procedures related to business processes. | e) Q1, FY 2020 | e) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|--|--|
| a) Continue implementation of the Enterprise Content | a) Complete implementation of the ECM software solution. |
| Management (ECM) software solution. | |
| | b) Perform cost/benefit analysis to access improvements |
| b) Complete implementation of business process and | gained as a result of the IG Program. |
| organizational changes. | |
| | |
| | |

Objective 3: Integrate Asset Information Across Systems (Oracle, Maximo and GIS)

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|-----------------------------|
| a) Using analysis completed in FY19, develop plan for the implementation of a new asset book in the Oracle system. | a) Q1, FY 2020 | a) Q1, FY 2020 |
| b) Begin the implementation of a new asset book in the Oracle system that is based on the revised business and system interface processes. | b) Q2, FY 2020 | b) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|---|-------------------------------------|
| a) Complete the implementation of the new asset book in the Oracle system that fully represents the District's collection system and plant assets. | |
| b) Ensure that the Oracle/Maximo/GIS system interfaces and reporting is in place to support the ongoing synchronization of the District's collection system and plant assets. | |

Objective 4:Implement Updated Laboratory Information Management System (LIMS)

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Identify LIMS needs, system integration requirements and business process changes that would enhance productivity and data quality. Obtain funding for updated Laboratory Information Management System (LIMS). | a) Q1, FY2020 | a) Q2, FY2020 |
| b) Develop Request for Proposal, solicit bids and select a vendor to provide updated LIMS. | b) Q2, FY2020 | b) Q4, FY2020 |
| c) Begin implementation of updated LIMS. | c) Q4, FY2020 | c) Q4, FY2020 |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|--|---|
| a) Complete implementation of updated LIMS, Including integration with other software systems. | a) Review laboratory business processes and look for additional ways to enhance productivity and quality. |
| b) Provide training on updated LIMS and affected software systems. | |

STRATEGY 4: PROMOTE APPROPRIATE STANDARDS THROUGH PROACTIVE REGULATORY AND LEGISLATIVE INVOLVEMENT

Objective 1: Participate in Stakeholder Groups to Develop Sound Technical Basis for Regulatory Issues

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Advocate in regulatory stakeholder groups created to address nutrient criteria, ammonia criteria, bacteria criteria, wet weather issues, Impaired Waters (303d) Listing & Methodology and other changes to the Missouri Department of Natural Resources (MDNR) effluent regulations and water quality standards. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Advocate in state and local environmental and economic organizations such as the Association of Missouri Cleanwater Agencies (AMCA). | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Advocate in the Water Environment Federation (WEF), Water Environment Research Foundation (WERF) and the National Association of Clean Water Agencies (NACWA) on water quality issues. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Identify upcoming regulatory issues and develop an appropriate strategy. | d) Q1, FY 2020 | d) Q4, FY 2020 |
| e) Maintain a dialog with the Non-Governmental Organizations (NGOs) on critical water quality issues in the St. Louis area. | e) Q1, FY 2020 | e) Q4, FY 2020 |

STRATEGY 4: PROMOTE APPROPRIATE STANDARDS THROUGH PROACTIVE REGULATORY AND LEGISLATIVE INVOLVEMENT

Objective 1: Participate in Stakeholder Groups to Develop Sound Technical Basis for Regulatory Issues

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|---|--|
| a) Participate in regulatory stakeholder groups, report on results, and identify upcoming regulatory issues. | a) Participate in regulatory stakeholder groups. |
| b) Begin stakeholder process for submitting a Municipal Separate Storm Sewer System (MS4) application and Stormwater Management Plan. | |

STRATEGY 4: PROMOTE APPRORIATE STANDARDS THROUGH PROACTIVE REGULATORY AND LEGISLATIVE INVOLVEMENT

Objective 2: Promote Appropriate Regulatory and Legislative Initiatives that Impact All Areas of District Operations

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Evaluate and report on upcoming regulatory issues that need Integrated Watershed Planning. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Work with MDNR as required to develop scientifically-based Total Maximum Daily Loads (TMDLs) with reasonable implementation plans for the St. Louis area. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Advocate the Missouri Clean Water Commission to adopt a revised 208 Water Quality Management Plan for the Lower Meramec watershed that makes the Grand Glaize Wastewater Treatment Plant a permanent facility. | c) Q1, FY 2020 | c) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|--|--|
| a) Evaluate and report on upcoming regulatory issues that need Integrated Watershed Planning. | a) Evaluate and report on upcoming regulatory issues that need Integrated Watershed Planning. |
| b) Work with MDNR to develop scientifically-based Total Maximum Daily Loads (TMDLs) with reasonable implementation plans for the St. Louis area. | b) Work with MDNR to develop scientifically-based Total Maximum Daily Loads (TMDLs) with reasonable implementation plans for the St. Louis area. |

Objective 1: Implement Stormwater Operating and Capital Improvement Program

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Implement FY 2020 stormwater CIRP program based on results of approved Rate Commission report (assuming positive election results). | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Review Stormwater CMOM results and consider adjustments to I/R funds and internal staffing needs. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Develop and implement stormwater credit manual, flood mitigation guidelines (buyouts), and stormwater green infrastructure grant program guidelines (assuming positive election results). | c) Q1, FY 2020 | c) Q2, FY 2020 |

| ars 3 - 5: 2022 - 2024 |
|--|
| implement stormwater program. |
| d complete follow-up survey on stormwater l consider adjustments based on survey results. |
| |

Objective 2: Implement Wastewater Operating and Capital Improvement Program

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Implement the FY 2020 CIRP commensurate with anticipated wastewater revenues. Continue to analyze results of completed program and identify potential modifications to the Requirements of the Consent Decree. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Transition the use of Watershed Consultants to best fit the changing CIRP design and construction management needs. | b) Q1, FY 2020 | b) Q1, FY 2020 |
| c) Continue the implementation of specific green infrastructure projects in accordance with the approved program, including both the Bissell and Lemay watersheds, per the revised Consent Decree. | c) Q1, FY 2020 | c) Q4, FY 2020 |
| d) Continue to monitor progress and adjust resources, schedule, delivery method and funding as needed to ensure that CMOM requirements per the Consent Decree are met and propose changes as warranted. | d) Q1, FY 2020 | d) Q4, FY 2020 |
| e) Continue to implement the updated solids handling plan and adjust the capital program accordingly. | e) Q1, FY 2020 | e) Q4, FY 2020 |
| f) Develop strategies to address potential future nutrient requirements as identified by the Nutrient Study. | f) Q1, FY 2020 | f) Q4, FY 2020 |

Objective 2: Implement Wastewater Operating and Capital Improvement Program

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022-2024 |
|---|--|
| a) Implement the CIRP commensurate with anticipated wastewater revenues. | a) Implement the CIRP commensurate with anticipated wastewater revenues. |
| b) Evaluate progress and rate of spending for green infrastructure projects program; adjust program as needed. | b) Evaluate progress and rate of spending for green infrastructure projects program; adjust program as needed. |

Objective 3: Implement Asset Management Program

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Continue implementation of a monetized rating process that incorporates business risk exposure into the prioritization of CIRP projects. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| | | |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|---|--|
| a) Ensure that Asset Management is incorporated into CIRP process. | a) Continue to monitor and adjust asset management process for efficiency and effectiveness. |
| b) Continue implementation of remaining asset management plans for other asset classes identified (both linear and vertical). | |

Objective 4: Enhance Reliability of Information Technology Infrastructure

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|---|----------------------|----------------------|
| a) Complete the implementation of the enterprise hosted phone/video (HCS) solution. | a) Q1, FY 2020 | a) Q2, FY 2020 |
| b) Complete the implementation and testing of the updated IT disaster recovery strategy. | b) Q1, FY 2020 | b) Q3, FY 2020 |
| c) Complete the development of an upgrade plan for the District's Enterprise Systems architecture strategy. | c) Q1, FY 2020 | c) Q3, FY 2020 |
| d) Implement an IT Service Management System that is foundational to building operational excellence in asset management, service delivery and core IT processes. | d) Q1, FY 2020 | d) Q4, FY 2020 |
| e) Continue to develop the Technology Security Risk Program through the introduction of additional governance processes, policies, and an employee security awareness program to further protect MSD hardware/software/information assets. | e) Q1, FY 2020 | e) Q4, FY 2020 |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 - 2024 |
|--|--|
| a) Begin the implementation of the District's upgrade plan for the Enterprise System environment. | a) Complete the implementation of the District's Enterprise System environment in accordance with the upgrade plan. |
| b) Continue to enhance the Technology Security Risk Program. | |

STRATEGY 6: CREATE A LEARNING AND BUSINESS-ORIENTED CULTURE BASED ON COMPETENCY AND ACCOUNTABLILITY

Objective 1: Increase Organizational Performance through Improved Communications

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|-----------------------------|
| a) Work with departments to identify mandatory new employee compliance training to be administered in first 90 days as well as department specific training for new employees. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Institute a process and tool to track compliance training giving consideration to the District's current Learning Management System (LMS) | b) Q2, FY 2020 | b) Q4, FY 2020 |
| c) Based on management team input, develop goals for survey on effectiveness of management communication | c) Q2, FY 2020 | c) Q2, FY 2020 |
| d) Identify and develop an effective survey tool and distribute to employees. | d) Q2, FY 2020 | d) Q4, FY 2020 |

STRATEGY 6: CREATE A LEARNING AND BUSINESS-ORIENTED CULTURE BASED ON COMPETENCY AND ACCOUNTABLILITY

Objective 1: Increase Organizational Performance through Improved Communications

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|--|---|
| a) Execute biannual compliance training for new employees. | a) Implement action items from management communication survey results. |
| b) Communicate high-level management communication survey results to employees. | |
| c) Outline specific management team action items to address development areas identified in management communication survey results. | |
| d) Communicate implementation plan to employees to promote transparency and accountability. | |

STRATEGY 6: CREATE A LEARNING AND BUSINESS-ORIENTED CULTURE BASED ON COMPETENCY AND ACCOUNTABILITY

Objective 2: Improve Organizational Effectiveness through Leadership Development

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Implement the MSD Leadership Institute. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Survey Participation in Leadership Webinars and Online discussions. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Develop cross-departmental training opportunities. | c) Q1, FY 2020 | d) Q4, FY 2020 |
| | | |
| | | |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 - 2024 |
|--|-------------------------------------|
| a) Assess the MSD Leadership Institute and modify as needed. | |
| b) Publish results of Survey Participation and make recommended changes. | |
| c) Implement cross-departmental training recommended changes. | |

STRATEGY 6: CREATE A LEARNING AND BUSINESS-ORIENTED CULTURE BASED ON COMPETENCY AND ACCOUNTABILITY

Objective 3: Increase Individual Accountability and Job Satisfaction through Continual Performance Coaching and Training

| Milestones Year 1: 2020 | Initiation Timeframe | Completion Timeframe |
|--|----------------------|----------------------|
| a) Develop training – Writing Effective Performance Improvement Plans and Impact of Changed Behavior. | a) Q1, FY 2020 | a) Q4, FY 2020 |
| b) Implement online annual compliance training for all employees. | b) Q1, FY 2020 | b) Q4, FY 2020 |
| c) Establish a District Safety Council to review training topics. | c) Q1, FY 2020 | c) Q4 FY 2020 |
| | | |

| Milestones Year 2: 2021 | Milestones Years 3 – 5: 2022 – 2024 |
|---|---|
| a) Implement training– Writing Effective Performance Improvement Plans and Impact of Changed Behavior. | a) Develop Surveys to assess impact of Effective Performance Improvement Plans and Impact of Changed Behavior. |
| b) Review metrics of online annual compliance training for all employees to insure goals are met. | |
| c) Review District Safety Council impact of reducing Worker Compensation Claims through training. | |

BUDGET PROCESS FY20

The District's SBOP is the key to the development of the Annual Budget. The SBOP process begins in July when all Departments are given the opportunity to reassess goals, strategies and objectives and the means for accomplishing them. The budget serves as the tool to communicate the District's long-term plans and policies to the public, details the costs of services and programs and becomes the plan to accomplish the District's goals and objectives during the next fiscal year.

The budget process begins in early October with the projection of revenues (wastewater and stormwater user charges, investment & other income). Districtwide imperatives and budgetary parameters are established by Executive Management and The Board of Trustees ("The Board"). The imperatives for this fiscal year include:

| IMPERATIVES FOR FY20 | STRATEGIC BU | SINESS PLAN |
|---|--------------|-------------|
| | STRATEGY | OBJECTIVE |
| Provide full implementation of services funded through stormwater revenues. | 2 | 3 |
| Any incremental costs associated with a positive vote in April 2019 shall be separately identified. A budget will be prepared for a yes vote and a no vote. | 2 | 3 |
| Evaluate all extended position vacancies to determine if they can be eliminated from the FY20 budget | 2 | 2 |
| No acceleration of Consent Decree projects funded with pay-go cash. Acceleration of bonded projects only allowed after review by senior management. | 2 | 3 |
| Meet requirements of Disparity Study, Community Benefits Agreement and overall Diversity Program. | 1 | 3 |

Department Directors and Managers begin budget development by providing an updated expenditure forecast for the remainder of FY19. A two step, zerobased budgeting method is used to develop the FY20 budget. This method requires written justification as to need and purpose for all expenditures. The first step is the preparation of a base budget that reflects the ongoing day-to-day operations of each Department. The second step is the preparation of an incremental budget, which reflects costs associated with initiatives outlined in the SBOP. Throughout the budget development process, departmental staff is required to evaluate programs and identify possible changes in services and staff positions. The Department Directors forward their proposed base budgets to the Director of Finance for analysis. Cost benefit business cases to support incremental budgets are submitted to the Executive Director for review. The base budgets and requests for incremental funding are then compiled and further analyzed to ensure the preliminary budget meets the District's needs, priorities, goals and objectives without exceeding forecasted resources.

Any unresolved issues are presented to the Executive Director for a final decision. The recommended budget reductions and adjustments are then incorporated. Per Charter a preliminary budget is delivered to The Board for review by March 15^{th.} A series of budget presentations are given to The Board's Finance Committee to allow for more in-depth review by the Trustees.

BUDGET PROCESS FY20-continued

The Board's recommended budget adjustments are then incorporated into a final budget document. A proposed financial plan and an Executive Summary of the budget are communicated to the general public in the form of a public hearing. The public hearing is advertised in the newspapers at least three weeks before the scheduled hearing in order to allow sufficient time for the public to review and ask questions. The Board is then required to adopt the budget, tax and rate ordinances (if applicable) consistent with the District's Charter and state law.

The District's fiscal year begins on July 1st. Departments are accountable for budgetary control throughout the fiscal year. Expenditure patterns are examined and compared to budget plans with variances reported. Responses to significant variances are required quarterly from each Department and reviewed by the Director of Finance. Budget status is reviewed with senior staff monthly, and is reported quarterly to The Board at its monthly Finance Committee meeting. The Director of Finance reviews the District's monthly financial statements and budget variance report ensuring the District's actual revenue is sufficient to support budgeted expenditures. Forecasted expenses are also compared to budget. The District's operating budget is adopted at the Department level as detailed in the District's Budget Ordinance. Any transfers between Funds require Board approval. Budget transfers are made on an as-needed basis.

Expenditures for the CIRP are presented on an appropriated basis as opposed to a cash flow basis. The District's accounting procedures require an adequate budget to pay for planned Ordinances in the period in which an Ordinance is appropriated. All outstanding CIRP encumbrances remain open until a project is completed.

A budget is developed for both revenues and expenses:

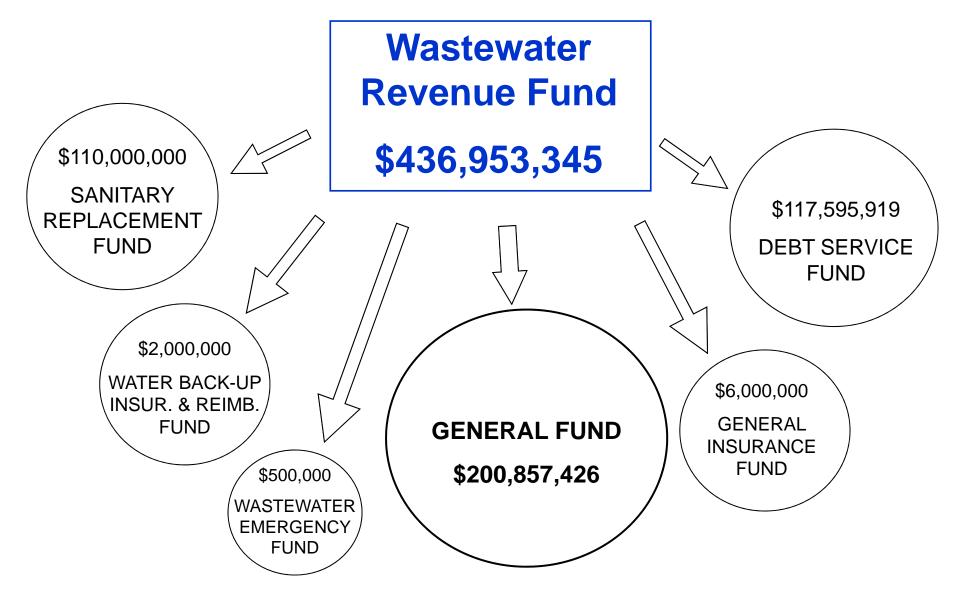
- 1. Revenue expectations are developed from trend analysis, incorporating upcoming rate increases and significant economic and policy factors.
 - FY20 Total Revenue: (shown in million \$)

| Wastewater User Charges: | \$437.1 |
|------------------------------|---------|
| Stormwater User Charges: | 9.9 |
| Revenue Bonds: | 139.4 |
| Taxes: | 33.8 |
| Investment and Other Income: | 10.6 |
| Use of Fund Balances: | 98.7 |
| TOTAL DISTRICT REVENUE: | \$729.5 |

- 2. Operating Expenses are developed using a zero based budgeting method with written justification for all expenditures. The CIRP is developed by the District's Engineering Department based on the revenues forecasted for the coming year. Projects prioritized for the coming year are outlined in a supplemental report in conjunction with the Operating Budget. Debt service for the District's existing and forecasted use of bonds is developed by the District's Secretary-Treasurer's Department and incorporated into the Operating Budget.
 - FY20 Total Expense: (shown in million \$)

| Operating Budget: | \$216.4 |
|--------------------------|---------|
| CIRP: | 394.4 |
| Debt Service: | 118.7 |
| TOTAL DISTRICT EXPENSES: | \$729.5 |

MSD Flow of User Charges FY20



Sources of Funding

FY20

(\$s in millions)

| | Operating | Debt Service | CIRP | TOTAL |
|-------------------------------|-----------|--------------|---------|---------|
| Wastewater User Charges (1) | \$209.0 | \$117.6 | \$110.5 | \$437.1 |
| Stormwater User Charges | - | - | 9.9 | 9.9 |
| Revenue Bonds | - | - | 139.4 | 139.4 |
| Taxes | 21.1 | - | 12.7 | 33.8 |
| Investment Income & Other (2) | 5.6 | 0.4 | 4.6 | 10.6 |
| Fund Balances | (19.3) | 0.7 | 117.3 | 98.7 |
| TOTAL | \$216.4 | \$118.7 | \$394.4 | \$729.5 |

(1) Includes sewer service charges from the Wastewater Revenue Fund net of the bad debt provision and late charges from the General Fund.

(2) Includes interfund revenue for stormwater services in the CIRP column.

FY20 SOURCES OF FUNDING

USER CHARGES

The District has two types of user charges, a wastewater User Charge and a proposed stormwater user charge. The wastewater user charge is recorded in the Wastewater Revenue Fund. A portion of the revenue is transferred to the General Fund to cover daily operating, maintenance and replacement costs; a portion is allocated to the Water Backup Insurance and Reimbursement Fund to provide assistance to homeowners with damages resulting from blocked main and basement backups, a portion is allocated to the General Insurance Fund to provide for workers' compensation, property, general liability and other insurance expenditures, and a portion is allocated to the Debt Service Funds to retire outstanding bonds issued for capital improvements. The remainder of the revenue is transferred to the Capital Improvement and Replacement Fund for construction projects and emergencies. A chart detailing the flow of funds is also included in the following pages of the Budget Summary section. If approved by voters, stormwater capital rate would be used to fund capital improvements primarily to address flooding and erosion control in the stormwater system.

Wastewater: Residential customers with metered water service will pay a billing and collection charge, a system availability charge and a volume charge based on the most recent winter quarter water usage. Unmetered customers will pay the same charges with the exception of a volume charge. Unmetered volume is based on housing attributes such as the number of rooms and plumbing fixtures.

Non-residential customers will pay the same charges plus an additional compliance charge. Some non-residential customers will pay extra strength surcharges for the treatment of wastewater containing suspended solids, biochemical oxygen demand or chemical oxygen demand exceeding normal wastewater strengths.

User Charges in the Wastewater Revenue Fund for FY20 is estimated at \$437.1 million.

Stormwater: The proposed stormwater user charge will be put to the voters on April 2, 2019. For planning purposes, The District has presumed a "Yes" vote regarding this new charge. The stormwater capital rate will be determined based on the amount of each customer's impervious area. Single family residential customers' impervious area will be measured and charged on a tiered basis. Non-residential customers' impervious area will be measured and customers will be charged based on units of 2,600 square feet, which is the amount of an ERU, the impervious area on a typical single family residential lot.

Stormwater capital rate revenue for FY20 is estimated at \$9,862,347.

FY20 SOURCES OF FUNDING-continued

Other User Charges: Other User Charge revenue such as Late Fees, Lien Interest, Refunds and Account Adjustments are estimated to be \$0.2 million. This amount is net of a provision for doubtful accounts, or past-due customer bills that might go uncollected.

TOTAL WASTEWATER USER CHARGE REVENUE: The District's total FY20 User Charge revenue is estimated to be \$403.3 million.

The District provides an assistance program to customers who meet the eligibility requirements of income, age or disability. Those customers who are eligible will receive a credit equal to 50% of their sewer service charge bill. A composite schedule of the budgeted Wastewater and Stormwater user charge revenue by customer class can be found in the pages of the Revenue Funds Section.

REVENUE BONDS

The District plans to receive approximately \$139.4 million in bond and loan proceeds in FY20 to be used for capital improvement projects. These proceeds are expected to be derived from Senior Revenue bonds with a par value of \$60.6 million providing approximately \$64.4 million in proceeds including premiums of \$3.8 million. The remaining \$75.0 million in proceeds will be derived from participation in the State of Missouri SRF direct loan program.

Prior to a November 2000 Charter change, the District was unable to issue revenue bonds as a source of funding its CIRP. Almost all of the District's capital expenditures were funded from annual cash flow, known as Pay-As-You-Go (PAYGO) funding. Continuation of a PAYGO approach as the District's sole funding option would have required significant rate increases to generate the necessary annual capital funding. PAYGO is the lowest cost funding source due to it's avoidance of the financing and interest costs associated with long term debt. The primary negatives associated with PAYGO funding include: 1) the short-term impact on customer rates, and 2) the mismatch between the cost and benefit of the District's capital infrastructure to the users. In the case of capital projects that have a long life expectancy, PAYGO funding causes today's customers to pay for an asset that will be used by tomorrow's customers for many years. Financing a portion of the capital program with bonds is an excellent way to distribute the cost of long-term assets to the future customers who will benefit from the use of the assets and lessen the impact of short-term rate increases.

It is typically considered good public policy to allocate a portion of the cost of long-term assets to future users by the use of debt. At the same time, prudent fiscal policy would not allow 100% debt financing. The goal is to strike the correct balance between the distribution of the cost of long-term assets to the users that benefit from them and maintaining healthy financial ratios.

FY20 SOURCES OF FUNDING-continued

AD VALOREM TAXES

The District's budget for tax revenue in FY20 totals \$33.8 million. During FY20 all taxpayers within the District's boundaries will be assessed a \$0.019 (one point nine cents) per \$100 of assessed valuation tax levy to pay primarily for stormwater services required by State and Federal regulations. With the exception of taxpayers living in certain levy districts, all taxpayers within the District will also be assessed a \$0.098 (nine point eight cents) per \$100 of assessed valuation tax levy to pay for the District's non-regulatory stormwater costs. This tax revenue of approximately \$32.8 million is recorded in the Stormwater Regulatory Fund (\$5,448,606) and the Districtwide Stormwater Fund (\$27,252,071) of the District. Additional tax revenue of approximately \$1.1 million for Railroad and Utility, Financial Institution Tax, TIF PILOT refunds, and other sources are also recorded to the Stormwater Regulatory Fund (\$187,717) and the Districtwide Stormwater Fund (\$953,196).

Other property tax rates were suspended within the District's boundaries beginning in FY17. All subdistrict taxes previously collected within these boundaries are held in the OMCI fund balances and must be used primarily for stormwater capital improvements and stormwater operating expenses within the specific subdistrict boundaries in which the taxes are collected.

INVESTMENT INCOME & OTHER FEES

Investment Income and Other Fees will fund \$10.6 million of the Budget. Investment Income of approximately \$4.5 million is anticipated. Miscellaneous Income of approximately \$2.2 million is expected, comprised mostly of \$1.5 million court awarded court costs and attorney fees. Permit, Plan Review and other engineering fees are projected to be \$2.1 million. Reimbursement of District Costs makes up the remainder of the Miscellaneous Income. Connection fees are expected to generate \$1.3 million based on a flat rate per connection to the sanitary system. These revenue estimates are based on previous experience, current economic conditions and anticipated new home construction. Rental income is expected to generate \$294 thousand. Finally, \$227 Thousand is expected to be generated from the sale of scrap.

GRANT INCOME

No grant income is anticipated during the 2020 fiscal year.

In the past, large Federal grants were available to help defray the cost of major clean water projects. Currently, however, the Federal government has decided to leave the funding of these projects to the local users of the system. The District will continue to aggressively pursue all possible grant opportunities.

FUND BALANCES

These sources of funding will result in a fund balance decrease of \$98.7 million during FY20.

Metropolitan St. Louis Sewer District FY20 ALLOCATED POSITIONS

| DEPARTMENT | No. | FY20 Dollars |
|---------------------------|--------------|--------------------|
| Secretary - Treasurer | 8 | 929,383 |
| Executive Director | 20 | 2,012,157 |
| General Counsel | 8 | 1,208,470 |
| Human Resources | 23 | 3,310,857 |
| Finance | 62 | 4,939,614 |
| Information Systems | 51 | 6,440,301 |
| Engineering | 244 | 25,774,588 |
| Operations | <u>611</u> | 61,024,004 |
| | | |
| Total Available Positions | <u>1,027</u> | <u>105,639,374</u> |

Note: Dollars include salary, FICA, insurance and pension

CAPITAL IMPROVEMENT AND REPLACEMENT PROGRAM

| | <u>SUMMARY - FY20</u> | | |
|-------------------------|-----------------------|----|-------------|
| TYPE OF PROJECT | NUMBER OF PROJECTS | PR | OJECT COST |
| | | | |
| Wastewater Engineering | 73 | \$ | 61,076,000 |
| Wastewater Construction | 52 | | 276,299,000 |
| Stormwater Engineering | 7 | | 4,875,000 |
| Stormwater Construction | <u>22</u> | | 11,571,000 |
| | | | |
| TOTAL: | <u>154</u> | \$ | 353,821,000 |
| | | | |
| Wastewater Continued | 9 | \$ | 36,125,000 |
| Stormwater Continued | <u>9</u> | | 4,424,000 |
| | — | | , , |
| TOTAL: | <u>18</u> | \$ | 40,549,000 |
| | | | |
| | | | |
| GRAND TOTAL: | <u>172</u> | \$ | 394,370,000 |

CHANGES IN TOTAL FUND BALANCE CONSOLIDATED STATEMENT OF CHANGES IN FUND BALANCE

| | Actual Actual Budget Formation ND BALANCE B.O.P. \$294,494,620 \$380,259,803 \$445,070,429 \$471 venues: ************************************ | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget | | | |
|--|---|------------------|----------------|----------------|----------------|---------------|---------------|--|
| FUND BALANCE B.O.P. | \$294,494,620 | \$380,259,803 | \$445,070,429 | \$471,062,996 | \$356,445,839 | \$257,771,105 | \$202,838,433 | |
| Revenues: | | | | | | | | |
| Revenue Bonds | 263,178,054 | 379,966,434 | 190,000,000 | 72,806,602 | 139,418,893 | 164,138,720 | 163,102,299 | |
| Wastewater User Charge | 328,369,751 | 361,180,033 | 403,303,565 | 396,854,683 | 437,145,245 | 450,568,546 | 466,584,865 | |
| Stormwater User Charge | (10,224) | (4,810) | 0 | (1,351) | 9,862,347 | 19,902,908 | 30,111,100 | |
| Taxes | 32,458,054 | 33,748,932 | 33,339,804 | 36,575,419 | 33,841,589 | 33,841,589 | 33,841,589 | |
| Interest on Investments | 3,393,938 | 8,543,994 | 5,745,874 | 11,385,216 | 4,453,926 | 2,176,916 | 2,049,715 | |
| Connection and Other Fees | 4,036,362 | 3,777,200 | 3,410,000 | 3,106,807 | 3,376,500 | 3,376,500 | 3,376,500 | |
| Proceeds from Sale of Property | 256,878 | 170,579 | 300,000 | 245,465 | 227,000 | 227,000 | 227,000 | |
| Rental Income | 106,561 | 253,799 | 200,000 | 301,895 | 294,000 | 294,000 | 294,000 | |
| Miscellaneous | 3,889,610 | 12,700,692 | 2,223,500 | 2,088,168 | 2,168,000 | 2,168,000 | 2,168,000 | |
| Total Revenues | 635,678,984 | 800,336,853 | 638,522,743 | 523,362,904 | 630,787,500 | 676,694,179 | 701,755,069 | |
| Expenditures: | | | | | | | | |
| Personnel Services | 99,357,214 | 101,554,651 | 113,778,136 | 103,347,169 | 116,680,560 | 118,094,214 | 121,844,808 | |
| Supplies | 14,453,870 | 14,130,180 | 16,452,734 | 16,703,591 | 17,296,072 | 17,603,683 | 17,956,410 | |
| Utilities | 16,771,366 | 16,167,029 | 17,587,521 | 16,422,443 | 17,260,786 | 17,747,239 | 18,028,492 | |
| Contractual Services | 51,197,295 | 50,115,101 | 55,689,802 | 55,655,882 | 58,307,254 | 60,048,168 | 60,200,999 | |
| Capital Outlay | 7,977,683 | 6,696,445 | 6,904,316 | 6,311,360 | 6,841,942 | 6,161,757 | 6,390,983 | |
| Construction and Engineering | 268,792,394 | 275,961,276 | 381,636,000 | 317,505,690 | 394,370,000 | 382,972,000 | 371,164,560 | |
| Principal Payments | 38,076,771 | 43,684,337 | 51,692,700 | 51,692,663 | 52,603,800 | 58,276,100 | 63,327,300 | |
| Interest Payments | 48,691,023 | 55,377,960 | 66,391,258 | 66,391,166 | 62,985,719 | 67,009,701 | 72,975,531 | |
| Agency and Other Debt Expense Interfund Labor Transfers | 4,596,186 - | 145,846,681 - | 4,050,100 | 3,950,096 | 3,116,100 | 3,713,990 | 3,747,446 | |
| Total Expenditures | 549,913,802 | 709,533,660 | 714,182,567 | 637,980,060 | 729,462,234 | 731,626,852 | 735,636,528 | |
| Net Operating Income (Loss) | 85,765,182 | 90,803,193 | (75,659,824) | (114,617,156) | (98,674,734) | (54,932,672) | (33,881,460) | |
| Interfund Transfers | | | | - | _ | | | |
| Increase (Decrease) in Fund Bal. | 85,765,182 | 90,803,193 | (75,659,824) | (114,617,156) | (98,674,734) | (54,932,672) | (33,881,460) | |
| Percentage of Change | 29% | 24% | -17% | -24% | -28% | -21% | -17% | |
| FUND BALANCE E.O.P. | \$380,259,803 | \$471,062,996 | \$369,410,605 | \$356,445,839 | \$257,771,105 | \$202,838,433 | \$168,956,973 | |

CONSOLIDATED STATEMENT OF CHANGE IN FUND BALANCE

FOR FY20 BUDGET

| | GENERAL FUND | REVENUE FUNDS | OPER. MAINT. & CONST. IMPR FUNDS | CONSTRUCTION FUNDS | DEBT SERVICE FUNDS | SPECIAL FUNDS | TOTAL |
|----------------------------------|---------------|------------------|--|-----------------------|-----------------------|---------------|---------------|
| FUND BALANCE B.O.P. | \$56,515,595 | \$0 | \$48,457,278 | \$155,313,158 | \$70,118,120 | \$26,041,688 | \$356,445,839 |
| Revenue Bonds | | | | 139,418,893 | | | 139,418,893 |
| Wastewater User Charge | - 191,900 | - 436,953,345 | - | 139,410,093 | - | - | 437,145,245 |
| Stormwater User Charge | 191,900 | 430,955,545 | - 9,862,347 | - | - | - | 9,862,347 |
| Taxes | - | - | 9,802,347 33,841,589 | - | - | - | 33,841,589 |
| Interest on Investments | - 650,330 | - | 808,652 | - 2,311,579 | - 378,206 | 305,159 | 4,453,926 |
| Connection and Other Fees | 2,068,500 | - | 000,052 | 2,311,579 | 378,200 | 1,308,000 | 3,376,500 |
| Proceeds from Sale of Property | 2,008,500 | - | - | - | - | 1,300,000 | 227,000 |
| Rental Income | 294,000 | - | - | - | - | - | 294,000 |
| Miscellaneous | 2,168,000 | - | - | - | - | - | 2,168,000 |
| Total Revenues | 5,599,730 | 436,953,345 | 44,512,588 | 141,730,472 | 378,206 | 1,613,159 | 630,787,500 |
| Total Revenues | 5,555,750 | -00,000,0-0 | 44,012,000 | 141,730,472 | 570,200 | 1,010,100 | 000,101,000 |
| Personnel Services | 115,960,560 | - | - | - | - | 720,000 | 116,680,560 |
| Supplies | 17,296,072 | - | - | - | - | - | 17,296,072 |
| Utilities | 17,260,786 | - | - | - | - | - | 17,260,786 |
| Contractual Services | 47,604,030 | - | 507,624 | - | - | 10,195,600 | 58,307,254 |
| Capital Outlay | 6,841,942 | - | - | - | - | - | 6,841,942 |
| Construction and Engineering | 20,390,000 | - | 20,870,000 | 350,110,000 | - | 3,000,000 | 394,370,000 |
| Principal Payments | 16,200 | - | - | - | 52,587,600 | - | 52,603,800 |
| Interest Payments | 200 | - | - | - | 62,985,519 | - | 62,985,719 |
| Agency and Other Debt Expense | - | - | - | 1,093,300 | 2,022,800 | - | 3,116,100 |
| Interfund Labor Transfers | (35,588,250) | - | 28,238,250 | 7,284,331 | - | 65,669 | 0 |
| Total Expenditures | 189,781,541 | - | 49,615,874 | 358,487,631 | 117,595,919 | 13,981,269 | 729,462,234 |
| Net Operating Income (Loss) | (184,181,810) | 436,953,345 | (5,103,286) | (216,757,159) | (117,217,713) | (12,368,110) | (98,674,734) |
| Interfund Transfers | 200,857,426 | (436,953,345) | - | 110,000,000 | 117,595,919 | 8,500,000 | _ |
| Increase (Decrease) in Fund Bal. | 16,675,615 | - | (5,103,286) | (106,757,159) | 378,206 | (3,868,110) | (98,674,734) |
| Percentage of Change | 30% | - | -11% | -69% | 1% | -15% | -28% |
| FUND BALANCE E.O.P. | \$73,191,210 | \$0 | \$43,353,992 | \$48,555,999 | \$70,496,326 | \$22,173,578 | \$257,771,105 |

Metropolitan Saint Louis Sewer District FY20 Interfund Transfer Activity

| | | | | | | San | itary | | | Ľ | Districtwide | | | | | |
|------------------------------|-------------------------|----|--------------|-------------|-----|---------------|----------|----|----------------|----|--------------|-----|------------|----|-----------|---------|
| | | | | Improvement | | Repla | cement | | Stormwater | S | Stormwater | Pro | oposed SW | 0 | MCI Funds | |
| Department | Expense Type | G | eneral Fund | Fund | | Fu | ınd | Re | egulatory Fund | | Fund | Ca | pital Fund | | Total | TOTAL |
| Operations Department | Stormwater Labor | \$ | (4,076,621) | \$- | | \$ | - | \$ | - | \$ | 4,076,621 | \$ | - | \$ | - | \$ - |
| Operations Department | Stormwater Equipment | | (2,723,330) | - | | | - | | - | | 2,723,330 | | - | | - | - |
| Operations Department | Stormwater Supplies | | (1,329,005) | - | | | - | | - | | 1,329,005 | | - | | - | - |
| Operations Department | Stormwater Overhead | | (5,388,561) | - | | | - | | - | | 5,388,561 | | - | | - | - |
| Operations Departme | ent Stormwater Subtotal | | (13,517,517) | - | | | - | | - | | 13,517,517 | | - | | - | - |
| Engineering Department | Stormwater Labor | | (3,497,930) | - | | | - | | 2,409,776 | | 1,088,154 | | - | | - | - |
| Engineering Department | Stormwater Overhead | | (4,597,679) | - | | | - | | 3,167,410 | | 1,430,269 | | - | | - | - |
| Engineering Department | SW CIRP Interfund Labor | | (6,625,125) | - | | | - | | - | | 4,728,405 | | 530,619 | | 1,366,101 | - |
| Engineering Departme | ent Stormwater Subtotal | | (14,720,733) | - | | | - | | 5,577,186 | | 7,246,828 | | 530,619 | | 1,366,101 | - |
| Stormwa | ter Subtotal | \$ | (28,238,250) | \$- | | \$ | - | \$ | 5,577,186 | \$ | 20,764,345 | \$ | 530,619 | \$ | 1,366,101 | \$ - |
| Engineering Departme | ent Wastewater Subtotal | | (7,350,000) | 65,66 | 9 | 7, | .284,331 | | - | | - | | - | | - | - |
| | Total Interfund Labor | \$ | (35,588,250) | \$ 65,66 | 9 : | \$ 7 , | 284,331 | \$ | 5,577,186 | \$ | 20,764,345 | \$ | 530,619 | \$ | 1,366,101 | \$ - |

Metropolitan Saint Louis Sewer District FY21 Interfund Transfer Activity

| | | | | | | C - u ¹ + - u - i | | | | | | | | |
|----------------------------|-------------------------|----|--------------|-------------|----|-------------------------------------|----|----------------|----------------------------|----|-------------|----|------------|---------|
| | | | | Improvement | F | Sanitary Replacement | | Stormwater | Districtwide Stormwater | Pr | oposed SW | С | OMCI Funds | |
| Department | Expense Type | G | eneral Fund | Fund | | Fund | Re | egulatory Fund | Fund | | apital Fund | | Total | TOTAL |
| Operations Department | Stormwater Labor | \$ | (4,198,512) | \$- | \$ | - | \$ | - | \$ 4,198,512 | \$ | - | \$ | - | \$ - |
| Operations Department | Stormwater Equipment | | (2,804,758) | - | | - | | - | 2,804,758 | | - | | - | - |
| Operations Department | Stormwater Supplies | | (1,368,742) | - | | - | | - | 1,368,742 | | - | | - | - |
| Operations Department | Stormwater Overhead | | (5,549,679) | - | | - | | - | 5,549,679 | | - | | - | - |
| Operations Departme | nt Stormwater Subtotal | | (13,921,691) | - | | - | | - | 13,921,691 | | - | | - | - |
| Engineering Department | Stormwater Labor | | (3,602,867) | - | | - | | 2,482,069 | 1,120,798 | | - | | - | - |
| Engineering Department | Stormwater Overhead | | (4,735,609) | - | | - | | 3,262,432 | 1,473,177 | | - | | - | - |
| Engineering Department | SW CIRP Interfund Labor | | (6,786,287) | - | | - | | - | 4,627,486 | | 1,549,317 | | 609,484 | - |
| Engineering Departme | ent Stormwater Subtotal | | (15,124,764) | - | | - | | 5,744,501 | 7,221,461 | | 1,549,317 | | 609,484 | - |
| Stormwa | ter Subtotal | \$ | (29,046,455) | \$- | \$ | - | \$ | 5,744,501 | \$ 21,143,152 | \$ | 1,549,317 | \$ | 609,484 | \$ - |
| Engineering Departme | ent Wastewater Subtotal | | (7,717,500) | 42,904 | 1 | 7,674,596 | | - | - | | - | | - | - |
| | Total Interfund Labor | \$ | (36,763,955) | \$ 42,904 | \$ | 7,674,596 | \$ | 5,744,501 | \$ 21,143,152 | \$ | 1,549,317 | \$ | 609,484 | \$ - |

Metropolitan Saint Louis Sewer District FY22 Interfund Transfer Activity

| | | | | Improveme | nt | Sanitary eplacement | Stormwater | Districtwide Stormwater | Pr | oposed SW | C | OMCI Funds | |
|------------------------|-------------------------|----|--------------|-----------|----|------------------------|-----------------|----------------------------|----|-------------|----|------------|---------|
| Department | Expense Type | G | eneral Fund | Fund | | Fund | egulatory Fund | Fund | | apital Fund | | Total | TOTAL |
| Operations Department | Stormwater Labor | \$ | (4,324,047) | \$- | | \$ - | \$ - | \$ 4,324,047 | \$ | - | \$ | - | \$ - |
| Operations Department | Stormwater Equipment | | (2,888,620) | - | | - | - | 2,888,620 | | - | | - | - |
| Operations Department | Stormwater Supplies | | (1,409,667) | - | | - | - | 1,409,667 | | - | | - | - |
| Operations Department | Stormwater Overhead | | (5,715,615) | - | | - | - | 5,715,615 | | - | | - | - |
| Operations Departme | ent Stormwater Subtotal | | (14,337,949) | - | | - | - | 14,337,949 | | - | | - | - |
| Engineering Department | Stormwater Labor | | (3,710,954) | - | | - | 2,556,531 | 1,154,422 | | - | | - | - |
| Engineering Department | Stormwater Overhead | | (4,877,677) | - | | - | 3,360,305 | 1,517,372 | | - | | - | - |
| Engineering Department | SW CIRP Interfund Labor | | (6,989,975) | - | | - | - | 5,385,293 | | 1,342,738 | | 261,944 | - |
| Engineering Departm | ent Stormwater Subtotal | | (15,578,606) | - | | - | 5,916,836 | 8,057,088 | | 1,342,738 | | 261,944 | - |
| Stormwa | ter Subtotal | \$ | (29,916,555) | ¢ - | | \$ - | \$ 5,916,836 | \$ 22,395,037 | \$ | 1,342,738 | \$ | 261,944 | \$ - |
| Engineering Departme | ent Wastewater Subtotal | | (8,103,375) | 22,3 | 03 | 8,081,072 | - | - | | - | | - | - |
| | Total Interfund Labor | \$ | (38,019,930) | \$ 22,3 | 03 | \$ 8,081,072 | \$ 5,916,836 | \$ 22,395,037 | \$ | 1,342,738 | \$ | 261,944 | \$ - |

Sewer Service Allocation by fund for FY20

(\$s in thousands)

| This table should be read with a focus on the rows. Positive numbers represent a transfer into the fund listed in the row and out of the fund listed in the column. | 1101 - General Fund | 2000 - Principal and Interest Funds | 3306 - Wastewater Revenue Fund | 4104 - Water Backup Fund | 4105 - General Insurance Fund | 4122 - Wastewater Emergency Fund | 6660 - Sanitary Replacement Fund | Net Transfer In / (Out) |
|--|---------------------|-------------------------------------|--------------------------------|--------------------------|-------------------------------|-------------------------------------|----------------------------------|-------------------------|
| 1101 - General Fund | - | - | 200,857 | - | - | - | - | 200,857 |
| 2000 - Principal and Interest Funds | - | - | 117,596 | - | - | _ | - | 117,596 |
| 3306 - Wastewater Revenue Fund | (200,857) | (117,596) | - | (2,000) | (6,000) | (500) | (110,000) | (436,953) |
| 4104 - Water Backup Fund | - | - | 2,000 | - | - | - | - | 2,000 |
| 4105 - General Insurance Fund | - | - | 6,000 | - | - | - | - | 6,000 |
| 4122 - Wastewater Emergency Fund | - | - | 500 | - | - | _ | - | 500 |
| 6660 - Sanitary Replacement Fund | - | - | 110,000 | - | - | - | _ | 110,000 |

This page provides detail of fund transfers allowing the user of this book to better understand which fund is the source and which fund is the recipient of a fund transfer. This information is presented in a summary fashion in multiple places throughout the book.

Sewer Service Allocation by fund for FY21

(\$s in thousands)

| This table should be read with a focus on the rows. Positive numbers represent a transfer into the fund listed in the row and out of the fund listed in the column. | 1101 - General Fund | 2000 - Principal and Interest Funds | 3306 - Wastewater Revenue Fund | 4104 - Water Backup Fund | 4105 - General Insurance Fund | 4122 - Wastewater Emergency Fund | 6660 - Sanitary Replacement Fund | Net Transfer In / (Out) |
|--|---------------------|-------------------------------------|--------------------------------|--------------------------|-------------------------------|-------------------------------------|----------------------------------|-------------------------|
| 1101 - General Fund | - | - | 151,252 | - | - | - | - | 151,252 |
| 2000 - Principal and Interest Funds | - | - | 127,519 | - | - | _ | - | 127,519 |
| 3306 - Wastewater Revenue Fund | (151,252) | (127,519) | - | (4,500) | (7,000) | - | (160,000) | (450,271) |
| 4104 - Water Backup Fund | - | - | 4,500 | - | - | - | - | 4,500 |
| 4105 - General Insurance Fund | - | - | 7,000 | - | - | - | - | 7,000 |
| 4122 - Wastewater Emergency Fund | - | - | - | - | - | - | - | - |
| 6660 - Sanitary Replacement Fund | - | - | 160,000 | - | - | _ | - | 160,000 |

This page provides detail of fund transfers allowing the user of this book to better understand which fund is the source and which fund is the recipient of a fund transfer. This information is presented in a summary fashion in multiple places throughout the book.

Sewer Service Allocation by fund for FY22

(\$s in thousands)

| (çs in thousands) | | 10 | | | | | | |
|--|---------------------|-------------------------------------|--------------------------------|--------------------------|-------------------------------|-------------------------------------|----------------------------------|-------------------------|
| This table should be read with a focus on the rows. Positive numbers represent a transfer into the fund listed in the row and out of the fund listed in the column. | 1101 - General Fund | 2000 - Principal and Interest Funds | 3306 - Wastewater Revenue Fund | 4104 - Water Backup Fund | 4105 - General Insurance Fund | 4122 - Wastewater Emergency Fund | 6660 - Sanitary Replacement Fund | Net Transfer In / (Out) |
| 1101 - General Fund | - | - | 174,047 | - | - | - | - | 174,047 |
| 2000 - Principal and Interest Funds | - | - | 138,570 | - | - | - | - | 138,570 |
| 3306 - Wastewater Revenue Fund | (174,047) | (138,570) | - | (4,550) | (7,000) | - | (142,000) | (466,167) |
| 4104 - Water Backup Fund | - | - | 4,550 | - | - | _ | - | 4,550 |
| 4105 - General Insurance Fund | - | - | 7,000 | - | - | _ | - | 7,000 |
| 4122 - Wastewater Emergency Fund | - | - | - | - | - | | - | - |
| 6660 - Sanitary Replacement Fund | - | - | 142,000 | - | | _ | - | 142,000 |

This page provides detail of fund transfers allowing the user of this book to better understand which fund is the source and which fund is the recipient of a fund transfer. This information is presented in a summary fashion in multiple places throughout the book.





A fund established by administrative action to finance the ordinary operations of the District. It is used to account for all revenues and activities not provided for in any other fund.

METROPOLITAN ST. LOUIS SEWER DISTRICT

CHANGES IN FUND BALANCE

1101 - General Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$38,818,134 | \$29,210,699 | \$55,183,428 | \$71,404,900 | \$56,515,595 | \$73,191,210 | \$40,195,254 |
| Revenues: | | | | | | | |
| Wastewater User Charge | 1,706,584 | 1,551,834 | 1,888,000 | 90,927 | 191,900 | 296,900 | 417,434 |
| Taxes | (119,285) | (53,061) | - | 128,618 | - | - | - |
| Interest on Investments | 259,329 | 633,593 | 516,878 | 1,028,025 | 650,330 | 564,721 | 359,376 |
| Connection and Other Fees | 1,941,749 | 1,929,359 | 2,210,000 | 2,141,543 | 2,068,500 | 2,068,500 | 2,068,500 |
| Proceeds from Sale of Property | 256,879 | 170,579 | 300,000 | 245,465 | 227,000 | 227,000 | 227,000 |
| Rental Income | 106,561 | 253,799 | 200,000 | 301,895 | 294,000 | 294,000 | 294,000 |
| Miscellaneous | 2,508,931 | 11,895,778 | 2,223,500 | 1,496,566 | 2,168,000 | 2,168,000 | 2,168,000 |
| Total Revenues | 6,660,748 | 16,381,880 | 7,338,378 | 5,433,040 | 5,599,730 | 5,619,121 | 5,534,310 |
| Expenditures: | | | | | | | |
| Personnel Services | 98,840,717 | 100,873,762 | 113,113,136 | 103,056,903 | 115,960,560 | 117,352,714 | 121,081,108 |
| Supplies | 14,280,528 | 14,130,180 | 16,452,734 | 16,703,591 | 17,296,072 | 17,603,683 | 17,956,410 |
| Utilities | 16,771,366 | 16,167,029 | 17,587,521 | 16,422,443 | 17,260,786 | 17,747,239 | 18,028,492 |
| Contractual Services | 40,632,011 | 41,043,670 | 45,340,005 | 46,391,387 | 47,604,030 | 49,030,744 | 48,857,775 |
| Capital Outlay | 7,948,855 | 6,696,445 | 6,904,316 | 6,311,360 | 6,841,942 | 6,161,757 | 6,390,983 |
| Construction and Engineering | 14,603,790 | 18,221,995 | 14,887,000 | 15,394,724 | 20,390,000 | 18,735,000 | 18,750,000 |
| Principal Payments | 50,071 | 34,433 | 34,900 | 34,863 | 16,200 | - | - |
| Interest Payments | 3,812 | 1,490 | 1,100 | 1,059 | 200 | 200 | - |
| Interfund Labor Transfers | (24,049,109) | (30,829,833) | (32,735,367) | (36,660,162) | (35,588,250) | (36,763,955) | (38,019,930) |
| Total Expenditures | 169,082,042 | 166,339,169 | 181,585,345 | 167,656,168 | 189,781,541 | 189,867,382 | 193,044,837 |
| Net Operating Income (Loss) | (162,421,294) | (149,957,289) | (174,246,967) | (162,223,128) | (184,181,810) | (184,248,262) | (187,510,527) |
| Interfund Transfers | 152,813,860 | 192,151,491 | 152,087,507 | 147,333,823 | 200,857,426 | 151,252,305 | 174,047,054 |
| Increase (Decrease) in Fund Bal. | (9,607,435) | 42,194,202 | (22,159,460) | (14,889,305) | 16,675,615 | (32,995,957) | (13,463,472) |
| Percentage of Change | -25% | 144% | -40% | -21% | 30% | -45% | -33% |
| FUND BALANCE E.O.P. | \$29,210,699 | \$71,404,900 | \$33,023,969 | \$56,515,595 | \$73,191,210 | \$40,195,254 | \$26,731,781 |

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$61,992,407 | \$64,066,508 | \$70,007,262 | \$65,123,441 | \$72,089,381 | \$73,175,250 | \$75,363,279 |
| 51020 Overtime | 2,694,568 | 2,210,445 | 2,595,029 | 2,629,560 | 2,642,737 | 2,656,583 | 2,730,919 |
| 51030 Compensatory Pay Accrual | 4,148 | 124,522 | 0 | (256,913) | 0 | 0 | 0 |
| 51040 Sick Leave Accrual | 804,117 | 816,576 | 827,040 | 817,513 | 844,440 | 869,689 | 895,692 |
| 51050 Vacation Accrual | 585,413 | 668,400 | 777,600 | 723,911 | 746,160 | 768,470 | 791,447 |
| 51060 Worker's Compensation Pay | 161,292 | 384,118 | 0 | 313,425 | 0 | 0 | 0 |
| 51070 Board Member Fees | 1,875 | 1,750 | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 |
| 51080 Floating Holiday Accrual | 23,853 | (696) | 20,000 | 20,501 | 0 | 0 | 0 |
| 51090 Civil Service Commision Fees | (1,440) | 0 | 5,000 | 5,000 | 5,000 | 5,100 | 5,202 |
| 51100 Emp Service & Incentive Awards | 42,032 | 44,279 | 29,000 | 51,376 | 56,000 | 57,120 | 58,262 |
| 51120 Membership & Licensing Fees | 212,304 | 231,837 | 275,968 | 272,994 | 276,648 | 277,211 | 282,233 |
| 51130 Education Assistance Program | 65,344 | 71,777 | 172,000 | 172,000 | 173,303 | 0 | 0 |
| 51210 FICA Taxes | 4,676,713 | 4,794,106 | 5,499,023 | 4,929,585 | 5,590,946 | 5,676,668 | 5,846,017 |
| 51220 Group Insurance | 9,170,398 | 7,404,664 | 11,148,003 | 7,338,013 | 11,173,211 | 14,711,310 | 15,815,157 |
| 51230 Pension Contribution - DB Plan | 11,236,828 | 12,411,005 | 13,721,688 | 13,003,669 | 14,323,867 | 14,711,250 | 14,716,622 |
| 51231 Pension Contributions - DC Plan | 1,512,580 | 1,816,793 | 2,122,804 | 2,039,308 | 2,461,968 | 47,194 | 48,021 |
| 51240 Unemployment Insurance | 0 | 3,200 | 25,000 | 25,000 | 25,000 | 25,747 | 26,517 |
| 51300 Other Post Employment Benefits | 1,753,549 | 1,764,023 | 1,899,972 | 1,764,023 | 1,900,000 | 0 | 0 |
| 51510 Temporary Help | 3,904,737 | 4,060,455 | 3,985,047 | 4,081,798 | 3,649,198 | 4,368,422 | 4,499,038 |
| Total Personnel Services | \$98,840,717 | \$100,873,762 | \$113,113,136 | \$103,056,903 | \$115,960,560 | \$117,352,714 | \$121,081,108 |
| 52010 Fuels,Lubricants,Gases | \$989,477 | \$1,115,209 | \$1,185,244 | \$1,191,289 | \$1,189,112 | \$1,212,894 | \$1,237,152 |
| 52020 Motor Vehicle Parts & Equip | 408,894 | 366,146 | 465,750 | 454,045 | 458,182 | 467,346 | 476,692 |
| 52030 Machinery & Equipment Parts | 2,777,829 | 3,721,161 | 3,214,422 | 3,315,227 | 3,915,177 | 4,002,835 | 4,082,892 |
| 52040 Machinery & Equipment - Non-Capital | 49,839 | 52,973 | 59,050 | 72,088 | 57,380 | 58,528 | 59,698 |
| 52050 Construction & Bldg Supplies | 2,104,099 | 2,108,782 | 2,452,801 | 2,510,563 | 2,562,146 | 2,613,422 | 2,665,690 |
| 52060 Building - Non-Capital | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 |
| 52070 Hardware | 177,351 | 104,812 | 147,427 | 146,416 | 146,507 | 149,237 | 152,222 |
| 52080 Hose Supplies | 228,273 | 136,230 | 243,208 | 242,587 | 189,878 | 193,371 | 197,238 |
| 52090 Electrical Supplies | 1,132,814 | 1,017,007 | 1,307,701 | 1,321,891 | 1,020,273 | 1,031,568 | 1,052,199 |

| | Actual | Actual | Budget | Forecast | Budget | Projected | Projected |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | <u>FY17</u> | FY18 | FY19 | FY19 | FY20 | FY21 | FY22 |
| 52100 Instrument Supplies | 552,080 | 463,619 | 825,339 | 846,960 | 857,498 | 877,179 | 894,722 |
| 52110 Chemical Supplies | 3,501,933 | 2,705,039 | 3,660,774 | 3,564,113 | 3,518,030 | 3,540,089 | 3,610,890 |
| 52120 Laboratory Supplies | 106,131 | 116,174 | 126,249 | 126,639 | 140,173 | 143,456 | 146,326 |
| 52130 Engineering & Drafting Supply | 419 | 399 | 2,250 | 2,000 | 2,000 | 2,040 | 2,081 |
| 52150 Plumbing Supplies | 418,219 | 274,397 | 422,658 | 426,926 | 393,258 | 400,607 | 408,619 |
| 52160 Paint Supplies | 38,568 | 44,808 | 66,800 | 67,084 | 62,988 | 63,616 | 64,888 |
| 52170 Safety Supplies | 370,622 | 357,066 | 361,123 | 370,184 | 474,379 | 484,300 | 493,986 |
| 52220 Janitorial Supplies | 135,697 | 140,926 | 170,713 | 170,486 | 149,733 | 152,368 | 155,415 |
| 52240 Hand Tools | 346,069 | 388,584 | 373,506 | 408,742 | 374,940 | 383,171 | 390,834 |
| 52280 Uniforms | 285,098 | 296,062 | 340,371 | 338,996 | 337,950 | 344,449 | 351,338 |
| 52300 Safety Footwear | 128,849 | 132,364 | 145,820 | 145,498 | 147,910 | 150,222 | 153,226 |
| 52310 Telephone/Communic Equip/Suppl | 21,572 | 25,540 | 57,608 | 38,934 | 70,797 | 71,894 | 73,337 |
| 52320 Office Supplies | 108,206 | 88,908 | 129,786 | 127,582 | 126,571 | 134,364 | 137,089 |
| 52330 Computer Supplies | 404,492 | 399,429 | 216,403 | 266,126 | 492,284 | 504,017 | 514,109 |
| 52340 Computer Equipment - Non-Capital | 129,114 | 200,769 | 178,655 | 495,976 | 273,425 | 281,051 | 286,544 |
| 52360 Grounds Supplies | 23,219 | 19,842 | 22,110 | 26,635 | 25,430 | 28,164 | 28,727 |
| 52370 Photo & Video Supplies | 12,979 | 5,717 | 13,509 | 12,604 | 11,319 | 11,546 | 11,777 |
| 52380 Publications/Training Supplies | 116,840 | 119,629 | 140,496 | 143,235 | 190,488 | 195,438 | 200,063 |
| 52390 Administrative Supplies | 49,067 | 57,930 | 72,890 | 74,805 | 79,744 | 81,574 | 83,216 |
| 52400 Furniture & Office Equipment - Non-Capital | 48,694 | 79,506 | 50,070 | 50,705 | 28,500 | 24,940 | 25,439 |
| 52990 Inventory (I/D) | (279,417) | (342,943) | 0 | (198,097) | 0 | 0 | 0 |
| 52991 Inventory Obsolence | (106,499) | (66,870) | 0 | (59,147) | 0 | 0 | 0 |
| 52999 Inventory Expense Control Account | 0 | 963 | 0 | 0 | 0 | 0 | 0 |
| Total Supplies | \$14,280,528 | \$14,130,180 | \$16,452,734 | \$16,703,591 | \$17,296,072 | \$17,603,683 | \$17,956,410 |
| E2000 Electric Llocas | ¢40,500,574 | ¢10,150,101 | ¢42 526 200 | ¢40.040.007 | ¢12.040.640 | ¢10.451.000 | ¢40.004.745 |
| 53060 Electric Usage | \$12,593,574 | \$12,153,101 | \$13,536,200 | \$12,349,387 | \$13,040,649 | \$13,451,936 | \$13,664,715 |
| 53070 Natural Gas Usage | 2,319,792 | 2,164,221 | 2,221,314 | 2,222,418 | 2,388,616 | 2,437,533 | 2,477,221 |
| 53080 Water Usage | 802,004 | 753,743 | 777,507 | 779,384 | 751,297 | 762,606 | 774,935 |
| 53270 Telephone Usage | 1,055,996 | 1,095,964 | 1,052,500 | 1,071,255 | 1,080,225 | 1,095,164 | 1,111,621 |
| Total Usage | \$16,771,366 | \$16,167,029 | \$17,587,521 | \$16,422,443 | \$17,260,786 | \$17,747,239 | \$18,028,492 |

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| | | | | | | | |
| 54010 Postage | \$1,910,194 | \$1,847,415 | \$1,980,356 | \$2,032,300 | \$2,049,846 | \$1,949,522 | \$1,988,512 |
| 54050 Office System Services | 3,794,950 | 3,135,617 | 3,660,303 | 3,634,938 | 4,013,170 | 4,241,334 | 4,326,161 |
| 54060 Printing Services | 548,171 | 458,609 | 563,125 | 525,994 | 567,957 | 567,028 | 578,372 |
| 54080 Advertising Services | 340,583 | 556,935 | 622,107 | 624,806 | 410,300 | 408,666 | 416,839 |
| 54100 Travel Expenses | 378,274 | 278,819 | 424,705 | 411,823 | 446,922 | 456,506 | 464,847 |
| 54120 Photo Services | 6,000 | 6,000 | 7,700 | 7,700 | 7,500 | 7,650 | 7,803 |
| 54130 Bond & Liability Insurance | (783) | 0 | 0 | 0 | 0 | 0 | 0 |
| 54140 Training Programs/Seminar Fees | 276,619 | 419,545 | 481,536 | 458,658 | 492,233 | 526,116 | 536,752 |
| 54141 Required Training Programs | 156,583 | 74,942 | 169,000 | 171,000 | 169,000 | 172,380 | 175,828 |
| 54160 Data Imaging Services | 46,762 | 29,784 | 85,200 | 82,075 | 76,600 | 78,593 | 80,165 |
| 54180 Courier And Freight | 155,764 | 97,079 | 145,381 | 142,053 | 157,534 | 160,716 | 163,934 |
| 54190 Property & Other Space Rental | 165,990 | 269,672 | 96,270 | 96,568 | 120,720 | 128,234 | 130,799 |
| 54350 Lockbox Services | 1,152,668 | 1,745,658 | 1,610,718 | 1,743,622 | 1,757,250 | 1,675,791 | 1,709,306 |
| 54360 Banking Services Total | 8,627 | 13,187 | 50,000 | 50,000 | 50,000 | 51,000 | 52,020 |
| 54370 Board Of Election Commission | 0 | 0 | 1,250,000 | 1,250,000 | 0 | 1,250,000 | 0 |
| 54390 Hospital & Medical Services | 126,673 | 145,112 | 148,000 | 148,000 | 152,000 | 155,040 | 158,141 |
| 54400 Judgments & Claims Settlements | 23,534 | 35,398 | 45,000 | 45,000 | 50,400 | 51,912 | 53,469 |
| 54420 Court Costs & Lien Fees | 239,512 | 198,778 | 259,100 | 259,100 | 260,500 | 265,770 | 271,147 |
| 54440 Easement Acquisitions/Fees | 25,154 | 24,129 | 15,000 | 15,000 | 25,000 | 25,500 | 26,010 |
| 54450 Collection Services | 4,481,049 | 4,742,398 | 4,852,000 | 4,791,000 | 4,942,100 | 5,049,000 | 5,149,980 |
| 54455 Commission Fee - St. Louis County | 2,143 | 760 | 0 | 1,002 | 0 | 0 | 0 |
| 54460 Commission Fee - St. Louis City | (55) | 19 | 0 | 3 | 0 | 0 | 0 |
| 54470 Water Agency Data Services | 505,240 | 572,411 | 512,000 | 512,000 | 513,440 | 550,800 | 561,816 |
| 54520 Professional Service | 11,133,089 | 9,671,525 | 12,565,605 | 12,935,968 | 13,483,960 | 13,075,796 | 13,594,200 |
| 54530 Building Repairs & Services | 1,222,739 | 1,929,803 | 1,864,691 | 2,098,444 | 2,256,484 | 2,338,512 | 2,243,682 |
| 54540 Janitorial Services | 1,025,601 | 1,070,909 | 1,111,999 | 1,136,051 | 1,147,794 | 1,180,750 | 1,204,365 |
| 54550 Grounds Services | 557,416 | 587,592 | 792,329 | 789,918 | 792,103 | 771,881 | 788,119 |
| 54560 Motor Vehicle Services | 423,334 | 484,331 | 394,825 | 391,606 | 405,309 | 413,007 | 421,268 |
| 54570 Machinery & Equipment Services | 3,572,665 | 3,839,983 | 2,761,770 | 2,760,193 | 3,337,589 | 3,416,920 | 3,485,258 |

| | Actual | Actual | Budget | Forecast | Budget | Projected | Projected |
|--------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FY17 | FY18 | FY19 | FY19 | FY20 | FY21 | FY22 |
| 54580 Equipment Rental | 718,084 | 396,829 | 463,457 | 441,908 | 476,647 | 486,205 | 495,929 |
| 54590 Sewer Rep & Structure Cleaning | 1,784,061 | 1,774,960 | 1,326,000 | 1,372,330 | 1,526,496 | 1,562,256 | 1,593,501 |
| 54600 Electrical Repair Services | 798,279 | 622,013 | 770,300 | 1,011,737 | 1,271,348 | 1,289,245 | 1,315,030 |
| 54610 Instrument Repair Services | 170,492 | 305,528 | 367,759 | 364,035 | 608,828 | 622,616 | 635,068 |
| 54620 Plumbing Services | 889,190 | 743,578 | 1,013,801 | 934,246 | 656,747 | 673,150 | 686,613 |
| 54630 HVAC Services | 278,054 | 470,680 | 500,516 | 573,080 | 603,406 | 556,864 | 568,002 |
| 54640 Damage Repairs & Services | 2,633 | 10,240 | 326,480 | 476,480 | 18,000 | 18,360 | 18,727 |
| 54650 Waste Hauling | 1,175,455 | 1,288,398 | 1,487,240 | 1,486,607 | 1,515,443 | 1,547,020 | 1,577,961 |
| 54660 Ash Hauling | 637,000 | 782,635 | 237,550 | 263,910 | 803,200 | 827,296 | 849,256 |
| 54670 Other Governmental Fees | 1,057,825 | 944,984 | 973,017 | 967,310 | 986,310 | 1,006,036 | 1,026,157 |
| 54680 Laboratory Testing Services | 378,351 | 436,086 | 470,762 | 433,847 | 437,310 | 437,422 | 446,171 |
| 54690 Safety Services | 50,424 | 73,596 | 93,954 | 104,095 | 110,835 | 114,025 | 116,305 |
| 54700 Asbestos Removal Services | 54,963 | 38,502 | 46,500 | 52,252 | 41,500 | 42,330 | 43,177 |
| 54710 Community Outreach Programs | 371,710 | 553,375 | 337,950 | 338,730 | 438,250 | 447,015 | 455,955 |
| 54720 Tree Removal/Weed Spraying | 300,304 | 308,786 | 456,000 | 456,000 | 424,000 | 432,480 | 441,130 |
| 54810 I(D) Landfill Closure Cost | (313,310) | 57,071 | 0 | 0 | 0 | 0 | 0 |
| Total Contractual Services | \$40,632,011 | \$41,043,670 | \$45,340,005 | \$46,391,387 | \$47,604,030 | \$49,030,744 | \$48,857,775 |
| 55010 Land Purchases | \$0 | \$743,600 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55030 Structural Improvements | 1,141,252 | 535,509 | 1,373,806 | 1,048,068 | 1,863,000 | 1,339,260 | 1,366,045 |
| 55040 Processing Equipment | 1,374,007 | 1,124,641 | 720,000 | 562,605 | 565,000 | 576,300 | 587,826 |
| 55050 Auxiliary Equipment | 151,965 | 548,692 | 140,008 | 160,732 | 72,958 | 74,417 | 75,906 |
| 55060 Motor Vehicles | 3,705,708 | 2,168,473 | 3,500,000 | 3,500,000 | 2,900,000 | 2,958,000 | 3,017,160 |
| 55070 Machinery & Implements | 674,206 | 1,182,409 | 638,200 | 464,608 | 354,500 | 361,590 | 368,822 |
| 55080 Instruments & Apparatus | 291,832 | 215,785 | 218,807 | 114,986 | 210,150 | 214,353 | 218,640 |
| 55090 Furniture & Office Equipment | 26,677 | (8,971) | 16,500 | 24,745 | 20,600 | 21,012 | 21,432 |
| 55110 Computer Equipment | 496,955 | 25,139 | 296,995 | 345,615 | 855,734 | 596,825 | 715,153 |
| 55115 Intangible (Software) | 86,255 | 161,169 | 0 | 90,000 | 0 | 20,000 | 20,000 |
| Total Capital Outlay | \$7,948,855 | \$6,696,445 | \$6,904,316 | \$6,311,360 | \$6,841,942 | \$6,161,757 | \$6,390,983 |
| | | | | | | | |

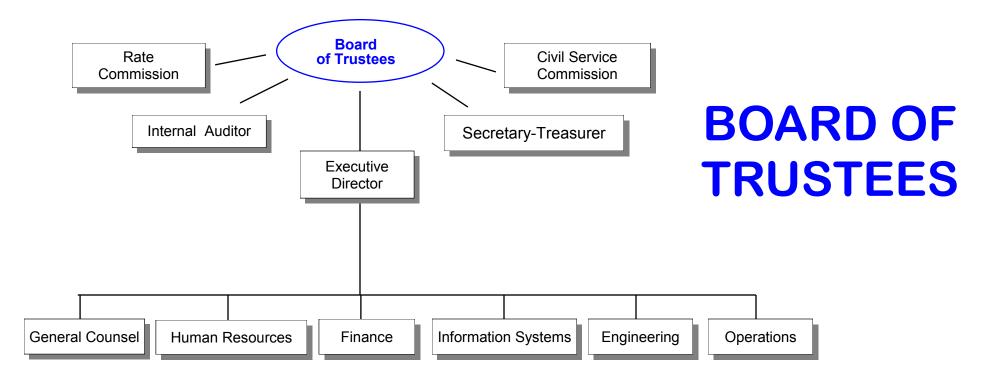
| | Actual | Actual | Budget | Forecast | Budget | Projected | Projected |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | FY17 | FY18 | FY19 | FY19 | FY20 | FY21 | FY22 |
| Total General Fund Operating Expense | \$178,473,478 | \$178,911,085 | \$199,397,712 | \$188,885,684 | \$204,963,391 | \$207,896,137 | \$212,314,768 |
| | | | | | | | |

| | Budget FY19 | Forecast FY19 | \$ Change from FY19 Budget | % Change from FY19 Budget | Budget FY20 | \$ Change from FY19 Budget | % Change from FY19 Budget |
|---|----------------|------------------|-------------------------------|---------------------------------|----------------|-------------------------------|---------------------------------|
| 51010 Salaries & Wages | \$70,007,262 | \$65,123,441 | \$(4,883,821) | -7% | \$72,089,381 | \$2,082,119 | 3% |
| 51020 Overtime | 2,595,029 | 2,629,560 | 34,530 | 1% | 2,642,737 | 47,708 | 2% |
| 51030 Compensatory Pay Accrual | 0 | (256,913) | (256,913) | 0% | 0 | 0 | 0% |
| 51040 Sick Leave Accrual | 827,040 | 817,513 | (9,527) | -1% | 844,440 | 17,400 | 2% |
| 51050 Vacation Accrual | 777,600 | 723,911 | (53,689) | -7% | 746,160 | (31,440) | -4% |
| 51060 Worker's Compensation Pay | 0 | 313,425 | 313,425 | 0% | 0 | 0 | 0% |
| 51070 Board Member Fees | 2,700 | 2,700 | 0 | 0% | 2,700 | 0 | 0% |
| 51080 Floating Holiday Accrual | 20,000 | 20,501 | 501 | 3% | 0 | (20,000) | -100% |
| 51090 Civil Service Commision Fees | 5,000 | 5,000 | 0 | 0% | 5,000 | 0 | 0% |
| 51100 Emp Service & Incentive Awards | 29,000 | 51,376 | 22,376 | 77% | 56,000 | 27,000 | 93% |
| 51120 Membership & Licensing Fees | 275,968 | 272,994 | (2,974) | -1% | 276,648 | 680 | 0% |
| 51130 Education Assistance Program | 172,000 | 172,000 | 0 | 0% | 173,303 | 1,303 | 1% |
| 51210 FICA Taxes | 5,499,023 | 4,929,585 | (569,438) | -10% | 5,590,946 | 91,923 | 2% |
| 51220 Group Insurance | 11,148,003 | 7,338,013 | (3,809,990) | -34% | 11,173,211 | 25,208 | 0% |
| 51230 Pension Contributions - DB Plan | 13,721,688 | 13,003,669 | (718,019) | -5% | 14,323,867 | 602,179 | 4% |
| 51231 Pension Contributions - DC Plan | 2,122,804 | 2,039,308 | (83,496) | -4% | 2,461,968 | 339,164 | 16% |
| 51240 Unemployment Insurance | 25,000 | 25,000 | 0 | 0% | 25,000 | 0 | 0% |
| 51300 Other Post Employment Benefits | 1,899,972 | 1,764,023 | (135,949) | -7% | 1,900,000 | 28 | 0% |
| 51510 Temporary Help | 3,985,047 | 4,081,798 | 96,752 | 2% | 3,649,198 | (335,848) | -8% |
| Total Personnel Services | \$113,113,136 | \$103,056,903 | \$(10,056,233) | -9% | \$115,960,560 | \$2,847,424 | 3% |
| 52010 Fuels,Lubricants,Gases | \$1,185,244 | \$1,191,289 | \$6,045 | 1% | \$1,189,112 | \$3,868 | 0% |
| 52020 Motor Vehicle Parts & Equip | 465,750 | 454,045 | (11,706) | -3% | 458,182 | (7,568) | -2% |
| 52030 Machinery & Equipment Parts | 3,214,422 | 3,315,227 | 100,805 | 3% | 3,915,177 | 700,755 | 22% |
| 52040 Machinery & Equipment - Non-Capital | 59,050 | 72,088 | 13,038 | 22% | 57,380 | (1,670) | -3% |
| 52050 Construction & Bldg Supplies | 2,452,801 | 2,510,563 | 57,762 | 2% | 2,562,146 | 109,345 | 4% |
| 52060 Building - Non-Capital | 0 | 2,500 | 2,500 | 0% | 0 | 0 | 0% |
| 52070 Hardware | 147,427 | 146,416 | (1,011) | -1% | 146,507 | (920) | -1% |
| 52080 Hose Supplies | 243,208 | 242,587 | (621) | 0% | 189,878 | (53,330) | -22% |
| 52090 Electrical Supplies | 1,307,701 | 1,321,891 | 14,190 | 1% | 1,020,273 | (287,428) | -22% |

| | Budget FY19 | Forecast FY19 | \$ Change from FY19 Budget | % Change from FY19 Budget | Budget FY20 | \$ Change from FY19 Budget | % Change from FY19 Budget |
|--|----------------|------------------|-------------------------------|---------------------------------|----------------|-------------------------------|---------------------------------|
| 52100 Instrument Supplies | 825,339 | 846,960 | 21,621 | 3% | 857,498 | 32,159 | 4% |
| 52110 Chemical Supplies | 3,660,774 | 3,564,113 | (96,661) | -3% | 3,518,030 | (142,744) | -4% |
| 52120 Laboratory Supplies | 126,249 | 126,639 | 390 | 0% | 140,173 | 13,924 | 11% |
| 52130 Engineering & Drafting Supply | 2,250 | 2,000 | (250) | -11% | 2,000 | (250) | -11% |
| 52150 Plumbing Supplies | 422,658 | 426,926 | 4,268 | 1% | 393,258 | (29,400) | -7% |
| 52160 Paint Supplies | 66,800 | 67,084 | 284 | 0% | 62,988 | (3,812) | -6% |
| 52170 Safety Supplies | 361,123 | 370,184 | 9,060 | 3% | 474,379 | 113,256 | 31% |
| 52220 Janitorial Supplies | 170,713 | 170,486 | (227) | 0% | 149,733 | (20,980) | -12% |
| 52240 Hand Tools | 373,506 | 408,742 | 35,236 | 9% | 374,940 | 1,434 | 0% |
| 52280 Uniforms | 340,371 | 338,996 | (1,375) | 0% | 337,950 | (2,421) | -1% |
| 52300 Safety Footwear | 145,820 | 145,498 | (322) | 0% | 147,910 | 2,090 | 1% |
| 52310 Telephone/Communic Equip/Suppl | 57,608 | 38,934 | (18,674) | -32% | 70,797 | 13,188 | 23% |
| 52320 Office Supplies | 129,786 | 127,582 | (2,204) | -2% | 126,571 | (3,215) | -2% |
| 52330 Computer Supplies | 216,403 | 266,126 | 49,723 | 23% | 492,284 | 275,881 | 127% |
| 52340 Computer Equipment - Non-Capital | 178,655 | 495,976 | 317,321 | 178% | 273,425 | 94,770 | 53% |
| 52360 Grounds Supplies | 22,110 | 26,635 | 4,525 | 20% | 25,430 | 3,320 | 15% |
| 52370 Photo & Video Supplies | 13,509 | 12,604 | (905) | -7% | 11,319 | (2,190) | -16% |
| 52380 Publications/Training Supplies | 140,496 | 143,235 | 2,739 | 2% | 190,488 | 49,992 | 36% |
| 52390 Administrative Supplies | 72,890 | 74,805 | 1,915 | 3% | 79,744 | 6,854 | 9% |
| 52400 Furniture & Office Equipment - Non-Capital | 50,070 | 50,705 | 635 | 1% | 28,500 | (21,570) | -43% |
| 52990 Inventory (I/D) | 0 | (198,097) | (198,097) | 0% | 0 | 0 | 0% |
| 52991 Inventory Obsolence | 0 | (59,147) | (59,147) | 0% | 0 | 0 | 0% |
| Total Supplies | \$16,452,734 | \$16,703,591 | \$250,857 | 2% | \$17,296,072 | \$843,338 | 5% |
| 53060 Electric Usage | \$13,536,200 | \$12,349,387 | \$(1,186,813) | -9% | \$13,040,649 | \$(495,551) | -4% |
| 53070 Natural Gas Usage | 2,221,314 | 2,222,418 | 1,104 | 0% | 2,388,616 | 167,302 | 8% |
| 53080 Water Usage | 777,507 | 779,384 | 1,877 | 0% | 751,297 | (26,210) | -3% |
| 53270 Telephone Usage | 1,052,500 | 1,071,255 | 18,755 | 2% | 1,080,225 | 27,725 | 3% |
| Total Usage | \$17,587,521 | \$16,422,443 | \$(1,165,078) | -7% | \$17,260,786 | \$(326,735) | -2% |
| 54010 Postage | \$1,980,356 | \$2,032,300 | \$51,944 | 3% | \$2,049,846 | \$69,490 | 4% |
| 54050 Office System Services | 3,660,303 | 3,634,938 | (25,365) | -1% | 4,013,170 | 352,867 | 10% |

| | Budget FY19 | Forecast FY19 | \$ Change from FY19 Budget | % Change from FY19 Budget | Budget FY20 | \$ Change from FY19 Budget | % Change from FY19 Budget |
|---|----------------|------------------|-------------------------------|---------------------------------|----------------|-------------------------------|---------------------------------|
| 54060 Printing Services | 563,125 | 525,994 | (37,131) | -7% | 567,957 | 4,832 | 1% |
| 54080 Advertising Services | 622,107 | 624,806 | 2,700 | 0% | 410,300 | (211,807) | -34% |
| 54100 Travel Expenses | 424,705 | 411,823 | (12,883) | -3% | 446,922 | 22,217 | 5% |
| 54120 Photo Services | 7,700 | 7,700 | 0 | 0% | 7,500 | (200) | -3% |
| 54140 Training Programs/Seminar Fees | 481,536 | 458,658 | (22,878) | -5% | 492,233 | 10,697 | 2% |
| 54141 Required Training Programs | 169,000 | 171,000 | 2,000 | 1% | 169,000 | 0 | 0% |
| 54160 Data Imaging Services | 85,200 | 82,075 | (3,125) | -4% | 76,600 | (8,600) | -10% |
| 54180 Courier And Freight | 145,381 | 142,053 | (3,328) | -2% | 157,534 | 12,153 | 8% |
| 54190 Property & Other Space Rental | 96,270 | 96,568 | 298 | 0% | 120,720 | 24,450 | 25% |
| 54350 Lockbox Services | 1,610,718 | 1,743,622 | 132,904 | 8% | 1,757,250 | 146,532 | 9% |
| 54360 Banking Services Total | 50,000 | 50,000 | 0 | 0% | 50,000 | 0 | 0% |
| 54370 Board Of Election Commission | 1,250,000 | 1,250,000 | 0 | 0% | 0 | (1,250,000) | -100% |
| 54390 Hospital & Medical Services | 148,000 | 148,000 | 0 | 0% | 152,000 | 4,000 | 3% |
| 54400 Judgments & Claims Settlements | 45,000 | 45,000 | 0 | 0% | 50,400 | 5,400 | 12% |
| 54420 Court Costs & Lien Fees | 259,100 | 259,100 | 0 | 0% | 260,500 | 1,400 | 1% |
| 54440 Easement Acquisitions/Fees | 15,000 | 15,000 | 0 | 0% | 25,000 | 10,000 | 67% |
| 54450 Collection Services | 4,852,000 | 4,791,000 | (61,000) | -1% | 4,942,100 | 90,100 | 2% |
| 54455 Commission Fee - St. Louis County | 0 | 1,002 | 1,002 | 0% | 0 | 0 | 0% |
| 54460 Commission Fee - St. Louis City | 0 | 3 | 3 | 0% | 0 | 0 | 0% |
| 54470 Water Agency Data Services | 512,000 | 512,000 | 0 | 0% | 513,440 | 1,440 | 0% |
| 54520 Professional Service | 12,565,605 | 12,935,968 | 370,363 | 3% | 13,483,960 | 918,355 | 7% |
| 54530 Building Repairs & Services | 1,864,691 | 2,098,444 | 233,753 | 13% | 2,256,484 | 391,793 | 21% |
| 54540 Janitorial Services | 1,111,999 | 1,136,051 | 24,052 | 2% | 1,147,794 | 35,795 | 3% |
| 54550 Grounds Services | 792,329 | 789,918 | (2,411) | 0% | 792,103 | (226) | 0% |
| 54560 Motor Vehicle Services | 394,825 | 391,606 | (3,219) | -1% | 405,309 | 10,484 | 3% |
| 54570 Machinery & Equipment Services | 2,761,770 | 2,760,193 | (1,577) | 0% | 3,337,589 | 575,819 | 21% |
| 54580 Equipment Rental | 463,457 | 441,908 | (21,549) | -5% | 476,647 | 13,190 | 3% |
| 54590 Sewer Rep & Structure Cleaning | 1,326,000 | 1,372,330 | 46,330 | 3% | 1,526,496 | 200,496 | 15% |
| 54600 Electrical Repair Services | 770,300 | 1,011,737 | 241,437 | 31% | 1,271,348 | 501,048 | 65% |
| 54610 Instrument Repair Services | 367,759 | 364,035 | (3,724) | -1% | 608,828 | 241,069 | 66% |
| 54620 Plumbing Services | 1,013,801 | 934,246 | (79,555) | -8% | 656,747 | (357,054) | -35% |
| 54630 HVAC Services | 500,516 | 573,080 | 72,564 | 14% | 603,406 | 102,890 | 21% |

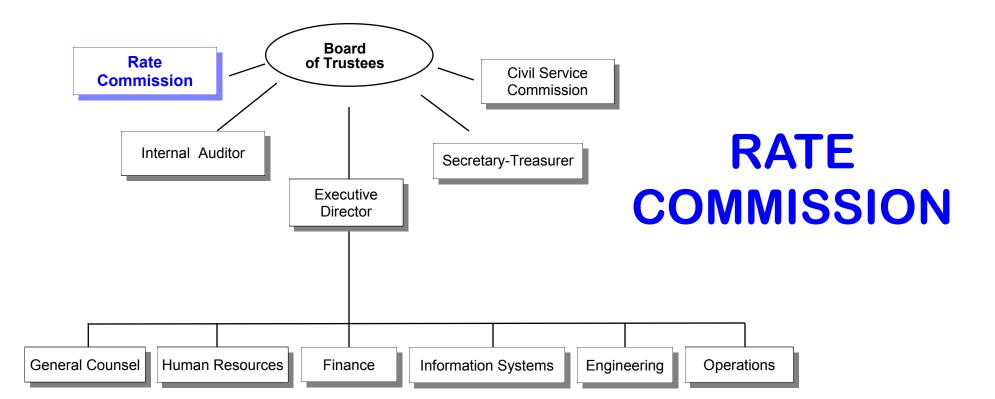
| | Budget FY19 | Forecast FY19 | \$ Change from FY19 Budget | % Change from FY19 Budget | Budget FY20 | \$ Change from _FY19 Budget | % Change from FY19 Budget |
|--------------------------------------|----------------|------------------|-------------------------------|---------------------------------|----------------|--------------------------------|---------------------------------|
| 54640 Damage Repairs & Services | 326,480 | 476,480 | 150,000 | 46% | 18,000 | (308,480) | -94% |
| 54650 Waste Hauling | 1,487,240 | 1,486,607 | (633) | 0% | 1,515,443 | 28,202 | 2% |
| 54660 Ash Hauling | 237,550 | 263,910 | 26,360 | 11% | 803,200 | 565,650 | 238% |
| 54670 Other Governmental Fees | 973,017 | 967,310 | (5,707) | -1% | 986,310 | 13,293 | 1% |
| 54680 Laboratory Testing Services | 470,762 | 433,847 | (36,915) | -8% | 437,310 | (33,452) | -7% |
| 54690 Safety Services | 93,954 | 104,095 | 10,141 | 11% | 110,835 | 16,881 | 18% |
| 54700 Asbestos Removal Services | 46,500 | 52,252 | 5,752 | 12% | 41,500 | (5,000) | -11% |
| 54710 Community Outreach Programs | 337,950 | 338,730 | 780 | 0% | 438,250 | 100,300 | 30% |
| 54720 Tree Removal/Weed Spraying | 456,000 | 456,000 | 0 | 0% | 424,000 | (32,000) | -7% |
| Total Contractual Services | \$45,340,005 | \$46,391,387 | \$1,051,382 | 2% | \$47,604,030 | \$2,264,025 | 5% |
| 55030 Structural Improvements | \$1,373,806 | \$1,048,068 | \$(325,738) | -24% | \$1,863,000 | \$489,194 | 36% |
| 55040 Processing Equipment | 720,000 | 562,605 | (157,395) | -22% | 565,000 | (155,000) | -22% |
| 55050 Auxiliary Equipment | 140,008 | 160,732 | 20,724 | 15% | 72,958 | (67,050) | -48% |
| 55060 Motor Vehicles | 3,500,000 | 3,500,000 | 0 | 0% | 2,900,000 | (600,000) | -17% |
| 55070 Machinery & Implements | 638,200 | 464,608 | (173,592) | -27% | 354,500 | (283,700) | -44% |
| 55080 Instruments & Apparatus | 218,807 | 114,986 | (103,821) | -47% | 210,150 | (8,657) | -4% |
| 55090 Furniture & Office Equipment | 16,500 | 24,745 | 8,245 | 50% | 20,600 | 4,100 | 25% |
| 55110 Computer Equipment | 296,995 | 345,615 | 48,620 | 16% | 855,734 | 558,739 | 188% |
| 55115 Intangible (Software) | 0 | 90,000 | 90,000 | 0% | 0 | 0 | 0% |
| Total Capital Outlay | \$6,904,316 | \$6,311,360 | \$(592,956) | -9% | \$6,841,942 | \$(62,374) | -1% |
| Total General Fund Operating Expense | \$199,397,712 | \$188,885,684 | \$(10,512,028) | -5% | \$204,963,391 | \$5,565,679 | 3% |





Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T1010 - Board of Trustees

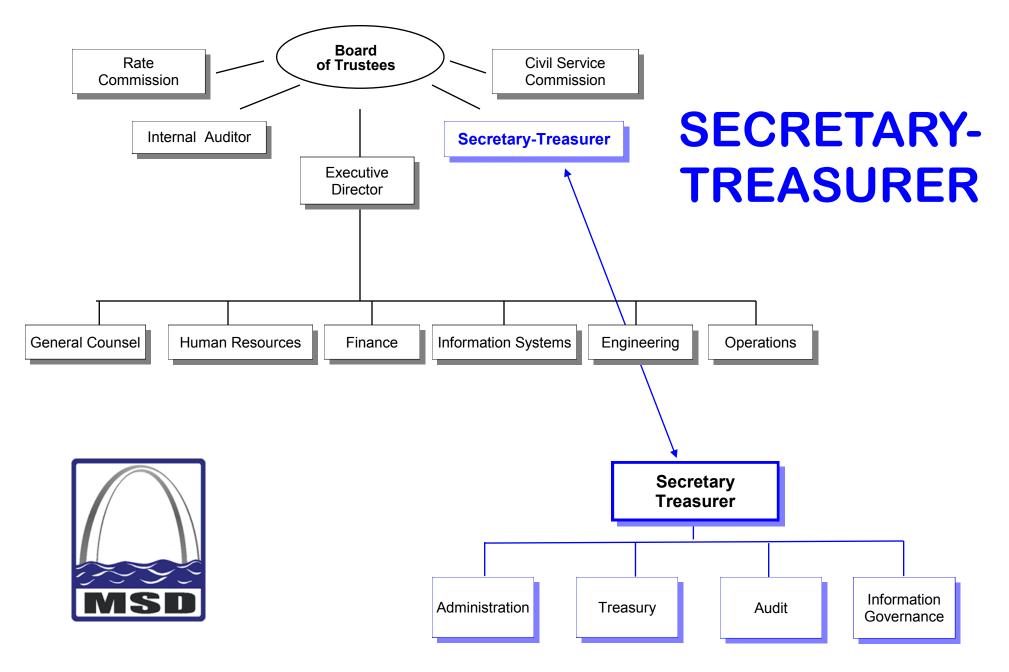
| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51070 Board Member Fees | \$1,875 | \$1,750 | \$2,700 | \$2,700 | \$2,700 | \$2,700 | \$2,700 |
| 51120 Membership & Licensing Fees | 95 | 0 | 300 | 300 | 300 | 300 | 300 |
| Total Personnel Services | \$1,970 | \$1,750 | \$3,000 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| 52320 Office Supplies | \$0 | \$39 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 52390 Administrative Supplies | 0 | 38 | 0 | 0 | 0 | 0 | 0 |
| Total Supplies | \$0 | \$77 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54100 Travel Expenses | \$73 | \$0 | \$3,100 | \$3,100 | \$2,827 | \$3,100 | \$3,100 |
| 54140 Training Programs/Seminar Fees | ¢. 0 0 | 0 | ¢0,100 0 | 0 | 300 | 0 | ¢0,100 0 |
| Total Contractual Services | \$73 | \$0 | \$3,100 | \$3,100 | \$3,127 | \$3,100 | \$3,100 |
| Total T1010 - Board of Trustees General Fund Operating Expense | \$2,043 | \$1,827 | \$6,100 | \$6,100 | \$6,127 | \$6,100 | \$6,100 |





Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T1410 - Rate Commission

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--------------------------------|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 52320 Office Supplies | \$0 | \$0 | \$409 | \$409 | \$250 | \$0 | \$0 |
| 52330 Computer Supplies | 0 | 137 | 385 | 385 | 0 | 0 | 0 |
| 52390 Administrative Supplies | 0 | 847 | 316 | 316 | 500 | 0 | 0 |
| Total Supplies | \$0 | \$984 | \$1,110 | \$1,110 | \$750 | \$0 | \$0 |
| | | | | | | | |
| 54080 Advertising Services | \$10,628 | \$241,920 | \$241,904 | \$241,904 | \$10,000 | \$0 | \$0 |
| 54180 Courier And Freight | 0 | 69 | 494 | 494 | 100 | 0 | 0 |
| 54520 Professional Service | (49,909) | 335,282 | 352,000 | 352,000 | 100,000 | 0 | 0 |
| Total Contractual Services | \$(39,281) | \$577,271 | \$594,398 | \$594,398 | \$110,100 | \$0 | \$0 |
| Total T1410 - Rate Commission | | | | | | | |
| General Fund Operating Expense | \$(39,281) | \$578,255 | \$595,508 | \$595,508 | \$110,850 | \$0 | \$0 |
| | | | | | | | |

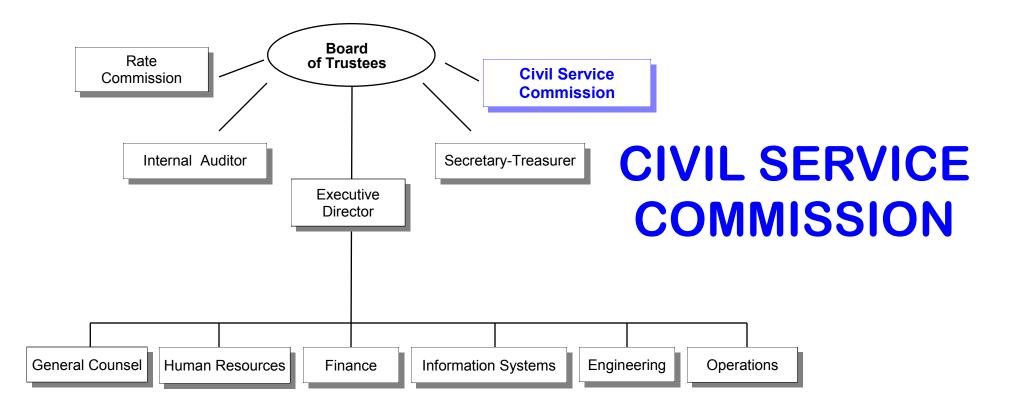


T1100 - Secretary Treasurer Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|--------------------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$540,274 | \$646,187 | \$656,248 | \$647,736 | \$675,342 | \$695,534 | \$716,331 |
| 51020 Overtime | 263 | 249 | 0 | 35 | 0 | 0 | 0 |
| 51120 Membership & Licensing Fees | 2,020 | 2,161 | 3,874 | 3,874 | 3,669 | 3,742 | 3,817 |
| 51210 FICA Taxes | 36,829 | 44,071 | 50,203 | 41,178 | 47,820 | 49,250 | 50,722 |
| 51220 Group Insurance | 73,077 | 72,378 | 99,899 | 67,717 | 100,504 | 108,410 | 116,951 |
| 51230 Pension Contribution - DB Plan | 40,359 | 43,628 | 47,008 | 48,110 | 91,603 | 93,601 | 93,601 |
| 51231 Pension Contribution - DC Plan | 30,817 | 42,326 | 42,407 | 42,182 | 14,115 | 0 | 0 |
| Total Personnel Services | \$723,639 | \$851,000 | \$899,638 | \$850,832 | \$933,052 | \$950,537 | \$981,422 |
| 52090 Electrical Supplies | \$0 | \$0 | \$0 | \$11 | \$0 | \$0 | \$0 |
| 52100 Instrument Supplies | 0 | 0 | 0 | 13 | 0 | 0 | 0 |
| 52150 Plumbing Supplies | 0 | 25 | 0 | 0 | 0 | 0 | 0 |
| 52240 Hand Tools | 0 | 0 | 0 | 11 | 0 | 0 | 0 |
| 52280 Uniforms | 0 | 276 | 0 | 0 | 0 | 0 | 0 |
| 52310 Telephone/Communic Equip/Suppl | 224 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52320 Office Supplies | 921 | 1,257 | 1,800 | 1,700 | 1,500 | 1,530 | 1,561 |
| 52330 Computer Supplies | 54 | 800 | 1,000 | 1,000 | 0 | 1,020 | 1,040 |
| 52340 Computer Equipment - Non-Capital | 0 | 1,030 | 2,055 | 2,055 | 1,000 | 1,020 | 1,040 |
| 52380 Publications/Training Supplies | 5,768 | 4,597 | 6,200 | 6,200 | 6,000 | 6,120 | 6,242 |
| 52390 Administrative Supplies | 473 | 158 | 900 | 900 | 500 | 510 | 520 |
| Total Supplies | \$7,439 | \$8,144 | \$11,955 | \$11,890 | \$9,000 | \$10,200 | \$10,404 |
| 54050 Office System Services | \$2,627 | \$16,684 | \$115,000 | \$115,000 | \$40,000 | \$20,400 | \$20,808 |
| 54080 Advertising Services | پ <u>2,027</u> 11,172 | 15,131 | 20,000 | 20,000 | 20,000 | 20,400 | 20,808 |
| 54100 Travel Expenses | 4,662 | 11,523 | 14,579 | 14,579 | 9,941 | 14,198 | 14,482 |
| 54140 Training Programs/Seminar Fees | 3,452 | 3,784 | 13,745 | 13,745 | 6,490 | 10,118 | 10,321 |
| 54180 Courier And Freight | 4,620 | 4,400 | 4,500 | 4,500 | 4,500 | 4,590 | 4,682 |
| 54190 Property & Other Space Rental | 12,733 | 174,809 | 36,000 | 36,000 | 60,000 | 61,200 | 62,424 |
| 54360 Banking Services Total | 8,627 | 13,063 | 50,000 | 50,000 | 50,000 | 51,000 | 52,020 |
| 54370 Board Of Election Commission | 0,027 | 0 | 1,250,000 | 1,250,000 | 0 | 1,250,000 | 02,020 |

T1100 - Secretary Treasurer Department

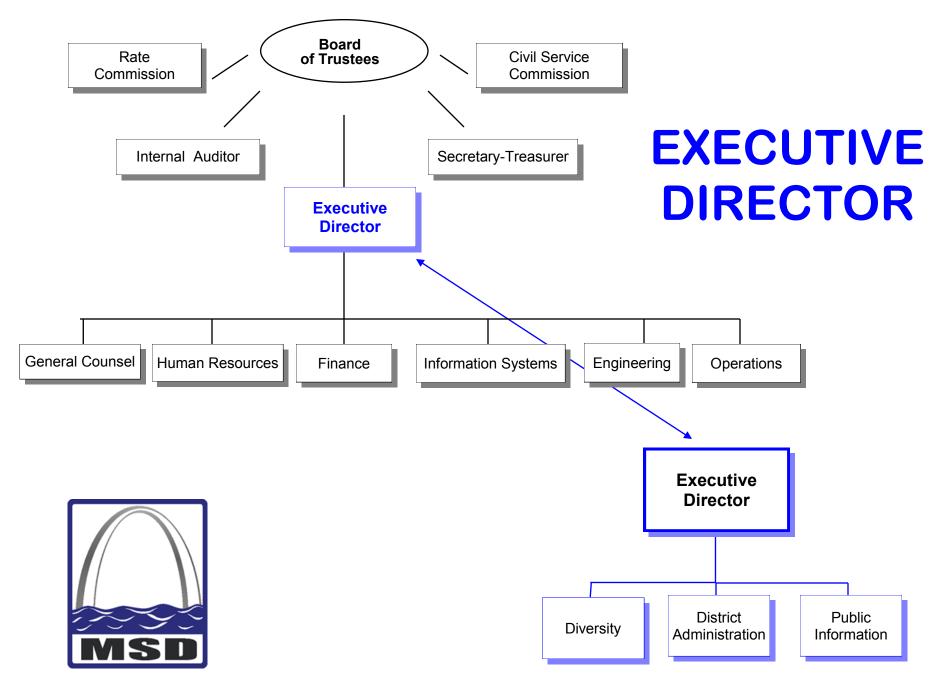
| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54400 Judgments & Claims Settlements | (21) | (50) | 0 | 0 | 0 | 0 | 0 |
| 54520 Professional Service | 732,823 | 866,929 | 888,000 | 888,000 | 1,118,000 | 1,140,360 | 1,163,167 |
| 54530 Building Repairs & Services | 560 | 0 | 1,500 | 1,500 | 1,500 | 1,530 | 1,561 |
| Total Contractual Services | \$781,256 | \$1,106,272 | \$2,393,324 | \$2,393,324 | \$1,310,431 | \$2,573,797 | \$1,350,273 |
| 55090 Furniture & Office Equipment | \$0 | \$0 | \$4,000 | \$4,000 | \$3,000 | \$3,060 | \$3,121 |
| 55110 Computer Equipment | 587 | 0 | 3,500 | 3,500 | 3,000 | 3,060 | 3,121 |
| 55115 Intangible (Software) | 0 | 0 | 0 | 90,000 | 0 | 20,000 | 20,000 |
| Total Capital Outlay | \$587 | \$0 | \$7,500 | \$97,500 | \$6,000 | \$26,120 | \$26,242 |
| Total T1100 - Secretary Treasurer Department | | | | | | | |
| General Fund Operating Expense | \$1,512,921 | \$1,965,416 | \$3,312,417 | \$3,353,546 | \$2,258,483 | \$3,560,654 | \$2,368,341 |
| | | | | | | | |





Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T2020 - Civil Service Commission

| 51090 Civil Service Commision Fees Total Personnel Services | Actual FY17 \$(1,440) \$(1,440) | Actual FY18 \$0 \$0 | Budget FY19 \$5,000 \$5,000 | Forecast FY19 \$5,000 \$5,000 | Budget FY20 \$5,000 \$5,000 | Projected FY21 \$5,100 \$5,100 | Projected FY22 \$5,202 \$5,202 |
|---|--|-------------------------------------|---------------------------------------|--|---------------------------------------|---|---|
| 54080 Advertising Services 54520 Professional Service Total Contractual Services | \$325 (367) \$(42) | \$(325) | \$0 <u>5,000</u> \$5,000 | \$0 <u>5,000</u> \$5,000 | \$0 <u>5,000</u> \$5,000 | \$0 <u>5,100</u> \$5,100 | \$0 <u>5,202</u> \$5,202 |
| Total T2020 - Civil Service Commission General Fund Operating Expense | \$(1,482) | \$(180) | \$10,000 | \$10,000 | \$10,000 | \$10,200 | \$10,404 |

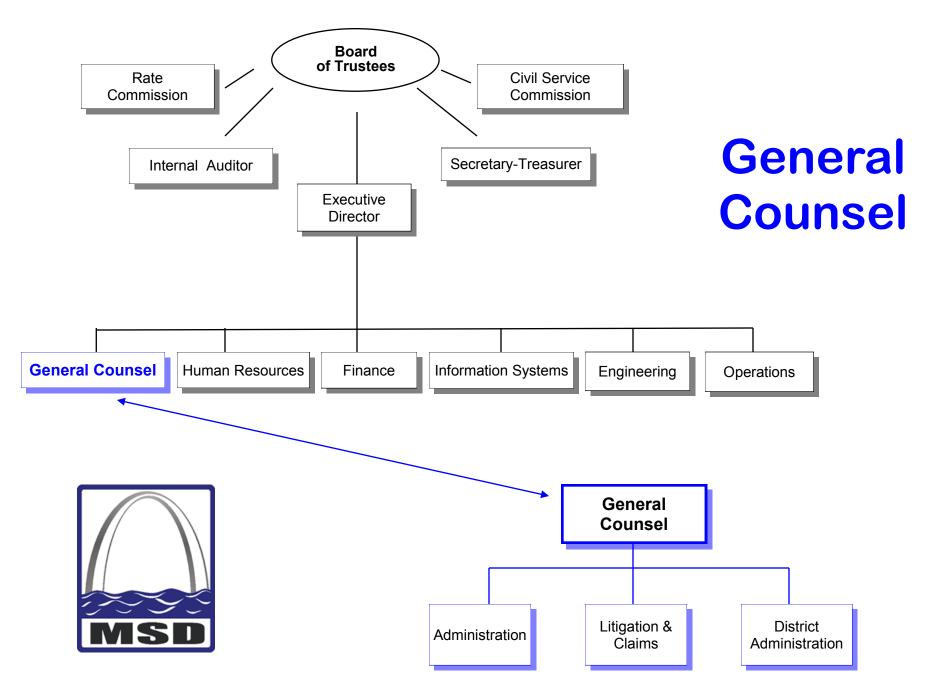


T3000 - Executive Director Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|-------------------------|----------------|-----------------|------------------|-----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$488,560 | \$1,145,363 | \$1,376,750 | \$1,152,653 | \$1,442,967 | \$1,486,111 | \$1,530,546 |
| 51020 Overtime | 0 | 20 | 0 | 802 | 0 | 0 | 0 |
| 51030 Compensatory Pay Accrual | 0 | 0 | 0 | 2,527 | 0 | 0 | 0 |
| 51100 Emp Service & Incentive Awards | 12,000 | 12,000 | 9,000 | 9,000 | 9,000 | 9,180 | 9,364 |
| 51120 Membership & Licensing Fees | 113,392 | 119,453 | 137,115 | 137,115 | 136,785 | 139,521 | 142,311 |
| 51210 FICA Taxes | 30,676 | 77,891 | 99,858 | 78,409 | 104,425 | 107,547 | 110,763 |
| 51220 Group Insurance | 49,408 | 115,903 | 206,172 | 120,483 | 207,525 | 223,822 | 241,429 |
| 51230 Pension Contribution - DB Plan | 77,686 | 178,189 | 195,790 | 175,733 | 205,912 | 210,403 | 210,403 |
| 51231 Pension Contribution - DC Plan | 14,285 | 44,677 | 62,712 | 50,191 | 51,329 | 19,600 | 19,600 |
| Total Personnel Services | \$786,006 | \$1,693,496 | \$2,087,398 | \$1,726,912 | \$2,157,942 | \$2,196,185 | \$2,264,416 |
| 50040 Mashinary & Environment New Caritel | * 0 | ¢07 | * 0 | * 0 | # 0 | ¢0 | # 0 |
| 52040 Machinery & Equipment - Non-Capital | \$0 | \$27 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 52150 Plumbing Supplies | 0 | 50 | 0 | 0 | 0 | 0 | 0 |
| 52280 Uniforms | 0 | 400 | 0 | 490 | 0 | 0 | 0 |
| 52300 Safety Footwear | 614 | 1,272 | 2,400 | 2,400 | 2,400 | 2,448 | 2,497 |
| 52310 Telephone/Communic Equip/Suppl | 910 | (1,382) | 2,101 | 2,101 | 0 | 0 | 0 |
| 52320 Office Supplies | 664 | 1,447 | 4,500 | 4,500 | 4,320 | 4,406 | 4,495 |
| 52330 Computer Supplies | 5,243 | 11,143 | 10,100 | 10,398 | 3,000 | 3,060 | 3,121 |
| 52340 Computer Equipment - Non-Capital | 1,247 | 8,525 | 20,680 | 20,680 | 0 | 0 | 0 |
| 52370 Photo & Video Supplies | 0 | 0 | 1,575 | 1,575 | 925 | 944 | 962 |
| 52380 Publications/Training Supplies | 759 | 1,121 | 1,650 | 1,650 | 1,650 | 1,683 | 1,717 |
| 52390 Administrative Supplies | 25,771 | 26,545 | 31,800 | 31,800 | 31,700 | 32,334 | 32,981 |
| Total Supplies | \$35,208 | \$49,147 | \$74,806 | \$75,594 | \$43,995 | \$44,875 | \$45,772 |
| 53270 Telephone Usage | \$4,219 | \$12,628 | \$16,950 | \$16,950 | \$14,900 | \$15,123 | \$15,350 |
| Total Usage | \$4,219 | \$12,628 | \$16,950 | \$16,950 | \$14,900 | \$15,123 | \$15,350 |
| 54050 Office System Services | \$0 | \$133 | \$500 | \$500 | \$500 | \$510 | \$520 |
| 54060 Printing Services | ب 0 6,599 | ۶۱۵۵ 11,559 | \$500 10,000 | \$500 10,000 | \$500 10,000 | 10,200 | \$520 10,404 |
| 54080 Advertising Services | 138,616 | 121,990 | 146,100 | 146,100 | 156,100 | 159,222 | 162,406 |
| - | | | | | 16,864 | 159,222 | |
| 54100 Travel Expenses | 13,734 | 9,950 | 18,813 | 20,298 | 10,004 | 17,201 | 17,545 |

T3000 - Executive Director Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54120 Photo Services | 6,000 | 6,000 | 7,500 | 7,500 | 7,500 | 7,650 | 7,803 |
| 54140 Training Programs/Seminar Fees | 1,970 | 3,192 | 10,750 | 13,000 | 9,000 | 9,180 | 9,364 |
| 54180 Courier And Freight | 340 | (116) | 1,200 | 1,200 | 1,100 | 1,122 | 1,144 |
| 54190 Property & Other Space Rental | 898 | 835 | 0 | 0 | 0 | 5,100 | 5,202 |
| 54520 Professional Service | 653,005 | 6,341 | 1,218,450 | 1,218,464 | 1,071,750 | 1,093,185 | 1,115,049 |
| 54530 Building Repairs & Services | 0 | 0 | 0 | 235 | 0 | 0 | 0 |
| 54560 Motor Vehicle Services | 0 | 556 | 2,736 | 2,736 | 3,000 | 3,060 | 3,121 |
| 54710 Community Outreach Programs | 154,625 | 540,788 | 323,450 | 324,230 | 423,750 | 432,225 | 440,870 |
| Total Contractual Services | \$975,787 | \$701,227 | \$1,739,499 | \$1,744,263 | \$1,699,564 | \$1,738,655 | \$1,773,428 |
| 55090 Furniture & Office Equipment | \$0 | \$0 | \$0 | \$8,245 | \$0 | \$0 | \$0 |
| Total Capital Outlay | \$0 | \$0 | \$0 | \$8,245 | \$0 | \$0 | \$0 |
| Total T3000 - Executive Director Department | | | | | | | |
| General Fund Operating Expense | \$1,801,220 | \$2,456,497 | \$3,918,653 | \$3,571,964 | \$3,916,401 | \$3,994,839 | \$4,098,967 |

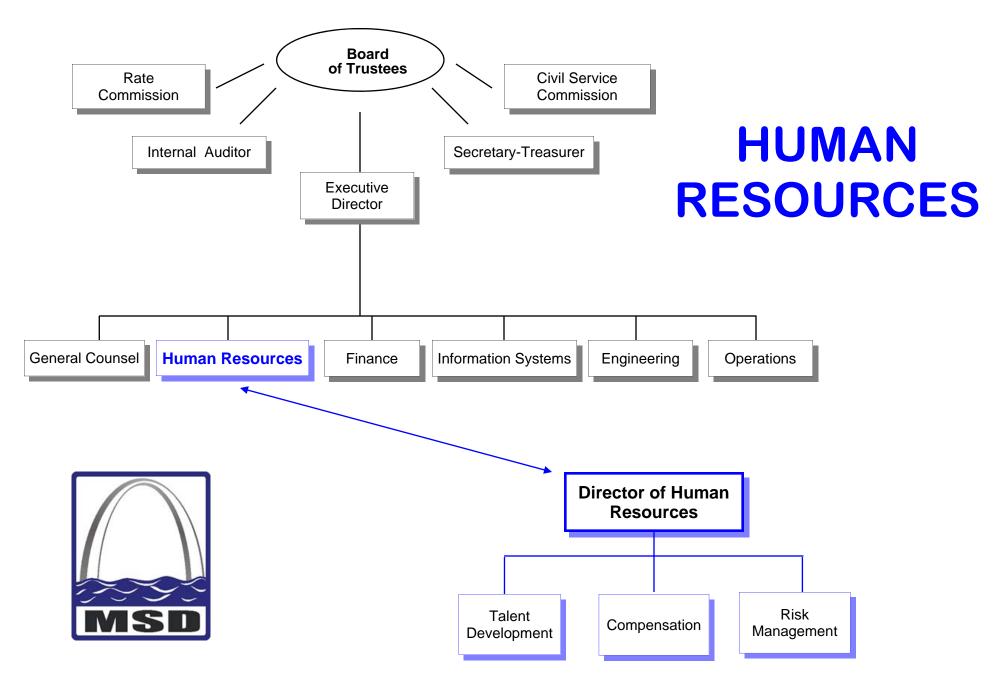


T5500 - General Counsel Department

| | Actual FY17 | Actual FY18 | Budget | Forecast FY19 | Budget | Projected | Projected FY22 |
|---|------------------|--------------------|--------------------------|------------------|------------------|--------------------------|--------------------------|
| 51010 Solorios & Wagoo | \$740,101 | \$771,362 | FY19 \$840,668 | \$836,263 | FY20 | FY21 \$888,630 | F122 \$915,289 |
| 51010 Salaries & Wages 51020 Overtime | \$740,101 45 | ۶771,362 515 | ۵۵40,000 150 | ۵۵۵,203 150 | \$862,747 100 | ۵۵۵,030 103 | ۹۹۱5,209 106 |
| 51120 Membership & Licensing Fees | 45 7,210 | 6,091 | 6,385 | 6,385 | 7,980 | 8,219 | 8,466 |
| 51210 FICA Taxes | 50,364 | 53,217 | 57,405 | 0,385 53,040 | 7,980 58,170 | 59,915 | 61,713 |
| 51210 FICA Taxes 51220 Group Insurance | 50,304 71,458 | 58,242 | 90,733 | 53,040 63,163 | 86,904 | 89,696 | 92,572 |
| 51220 Group Insurance 51230 Pension Contribution - DB Plan | 119,093 | 137,674 | 90,733 149,749 | 150,153 | 173,859 | 179,075 | 92,572 184,447 |
| 51230 Pension Contribution - DB Plan | 21,942 | 24,305 | 29,257 | 30,024 | 26,790 | 27,594 | 28,421 |
| Total Personnel Services | \$1,010,211 | \$1,051,405 | | | \$1,216,550 | | |
| Total Personnel Services | \$1,010,211 | \$1,051,405 | \$1,174,347 | \$1,139,177 | \$1,210,550 | \$1,253,232 | \$1,291,014 |
| 52020 Motor Vehicle Parts & Equip | \$3 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 52030 Machinery & Equipment Parts | 18 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52090 Electrical Supplies | 12 | 9 | 0 | 11 | 0 | 0 | 0 |
| 52150 Plumbing Supplies | 0 | 25 | 0 | 0 | 0 | 0 | 0 |
| 52220 Janitorial Supplies | 18 | 11 | 0 | 0 | 0 | 0 | 0 |
| 52240 Hand Tools | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52310 Telephone/Communic Equip/Suppl | 0 | 0 | 1,000 | 1,000 | 504 | 519 | 535 |
| 52320 Office Supplies | 2,722 | 2,496 | 2,500 | 2,500 | 3,660 | 3,770 | 3,883 |
| 52330 Computer Supplies | 202 | 715 | 500 | 1,000 | 1,140 | 1,174 | 1,209 |
| 52340 Computer Equipment - Non-Capital | 9 | 1,186 | 1,500 | 1,500 | 1,140 | 1,174 | 1,209 |
| 52370 Photo & Video Supplies | 0 | 33 | 100 | 100 | 60 | 62 | 64 |
| 52380 Publications/Training Supplies | 63,016 | 61,899 | 72,000 | 69,600 | 69,600 | 71,688 | 73,839 |
| 52390 Administrative Supplies | 669 | 740 | 750 | 750 | 996 | 1,026 | 1,057 |
| Total Supplies | \$66,672 | \$67,114 | \$78,350 | \$76,461 | \$77,100 | \$79,413 | \$81,795 |
| 53270 Telephone Usage | \$440 | \$520 | \$540 | \$540 | \$600 | \$618 | \$637 |
| Total Usage | \$440 | \$520 | \$540 | \$540 | \$600 | \$618 | \$637 |
| | * 4 | ^ | \$ \$ | 6 0 | * ~ | * ~ | # 0 |
| 54010 Postage | \$4 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54050 Office System Services | 0 | 229 | 250 | 250 | 0 | 0 | 0 |
| 54060 Printing Services | 0 | 1,137 | 250 | 250 | 300 | 309 | 318 |
| 54080 Advertising Services | 486 | 0 | 0 | 0 | 0 | 0 | 0 |

T5500 - General Counsel Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54100 Travel Expenses | 10,141 | 7,741 | 12,608 | 12,608 | 15,180 | 15,635 | 16,104 |
| 54140 Training Programs/Seminar Fees | 7,631 | 3,836 | 9,350 | 9,350 | 11,100 | 11,433 | 11,776 |
| 54180 Courier And Freight | 294 | 2,434 | 400 | 400 | 300 | 309 | 318 |
| 54190 Property & Other Space Rental | 5,966 | 1,284 | 0 | 0 | 0 | 0 | 0 |
| 54400 Judgments & Claims Settlements | 22,643 | 35,448 | 45,000 | 45,000 | 50,400 | 51,912 | 53,469 |
| 54420 Court Costs & Lien Fees | 2,861 | 5,744 | 5,500 | 5,500 | 6,000 | 6,180 | 6,365 |
| 54440 Easement Acquisitions/Fees | 0 | 7,400 | 0 | 0 | 0 | 0 | 0 |
| 54450 Collection Services | 0 | 157 | 0 | 0 | 0 | 0 | 0 |
| 54520 Professional Service | 1,684,131 | 2,101,114 | 1,825,000 | 1,825,000 | 2,000,000 | 2,060,000 | 2,121,800 |
| Total Contractual Services | \$1,734,156 | \$2,166,524 | \$1,898,358 | \$1,898,358 | \$2,083,280 | \$2,145,778 | \$2,210,152 |
| 55110 Computer Equipment | \$0 | \$0 | \$2,350 | \$2,350 | \$0 | \$0 | \$0 |
| Total Capital Outlay | \$0 | \$0 | \$2,350 | \$2,350 | \$0 | \$0 | \$0 |
| Total T5500 - General Counsel Department | | | | | | | |
| General Fund Operating Expense | \$2,811,479 | \$3,285,563 | \$3,153,946 | \$3,116,887 | \$3,377,530 | \$3,479,041 | \$3,583,597 |

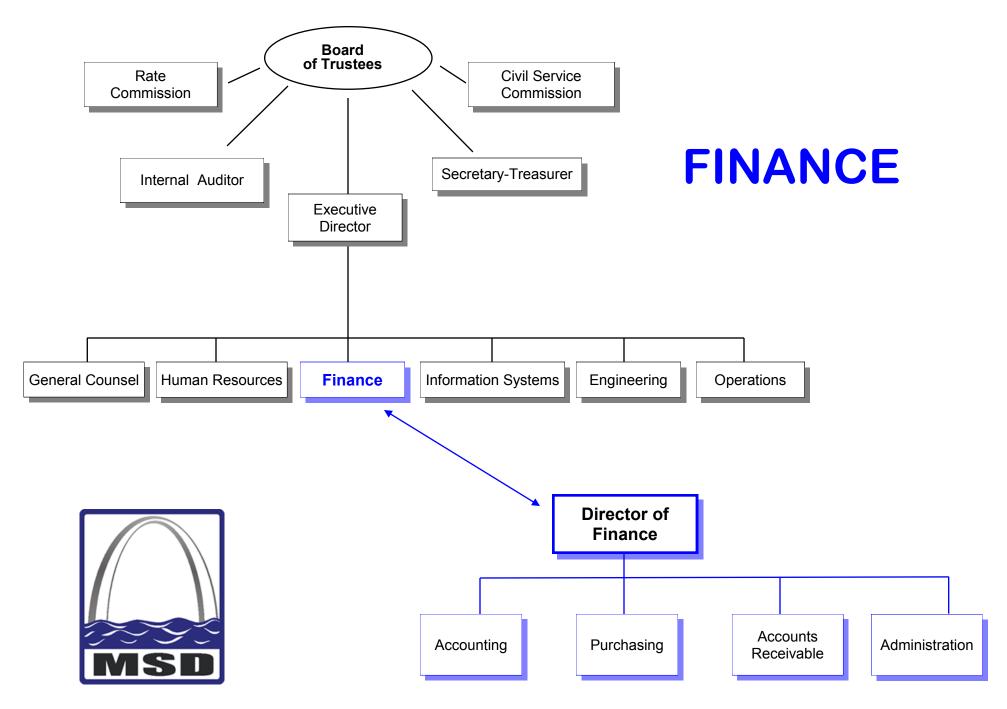


Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T2500 - Human Resources Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$2,050,838 | \$1,577,424 | \$1,671,382 | \$1,594,093 | \$1,716,074 | \$1,767,385 | \$1,820,229 |
| 51020 Overtime | 1,016 | 446 | 4,800 | 4,800 | 5,800 | 5,973 | 6,152 |
| 51030 Compensatory Pay Accrual | 492 | 124,228 | 0 | (269,826) | 0 | 0 | 0 |
| 51040 Sick Leave Accrual | 804,117 | 816,576 | 827,040 | 817,513 | 844,440 | 869,689 | 895,692 |
| 51050 Vacation Accrual | 585,413 | 668,400 | 777,600 | 723,911 | 746,160 | 768,470 | 791,447 |
| 51080 Floating Holiday Accrual | 23,853 | (696) | 20,000 | 20,501 | 0 | 0 | 0 |
| 51100 Emp Service & Incentive Awards | 25,852 | 30,508 | 20,000 | 42,376 | 47,000 | 47,940 | 48,899 |
| 51120 Membership & Licensing Fees | 8,752 | 7,930 | 11,285 | 11,285 | 12,714 | 7,338 | 7,485 |
| 51130 Education Assistance Program | 65,344 | 71,777 | 172,000 | 172,000 | 173,303 | 0 | 0 |
| 51210 FICA Taxes | 146,916 | 113,992 | 125,154 | 118,066 | 122,981 | 126,659 | 130,446 |
| 51220 Group Insurance | 939,292 | 626,649 | 998,421 | 681,574 | 1,215,785 | 4,141,297 | 4,394,553 |
| 51230 Pension Contribution - DB Plan | 268,983 | 206,752 | 254,200 | 160,767 | 221,834 | 226,673 | 226,673 |
| 51231 Pension Contribution - DC Plan | 86,918 | 74,070 | 75,251 | 86,317 | 34,182 | 0 | 0 |
| 51240 Unemployment Insurance | 0 | 3,200 | 25,000 | 25,000 | 25,000 | 25,747 | 26,517 |
| 51300 Other Post Employment Benefits | 1,753,549 | 1,764,023 | 1,899,972 | 1,764,023 | 1,900,000 | 0 | 0 |
| 51510 Temporary Help | 413 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Personnel Services | \$6,761,748 | \$6,085,278 | \$6,882,105 | \$5,952,399 | \$7,065,274 | \$7,987,171 | \$8,348,094 |
| 52070 Hardware | \$34 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 52090 Electrical Supplies | 197 | (93) | 0 | 20 | 0 | 0 | 0 |
| 52170 Safety Supplies | 3,289 | 3,707 | 3,600 | 4,600 | 3,600 | 3,672 | 3,745 |
| 52220 Janitorial Supplies | 0 | 6 | 0 | 0 | 0 | 0 | 0 |
| 52240 Hand Tools | 31 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52280 Uniforms | 0 | 440 | 0 | 0 | 0 | 0 | 0 |
| 52300 Safety Footwear | 1,780 | 1,827 | 2,000 | 2,000 | 2,000 | 1,020 | 1,040 |
| 52310 Telephone/Communic Equip/Suppl | 1,117 | 491 | 0 | 30 | 0 | 0 | 0 |
| 52320 Office Supplies | 5,828 | 5,546 | 10,000 | 10,214 | 10,000 | 10,200 | 10,404 |
| 52330 Computer Supplies | 49,789 | (7,296) | 3,000 | 2,685 | 3,000 | 3,060 | 3,121 |
| 52340 Computer Equipment - Non-Capital | 12,065 | 9,591 | 10,000 | 10,000 | 10,000 | 10,200 | 10,404 |
| 52370 Photo & Video Supplies | 1,593 | 315 | 2,000 | 1,100 | 2,000 | 2,040 | 2,081 |
| 52380 Publications/Training Supplies | 9,643 | 706 | 1,700 | 1,850 | 1,700 | 1,734 | 1,769 |

T2500 - Human Resources Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|-----------------------|----------------|------------------|------------------|----------------|-------------------|-------------------|
| 52390 Administrative Supplies | 2,489 | 5,544 | 5,000 | 5,100 | 5,000 | 5,100 | 5,202 |
| Total Supplies | <u> </u> | \$20,783 | \$37,300 | \$37,599 | \$37,300 | \$37,026 | \$37,767 |
| | <i>~~</i> , <i>~~</i> | <i> </i> | <i>••••</i> ,••• | <i>•••</i> ,••• | <i></i> | <i>••••</i> ,•=• | <i>vor</i> , |
| 53270 Telephone Usage | \$11,119 | \$7,078 | \$6,900 | \$6,900 | \$6,900 | \$5,481 | \$5,563 |
| Total Usage | \$11,119 | \$7,078 | \$6,900 | \$6,900 | \$6,900 | \$5,481 | \$5,563 |
| 54050 Office System Services | \$(22,873) | \$34,320 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54060 Printing Services | 604 | 114 | 5,700 | 5,700 | 6,600 | 6,732 | 6,867 |
| 54080 Advertising Services | 16,164 | 8,611 | 32,000 | 32,000 | 42,800 | 43,656 | 44,529 |
| 54100 Travel Expenses | 22,942 | 5,703 | 16,562 | 16,562 | 20,289 | 19,164 | 19,548 |
| 54130 Bond & Liability Insurance | (783) | 0 | 0 | 0 | 0 | 0 | 0 |
| 54140 Training Programs/Seminar Fees | 55,850 | 135,241 | 170,000 | 170,000 | 166,500 | 169,830 | 173,227 |
| 54141 Required Training Programs | 154,943 | 68,342 | 169,000 | 169,000 | 169,000 | 172,380 | 175,828 |
| 54160 Data Imaging Services | 1,823 | 2,392 | 2,800 | 2,800 | 2,800 | 2,856 | 2,913 |
| 54180 Courier And Freight | 386 | 280 | 480 | 480 | 480 | 490 | 499 |
| 54190 Property & Other Space Rental | 50 | 0 | 0 | 0 | 0 | 0 | 0 |
| 54390 Hospital & Medical Services | 126,673 | 145,112 | 148,000 | 148,000 | 152,000 | 155,040 | 158,141 |
| 54520 Professional Service | 76,482 | 167,864 | 444,400 | 444,400 | 455,400 | 464,508 | 473,798 |
| 54530 Building Repairs & Services | 501,238 | 421,453 | 463,000 | 463,000 | 525,000 | 535,500 | 546,210 |
| 54560 Motor Vehicle Services | 1,169 | 1,119 | 1,200 | 1,200 | 1,200 | 1,224 | 1,248 |
| 54610 Instrument Repair Services | 0 | 148 | 0 | 0 | 0 | 0 | 0 |
| 54690 Safety Services | 4,705 | 5,430 | 7,000 | 7,000 | 7,000 | 7,140 | 7,283 |
| 54710 Community Outreach Programs | 197,996 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Contractual Services | \$1,137,367 | \$996,129 | \$1,460,142 | \$1,460,142 | \$1,549,069 | \$1,578,520 | \$1,610,090 |
| Total T2500 - Human Resources Department | | | | | | | |
| General Fund Operating Expense | \$7,998,088 | \$7,109,268 | \$8,386,447 | \$7,457,040 | \$8,658,542 | \$9,608,198 | \$10,001,514 |



Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T4000 - Finance Department

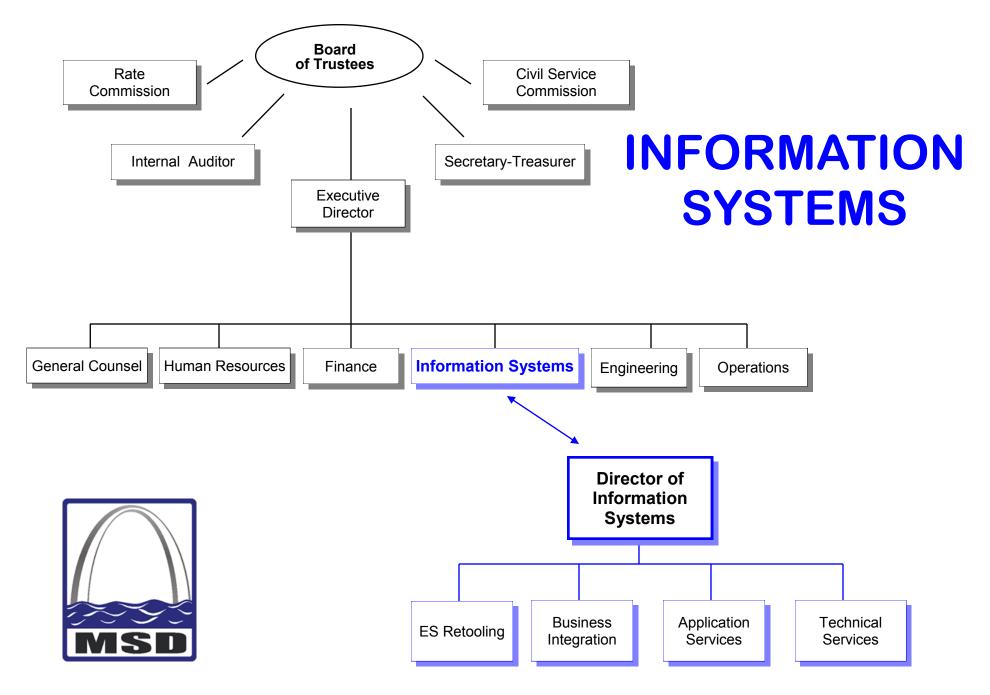
| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$3,147,834 | \$3,108,930 | \$3,373,594 | \$3,139,441 | \$3,454,457 | \$3,557,746 | \$3,664,122 |
| 51020 Overtime | 87,945 | 48,795 | 58,825 | 48,944 | 144,807 | 79,017 | 81,380 |
| 51030 Compensatory Pay Accrual | 3,180 | (81) | 0 | 4,932 | 0 | 0 | 0 |
| 51120 Membership & Licensing Fees | 8,135 | 8,905 | 12,717 | 9,117 | 10,222 | 10,426 | 10,635 |
| 51210 FICA Taxes | 231,703 | 226,781 | 258,357 | 229,714 | 265,362 | 273,296 | 281,468 |
| 51220 Group Insurance | 459,653 | 359,572 | 552,390 | 364,761 | 521,047 | 561,935 | 606,111 |
| 51230 Pension Contribution - DB Plan | 455,182 | 470,591 | 521,775 | 473,721 | 605,453 | 618,661 | 618,661 |
| 51231 Pension Contribution - DC Plan | 112,328 | 124,664 | 139,356 | 133,225 | 93,294 | 0 | 0 |
| 51510 Temporary Help | 156,617 | 45,595 | 78,520 | 75,520 | 156,600 | 81,362 | 83,795 |
| Total Personnel Services | \$4,662,575 | \$4,393,753 | \$4,995,534 | \$4,479,374 | \$5,251,243 | \$5,182,443 | \$5,346,171 |
| 52010 Fuele Lubricente Cases | ¢450 | ¢650 | ¢500 | \$500 | ¢500 | ¢510 | ¢500 |
| 52010 Fuels,Lubricants,Gases | \$459 | \$650 | \$500 | | \$500 | \$510 | \$520 |
| 52030 Machinery & Equipment Parts | 9 0 | 0 23 | 0 | 0 0 | 0 | 0 | 0 |
| 52040 Machinery & Equipment - Non-Capital 52070 Hardware | 668 | 23 209 | 50 | 0 | 0 | 0 | 0 |
| | | | | - | • | • | 0 |
| 52090 Electrical Supplies | 1,040 29 | 829 0 | 1,100 | 1,050 0 | 1,000 0 | 1,020 | 1,040 0 |
| 52100 Instrument Supplies | 29 1,167 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52110 Chemical Supplies 52150 Plumbing Supplies | 213 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52170 Safety Supplies | 48 | 37 | 0 | 0 | 0 | 0 | 0 |
| 52220 Janitorial Supplies | 32,053 | 32,042 | 30,000 | 30,010 | 30,000 | 30,600 | 31,212 |
| 52240 Hand Tools | 143 | 32,042 10 | 30,000 0 | 30,010 0 | 30,000 0 | 30,000 0 | 0 |
| 52240 Uniforms | 639 | 0 | 0 | 0 | 0 | 0 | 0 |
| 52300 Safety Footwear | 009 | 0 | 200 | 200 | 200 | 204 | 208 |
| 52310 Telephone/Communic Equip/Suppl | (9) | 1 | 300 | 200 50 | 200 | 204 | 200 |
| 52320 Office Supplies | 27,873 | 26,804 | 29,415 | 28,765 | 30,515 | 31,125 | 31,748 |
| 52330 Computer Supplies | 1,588 | 15,407 | 1,670 | 1,972 | 500 | 1,181 | 1,205 |
| 52340 Computer Equipment - Non-Capital | 508 | 48 | 245 | 1,420 | 2,295 | 2,341 | 2,388 |
| 52380 Publications/Training Supplies | 3,557 | 1,452 | 2,140 | 4,945 | 3,900 | 3,978 | 4,058 |
| 52390 Administrative Supplies | 4,342 | 6,589 | 10,800 | 10,775 | 10,800 | 11,271 | 11,496 |
| 52400 Furniture & Office Equipment - Non-Capital | 1,732 | 638 | 200 | 500 | 0 | 0 | 0 |
| or roor annuale a onice Equipment - Non-Oapital | 1,702 | 000 | 200 | 000 | 01 | 0 | U |

T4000 - Finance Department

| | Actual | Actual | Budget | Forecast | Budget | Projected | Projected |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | <u>FY17</u> | FY18 | FY19 | FY19 | FY20 | <u>FY21</u> | FY22 |
| Total Supplies | \$76,058 | \$84,739 | \$76,620 | \$80,187 | \$79,710 | \$82,230 | \$83,875 |
| 53060 Electric Usage | \$201,321 | \$200,046 | \$225,400 | \$185,146 | \$188,381 | \$191,207 | \$194,075 |
| 53080 Water Usage | 1,262 | 9,888 | 2,800 | 2,800 | 3,000 | 3,045 | 3,091 |
| 53270 Telephone Usage | 4,920 | 4,622 | 5,230 | 5,230 | 5,232 | 5,310 | 5,390 |
| Total Usage | \$207,503 | \$214,556 | \$233,430 | \$193,176 | \$196,613 | \$199,562 | \$202,556 |
| 54010 Postage | \$1,910,153 | \$1,847,399 | \$1,980,050 | \$2,032,050 | \$2,049,600 | \$1,949,271 | \$1,988,256 |
| 54050 Office System Services | 3,817 | 1,032 | 0 | 1,400 | 0 | 163,350 | 166,617 |
| 54060 Printing Services | 520,791 | 428,533 | 521,551 | 483,996 | 525,550 | 523,770 | 534,245 |
| 54080 Advertising Services | 124,496 | 146,336 | 137,650 | 137,650 | 137,650 | 140,763 | 143,578 |
| 54100 Travel Expenses | 8,936 | 8,030 | 26,210 | 25,356 | 29,488 | 27,460 | 28,010 |
| 54140 Training Programs/Seminar Fees | 6,744 | 12,299 | 23,795 | 18,695 | 23,195 | 44,827 | 45,723 |
| 54160 Data Imaging Services | 34,925 | 5,108 | 37,600 | 34,600 | 35,000 | 36,161 | 36,884 |
| 54180 Courier And Freight | 5,337 | 592 | 4,400 | 2,500 | 4,400 | 4,488 | 4,578 |
| 54190 Property & Other Space Rental | 61,386 | 42,015 | 30,000 | 30,000 | 30,000 | 30,600 | 31,212 |
| 54350 Lockbox Services | 1,152,668 | 1,745,658 | 1,610,718 | 1,743,622 | 1,757,250 | 1,675,791 | 1,709,306 |
| 54360 Banking Services Total | 0 | 125 | 0 | 0 | 0 | 0 | 0 |
| 54420 Court Costs & Lien Fees | 234,681 | 188,507 | 250,000 | 250,000 | 250,000 | 255,000 | 260,100 |
| 54450 Collection Services | 4,481,049 | 4,742,241 | 4,852,000 | 4,791,000 | 4,942,100 | 5,049,000 | 5,149,980 |
| 54470 Water Agency Data Services | 505,240 | 572,411 | 512,000 | 512,000 | 513,440 | 550,800 | 561,816 |
| 54520 Professional Service | 5,391,487 | 4,612,522 | 5,174,540 | 5,630,282 | 5,722,438 | 5,546,083 | 5,662,014 |
| 54530 Building Repairs & Services | 104,053 | 129,289 | 240,000 | 240,000 | 166,000 | 118,320 | 120,686 |
| 54540 Janitorial Services | 138,359 | 136,459 | 138,000 | 138,000 | 138,000 | 140,760 | 143,575 |
| 54550 Grounds Services | 16,643 | 34,727 | 25,000 | 25,000 | 25,000 | 25,500 | 26,010 |
| 54560 Motor Vehicle Services | 384 | 384 | 0 | 400 | 400 | 0 | 0 |
| 54570 Machinery & Equipment Services | 4,183 | 5,282 | 3,500 | 3,500 | 6,000 | 6,120 | 6,242 |
| 54600 Electrical Repair Services | 2,254 | 3,497 | 0 | 0 | 17,000 | 17,340 | 17,687 |
| 54620 Plumbing Services | 1,646 | 11,482 | 5,000 | 5,000 | 5,000 | 5,100 | 5,202 |
| 54630 HVAC Services | 28,690 | 29,295 | 33,000 | 33,000 | 16,000 | 16,320 | 16,646 |
| 54640 Damage Repairs & Services | 0 | 0 | 308,480 | 458,480 | 0 | 0 | 0 |

Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T4000 - Finance Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54650 Waste Hauling | 3,789 | 5,803 | 4,500 | 4,500 | 4,500 | 4,590 | 4,682 |
| 54670 Other Governmental Fees | 50 | 0 | 0 | 0 | 0 | 0 | 0 |
| 54690 Safety Services | 1,112 | 2,218 | 2,500 | 2,500 | 2,500 | 2,550 | 2,601 |
| Total Contractual Services | \$14,742,871 | \$14,711,246 | \$15,920,494 | \$16,603,531 | \$16,400,511 | \$16,333,964 | \$16,665,652 |
| 55030 Structural Improvements | \$0_ | \$0 | \$150,000 | \$0 | \$150,000 | \$153,000 | \$156,060 |
| Total Capital Outlay | \$0 | \$0 | \$150,000 | \$0 | \$150,000 | \$153,000 | \$156,060 |
| Total T4000 - Finance Department | | | | | | | |
| General Fund Operating Expense | \$19,689,007 | \$19,404,294 | \$21,376,078 | \$21,356,268 | \$22,078,077 | \$21,951,200 | \$22,454,314 |
| | | | | | | | |

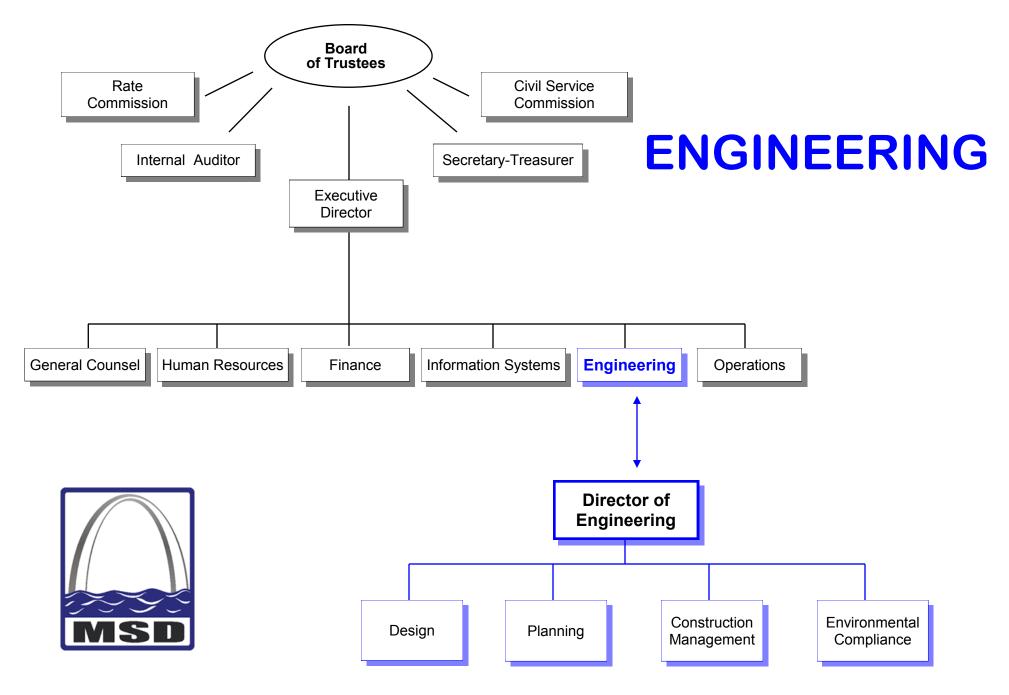


T4500 - Information Systems Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------------|-----------------------|----------------------|----------------------------|----------------------------|----------------------------|------------------------------|
| 51010 Salaries & Wages | \$3,049,690 | \$3,263,684 | \$4,016,235 | F119 \$3,439,160 | F120 \$4,588,085 | F121 \$4,212,790 | F 1 22 \$4,338,753 |
| 51020 Overtime | 43,049,090 13,384 | \$3,203,004 11,329 | \$4,010,235 9,900 | \$3,439,100 9,900 | \$4,588,085 9,900 | ¢4,212,790 10,196 | \$4,338,753 10,501 |
| 51020 Compensatory Pay Accrual | 13,304 | 0 | 9,900 0 | 9,900 4,695 | 9,900 | 10,190 | 10,501 |
| 51120 Membership & Licensing Fees | 2,627 | 2,003 | 2,809 | 3,104 | 4,063 | 4,144 | 4,227 |
| 51210 FICA Taxes | 2,027 | 2,005 | 302,338 | 247,649 | 337,346 | 308,228 | 317,444 |
| 51220 Group Insurance | 310,153 | 269,917 | 458,925 | 274,524 | 522,483 | 487,773 | 525,915 |
| 51230 Pension Contribution - DB Plan | 621,549 | 678,975 | 755,490 | 751,759 | 813,184 | 830,922 | 830,922 |
| 51230 Pension Contribution - DC Plan | 50,680 | 78,496 | 115,303 | 87,103 | 179,204 | 000,922 | 030,322 |
| 51510 Temporary Help | 3,554,073 | 3,809,509 | 3,762,366 | 3,862,118 | 3,403,158 | 4,194,946 | 4,320,375 |
| Total Personnel Services | \$7,824,946 | \$8,355,398 | \$9,423,366 | \$8,680,012 | \$9,857,422 | \$10,049,000 | \$10,348,136 |
| | ψ1,024,340 | ψ0,000,000 | ψ3,423,300 | <i>\\</i> 0,000,012 | <i>\\</i> 5,057,422 | ψ10,040,000 | ψ10,0 4 0,100 |
| 52090 Electrical Supplies | \$11 | \$2,362 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 52310 Telephone/Communic Equip/Suppl | 3,420 | 922 | 19,875 | 2,000 | 46,191 | 47,115 | 48,057 |
| 52320 Office Supplies | 842 | 819 | 2,300 | 2,831 | 2,300 | 2,346 | 2,393 |
| 52330 Computer Supplies | 247,331 | 175,404 | 98,971 | 138,165 | 299,758 | 305,753 | 311,868 |
| 52340 Computer Equipment - Non-Capital | 49,445 | 70,177 | 48,550 | 362,915 | 218,710 | 220,646 | 225,059 |
| 52370 Photo & Video Supplies | (759) | 0 | 0 | 0 | 0 | 0 | 0 |
| 52380 Publications/Training Supplies | 25,150 | 37,280 | 38,880 | 40,080 | 91,608 | 93,440 | 95,309 |
| 52390 Administrative Supplies | 1,870 | 1,746 | 4,900 | 2,400 | 4,900 | 4,998 | 5,098 |
| 52400 Furniture & Office Equipment - Non-Capital | 0 | 24,985 | 0 | 0 | 0 | 0 | 0 |
| Total Supplies | \$327,309 | \$313,696 | \$213,476 | \$548,391 | \$663,467 | \$674,298 | \$687,784 |
| 53270 Telephone Usage | \$749,091 | \$739,305 | \$704,790 | \$728,059 | \$719,906 | \$730,705 | \$741,665 |
| Total Usage | \$749,091 | \$739,305 | \$704,790 | \$728,059 | \$719,906 | \$730,705 | \$741,665 |
| 54050 Office System Services | \$3,703,338 | \$3,047,479 | \$3,516,298 | \$3,478,337 | \$3,935,970 | \$4,019,640 | \$4,100,033 |
| 54080 Advertising Services | 4,316 | 4,428 | 4,703 | 5,402 | 0 | 0 | 0 |
| 54100 Travel Expenses | 17,297 | 18,496 | 37,800 | 38,264 | 52,187 | 53,741 | 54,816 |
| 54140 Training Programs/Seminar Fees | 89,283 | 20,274 | 96,000 | 63,000 | 93,968 | 95,337 | 97,244 |
| 54180 Courier And Freight | 117 | 8 | 0 | 0 | 0 | 0 | 0 |
| 54190 Property & Other Space Rental | 11,889 | 0 | 0 | 0 | 0 | 0 | 0 |

T4500 - Information Systems Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54520 Professional Service | 700,854 | 616,902 | 1,499,511 | 1,447,413 | 1,618,000 | 1,629,960 | 1,662,559 |
| 54530 Building Repairs & Services | 1,707 | 386,507 | 0 | 4,000 | 262,950 | 268,209 | 273,573 |
| 54570 Machinery & Equipment Services | 0 | 180 | 0 | 0 | 0 | 0 | 0 |
| 54600 Electrical Repair Services | 2,521 | 0 | 0 | 0 | 0 | 0 | 0_ |
| Total Contractual Services | \$4,531,323 | \$4,094,274 | \$5,154,311 | \$5,036,416 | \$5,963,075 | \$6,066,888 | \$6,188,225 |
| 55090 Furniture & Office Equipment | \$25,000 | \$(25,000) | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55110 Computer Equipment | 473,349 | 25,139 | 239,145 | 175,058 | 582,122 | 593,765 | 605,640 |
| 55115 Intangible (Software) | 5,955 | 81,402 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Outlay | \$504,304 | \$81,541 | \$239,145 | \$175,058 | \$582,122 | \$593,765 | \$605,640 |
| Total T4500 - Information Systems Department General Fund Operating Expense | \$13,936,972 | \$13,584,213 | \$15,735,089 | \$15,167,935 | \$17,785,992 | \$18,114,655 | \$18,571,451 |



Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T8000 - Engineering Department

Budget Forecast Budget Projected Projected Actual Actual **FY17 FY18** FY19 **FY19** FY20 FY21 FY22 \$15,652,910 \$17,656,785 \$17,794,332 \$18,326,383 51010 Salaries & Wages \$15,581,491 \$17,517,426 \$16,025,088 51020 Overtime 100,246 92,304 135,403 150,403 115,766 119,227 122,792 51030 Compensatory Pay Accrual 429 3 0 760 0 0 0 51120 Membership & Licensing Fees 10,578 11.850 13,914 13,914 15.891 16,209 16,533 51210 FICA Taxes 1,167,851 1,153,060 1,335,376 1,181,506 1,344,401 1,354,734 1,395,240 51220 Group Insurance 1,944,143 1,574,430 2,424,726 1,550,543 2,426,352 2,535,351 2,741,287 51230 Pension Contribution - DB Plan 3,096,692 3,293,801 3,609,015 3,425,366 3,681,731 3,791,443 3,791,443 665,319 51231 Pension Contribution - DC Plan 303,360 378,821 487,778 439,759 0 0 92,114 51510 Temporary Help 115,819 111.951 144,160 144,160 89,440 94.868 **Total Personnel Services** \$22,320,608 \$22,269,129 \$25,667,797 \$22,931,500 \$25,995,685 \$25,703,411 \$26,488,548 \$5.528 \$6,817 \$6,300 \$6,300 \$6.555 52010 Fuels, Lubricants, Gases \$6,350 \$6,426 52020 Motor Vehicle Parts & Equip 16 0 0 0 0 0 0 52030 Machinery & Equipment Parts 7,010 7,532 7,800 7,800 7,360 7,507 7.657 52040 Machinery & Equipment - Non-Capital 27.097 15,412 17,050 15,420 20,180 20,584 20,995 36,183 52050 Construction & Bldg Supplies 39,306 55,100 45,100 45,100 46,002 46,922 625 116 638 650 52070 Hardware 52 500 675 0 2,084 3,040 3.040 3.010 3.070 3,132 52080 Hose Supplies 52090 Electrical Supplies 2,705 669 4,670 6,400 4,860 4,957 5.056 52100 Instrument Supplies 9,934 15,598 21,760 21,760 20,960 21,379 21,807 105,590 107,702 52110 Chemical Supplies 96,196 100,147 100,000 100,000 109.856 52120 Laboratory Supplies 95,771 102,500 116,309 116,409 120,099 122,501 124,951 419 399 52130 Engineering & Drafting Supply 2,250 2,000 2,000 2,040 2.081 52160 Paint Supplies 5 0 0 370 370 377 385 19,356 11,680 13,256 52170 Safety Supplies 11,486 13,356 19,743 20,138 52220 Janitorial Supplies 2,894 3.035 3,150 3,150 3,400 3,468 3.537 642 52240 Hand Tools 1,266 1,000 1,050 3,650 3,723 3,797 15,675 52280 Uniforms 16,435 19,594 19,594 22,789 23,245 23,710 52300 Safety Footwear 15,054 16,341 20,300 20,300 21,300 21,726 22,161 52310 Telephone/Communic Equip/Suppl 353 5.016 11,500 12,225 1,900 1,938 1,977 52320 Office Supplies 34,179 34,420 22,173 38,600 37,800 40,208 41,013

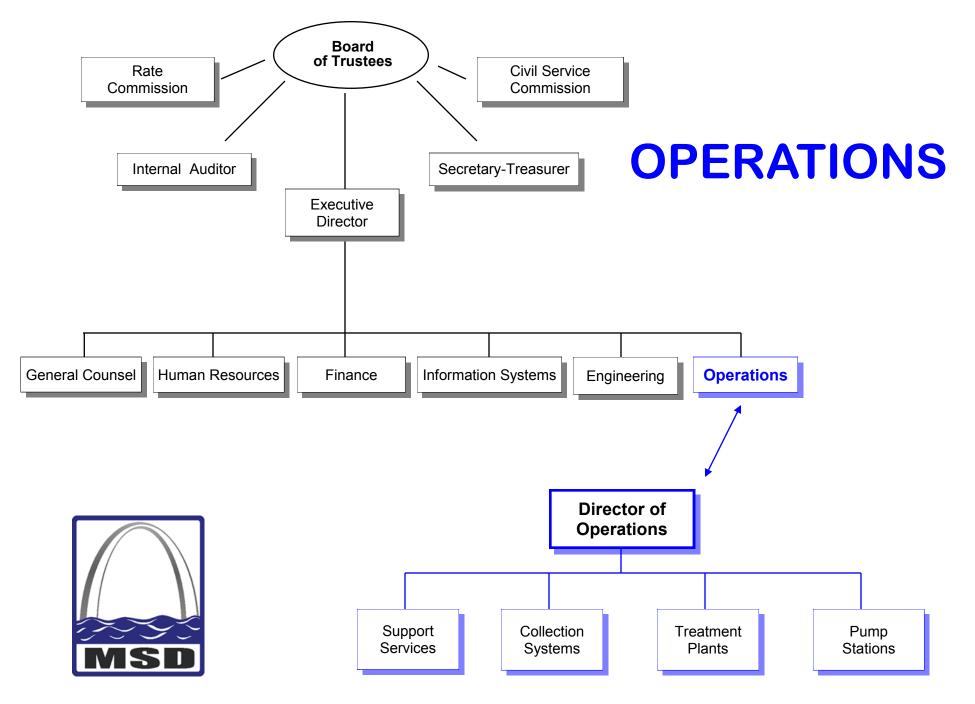
Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T8000 - Engineering Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|-------------------------|----------------|------------------|----------------|-------------------|-------------------|
| 52330 Computer Supplies | 55,676 | 29,184 | 21,190 | 22,800 | 116,600 | 118,932 | 121,311 |
| 52340 Computer Equipment - Non-Capital | 21,362 | 36,364 | 36,130 | 46,295 | 3,630 | 8,612 | 8,644 |
| 52370 Photo & Video Supplies | 110 | 00,004 | 100 | 100 | 0,000 | 0,012 | 0,044 |
| 52380 Publications/Training Supplies | 5,197 | 8,233 | 8,575 | 8,591 | 9,260 | 9,445 | 9,634 |
| 52390 Administrative Supplies | 2,965 | 2,730 | 3,750 | 3,750 | 4,350 | 4,437 | 4,526 |
| 52400 Furniture & Office Equipment - Non-Capital | 5,997 | 5,898 | 8,500 | 8,500 | 4,400 | 4,488 | 4,578 |
| Total Supplies | \$456,448 | \$444,995 | \$520,424 | \$522,835 | \$581,509 | \$603,148 | \$615,071 |
| 53270 Telephone Usage | \$45,810 | \$64,133 | \$69,069 | \$59,052 | \$66,612 | \$67,611 | \$68,625 |
| Total Usage | \$45,810 | \$64,133 | \$69,069 | \$59,052 | \$66,612 | \$67,611 | \$68,625 |
| 54010 Postage | \$24 | \$9 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 54050 Office System Services | 49,936 | پ ن 7,140 | 13,757 | 13,757 | 10,800 | 11,016 | 11,236 |
| 54060 Printing Services | 14,507 | 10,890 | 19,410 | 19,660 | 18,970 | 19,349 | 19,736 |
| 54080 Advertising Services | 34,380 | 18,843 | 39,750 | 41,750 | 43,750 | 44,625 | 45,518 |
| 54100 Travel Expenses | 231,851 | 141,838 | 215,203 | 203,431 | 208,076 | 212,237 | 216,482 |
| 54120 Photo Services | 0 | 0 | 200 | 200 | 0 | 0 | 0 |
| 54140 Training Programs/Seminar Fees | 36,525 | 29,024 | 47,765 | 47,615 | 51,445 | 52,474 | 53,523 |
| 54160 Data Imaging Services | 10,015 | 22,284 | 44,800 | 44,675 | 38,800 | 39,576 | 40,368 |
| 54180 Courier And Freight | 50,395 | 9,864 | 48,634 | 48,634 | 48,900 | 49,878 | 50,876 |
| 54190 Property & Other Space Rental | 57,759 | 35,708 | 14,500 | 14,500 | 14,500 | 14,790 | 15,086 |
| 54420 Court Costs & Lien Fees | 1,971 | 4,527 | 3,600 | 3,600 | 4,500 | 4,590 | 4,682 |
| 54440 Easement Acquisitions/Fees | 25,154 | 16,729 | 15,000 | 15,000 | 25,000 | 25,500 | 26,010 |
| 54520 Professional Service | 617,428 | 269,129 | 355,500 | 347,500 | 588,000 | 319,500 | 557,170 |
| 54530 Building Repairs & Services | 12,843 | 524 | 1,000 | 1,000 | 1,000 | 1,020 | 1,040 |
| 54540 Janitorial Services | 36,121 | 35,684 | 44,000 | 44,000 | 37,000 | 37,740 | 38,495 |
| 54560 Motor Vehicle Services | 8,678 | 9,838 | 11,712 | 11,712 | 11,712 | 11,946 | 12,185 |
| 54570 Machinery & Equipment Services | 428 | 530 | 1,000 | 1,000 | 1,000 | 1,020 | 1,040 |
| 54580 Equipment Rental | 1,443 | 1,569 | 1,500 | 1,500 | 1,500 | 1,530 | 1,561 |
| 54610 Instrument Repair Services | 48,601 | 42,803 | 59,100 | 59,100 | 49,600 | 50,592 | 51,604 |
| 54630 HVAC Services | 0 | (965) | 500 | 500 | 500 | 510 | 520 |

Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection

T8000 - Engineering Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--------------------------------------|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54640 Damage Repairs & Services | 0 | 0 | 7,000 | 7,000 | 7,000 | 7,140 | 7,283 |
| 54650 Waste Hauling | 28,221 | 8,795 | 19,150 | 19,150 | 19,150 | 19,533 | 19,924 |
| 54670 Other Governmental Fees | 5,589 | 882 | 3,000 | 3,000 | 3,000 | 3,060 | 3,121 |
| 54680 Laboratory Testing Services | 25,587 | 43,439 | 33,000 | 33,000 | 63,000 | 64,260 | 65,545 |
| 54710 Community Outreach Programs | 19,089 | 12,587 | 14,500 | 14,500 | 14,500 | 14,790 | 15,086 |
| 54720 Tree Removal/Weed Spraying | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,020 | 1,040 |
| Total Contractual Services | \$1,316,543 | \$721,672 | \$1,014,581 | \$996,784 | \$1,262,703 | \$1,007,697 | \$1,259,131 |
| 55080 Instruments & Apparatus | \$111,722 | \$39,366 | \$29,000 | \$29,000 | \$49,500 | \$50,490 | \$51,500 |
| 55090 Furniture & Office Equipment | 1,677 | 0 | 0 | 0 | 0 | 0 | 0 |
| 55110 Computer Equipment | 0 | 0 | 50,000 | 50,000 | 40,000 | 0 | 0 |
| 55115 Intangible (Software) | 80,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital Outlay | \$193,699 | \$39,366 | \$79,000 | \$79,000 | \$89,500 | \$50,490 | \$51,500 |
| Total T8000 - Engineering Department | | | | | | | |
| General Fund Operating Expense | \$24,333,108 | \$23,539,294 | \$27,350,871 | \$24,589,171 | \$27,996,009 | \$27,432,358 | \$28,482,875 |



Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T6000 - Operations Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 51010 Salaries & Wages | \$36,393,619 | \$37,900,648 | \$40,554,960 | \$38,289,008 | \$41,692,924 | \$42,772,721 | \$44,051,626 |
| 51020 Overtime | 2,491,670 | 2,056,788 | 2,385,951 | 2,414,526 | 2,366,364 | 2,442,066 | 2,509,988 |
| 51030 Compensatory Pay Accrual | 47 | 373 | 0 | 0 | 0 | 0 | 0 |
| 51060 Worker's Compensation Pay | 161,292 | 384,118 | 0 | 313,425 | 0 | 0 | 0 |
| 51100 Emp Service & Incentive Awards | 4,181 | 1,771 | 0 | 0 | 0 | 0 | 0 |
| 51120 Membership & Licensing Fees | 59,495 | 73,444 | 87,569 | 87,900 | 85,024 | 87,311 | 88,459 |
| 51210 FICA Taxes | 2,789,585 | 2,883,608 | 3,270,333 | 2,980,023 | 3,310,441 | 3,397,040 | 3,498,222 |
| 51220 Group Insurance | 5,323,215 | 4,327,574 | 6,316,738 | 4,215,247 | 6,092,612 | 6,563,025 | 7,096,340 |
| 51230 Pension Contribution - DB Plan | 6,557,284 | 7,401,396 | 8,188,660 | 7,818,061 | 8,530,292 | 8,760,471 | 8,760,471 |
| 51231 Pension Contribution - DC Plan | 892,251 | 1,049,435 | 1,170,740 | 1,170,509 | 1,397,735 | 0 | 0 |
| 51510 Temporary Help | 77,815 | 93,400 | 0 | 0 | 0 | 0 | 0 |
| Total Personnel Services | \$54,750,453 | \$56,172,554 | \$61,974,951 | \$57,288,697 | \$63,475,392 | \$64,022,635 | \$66,005,105 |
| 52010 Fuels,Lubricants,Gases | \$983,490 | \$1,107,742 | \$1,178,444 | \$1,184,439 | \$1,182,312 | \$1,205,958 | \$1,230,077 |
| 52020 Motor Vehicle Parts & Equip | 408,876 | 366,146 | 465,750 | 454,045 | 458,182 | 467,346 | 476,692 |
| 52030 Machinery & Equipment Parts | 2,770,791 | 3,713,628 | 3,206,622 | 3,307,427 | 3,907,817 | 3,995,328 | 4,075,234 |
| 52040 Machinery & Equipment - Non-Capital | 22,742 | 37,511 | 42,000 | 56,668 | 37,200 | 37,944 | 38,703 |
| 52050 Construction & Bldg Supplies | 2,064,793 | 2,072,599 | 2,397,701 | 2,465,463 | 2,517,046 | 2,567,420 | 2,618,768 |
| 52060 Building - Non-Capital | 2,001,700 | 2,072,000 | 2,007,707 | 2,500 | 2,017,010 | 2,007,120 | 2,010,100 |
| 52070 Hardware | 176,597 | 104,486 | 146,877 | 145,741 | 145,882 | 148,600 | 151,572 |
| 52080 Hose Supplies | 228,273 | 134,146 | 240,168 | 239,547 | 186,868 | 190,300 | 194,106 |
| 52090 Electrical Supplies | 1,128,848 | 1,013,231 | 1,301,931 | 1,314,399 | 1,014,413 | 1,025,591 | 1,046,102 |
| 52100 Instrument Supplies | 542,117 | 448,021 | 803,579 | 825,187 | 836,538 | 855,799 | 872,915 |
| 52110 Chemical Supplies | 3,404,570 | 2,604,892 | 3,560,774 | 3,464,113 | 3,412,440 | 3,432,387 | 3,501,035 |
| 52120 Laboratory Supplies | 10,359 | 13,674 | 9,940 | 10,230 | 20,074 | 20,955 | 21,375 |
| 52150 Plumbing Supplies | 418,006 | 274,297 | 422,658 | 426,926 | 393,258 | 400,607 | 408,619 |
| 52160 Paint Supplies | 38,563 | 44,808 | 66,800 | 66,714 | 62,618 | 63,239 | 64,503 |
| 52170 Safety Supplies | 355,605 | 341,837 | 344,267 | 352,228 | 451,423 | 460,885 | 470,102 |
| 52220 Janitorial Supplies | 100,732 | 105,832 | 137,563 | 137,326 | 116,333 | 118,300 | 120,666 |
| 52240 Hand Tools | 344,626 | 387,932 | 372,506 | 407,681 | 371,290 | 379,448 | 387,037 |
| 52280 Uniforms | 268,785 | 278,511 | 320,777 | 318,912 | 315,161 | 321,204 | 327,628 |

Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T6000 - Operations Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 52300 Safety Footwear | 111,400 | 112,923 | 120,920 | 120,598 | 122,010 | 124,824 | 127,320 |
| 52310 Telephone/Communic Equip/Suppl | 15,558 | 20,491 | 22,832 | 21,528 | 22,202 | 22,322 | 22,769 |
| 52320 Office Supplies | 35,179 | 28,327 | 40,262 | 38,863 | 39,606 | 40,778 | 41,594 |
| 52330 Computer Supplies | 44,609 | 173,934 | 79,587 | 87,721 | 68,286 | 69,836 | 71,233 |
| 52340 Computer Equipment - Non-Capital | 44,480 | 73,848 | 59,495 | 51,110 | 36,650 | 37,058 | 37,799 |
| 52360 Grounds Supplies | 23,219 | 19,842 | 22,110 | 26,635 | 25,430 | 28,164 | 28,727 |
| 52370 Photo & Video Supplies | 12,035 | 5,369 | 9,734 | 9,729 | 8,334 | 8,501 | 8,671 |
| 52380 Publications/Training Supplies | 3,751 | 4,341 | 9,351 | 10,319 | 6,770 | 7,349 | 7,496 |
| 52390 Administrative Supplies | 10,489 | 12,995 | 14,674 | 19,014 | 20,998 | 21,898 | 22,336 |
| 52400 Furniture & Office Equipment - Non-Capital | 40,964 | 47,985 | 41,370 | 41,705 | 24,100 | 20,452 | 20,861 |
| 52990 Inventory (I/D) | (279,417) | (342,943) | 0 | (198,097) | 0 | 0 | 0 |
| 52991 Inventory Obsolence | (106,499) | (66,870) | 0 | (59,147) | 0 | 0 | 0 |
| 52999 Inventory Expense Control Account | 0 | 963 | 0 | 0 | 0 | 0 | 0 |
| Total Supplies | \$13,223,541 | \$13,140,500 | \$15,438,693 | \$15,349,524 | \$15,803,241 | \$16,072,492 | \$16,393,941 |
| 53060 Electric Usage | \$12,392,253 | \$11,953,054 | \$13,310,800 | \$12,164,241 | \$12,852,268 | \$13,260,729 | \$13,470,640 |
| 53070 Natural Gas Usage | 2,319,792 | 2,164,221 | 2,221,314 | 2,222,418 | 2,388,616 | 2,437,533 | 2,477,221 |
| 53080 Water Usage | 800,742 | 743,855 | 774,707 | 776,584 | 748,297 | 759,561 | 771,845 |
| 53270 Telephone Usage | 240,397 | 267,678 | 249,020 | 254,523 | 266,075 | 270,315 | 274,390 |
| Total Usage | \$15,753,184 | \$15,128,809 | \$16,555,842 | \$15,417,765 | \$16,255,255 | \$16,728,138 | \$16,994,095 |
| 54010 Postage | \$13 | \$7 | \$306 | \$250 | \$246 | \$251 | \$256 |
| 54050 Office System Services | 58,104 | پ 28,600 | 14,498 | ¢250 25,694 | 25,900 | 26,418 | 26,946 |
| 54060 Printing Services | 5,670 | 6,375 | 6,214 | 6,388 | 6,537 | 6,668 | 6,801 |
| 54100 Travel Expenses | 68,639 | 75,538 | 79,830 | 77,625 | 92,071 | 93,768 | 94,760 |
| 54140 Training Programs/Seminar Fees | 75,163 | 211,895 | 110,131 | 123,253 | 130,235 | 132,916 | 135,574 |
| 54141 Required Training Programs | 1,640 | 6,600 | 0 | 2,000 | 0 | 0 | 0 |
| 54180 Courier And Freight | 94,276 | 79,548 | 85,273 | 83,845 | 97,754 | 99,840 | 101,837 |
| 54190 Property & Other Space Rental | 15,310 | 15,022 | 15,770 | 16,068 | 16,220 | 16,544 | 16,875 |
| 54400 Judgments & Claims Settlements | 911 | 0 | 0 | 0 | 0 | 0 | 0 |
| 54520 Professional Service | 1,327,155 | 695,298 | 803,204 | 777,909 | 805,372 | 817,099 | 833,441 |

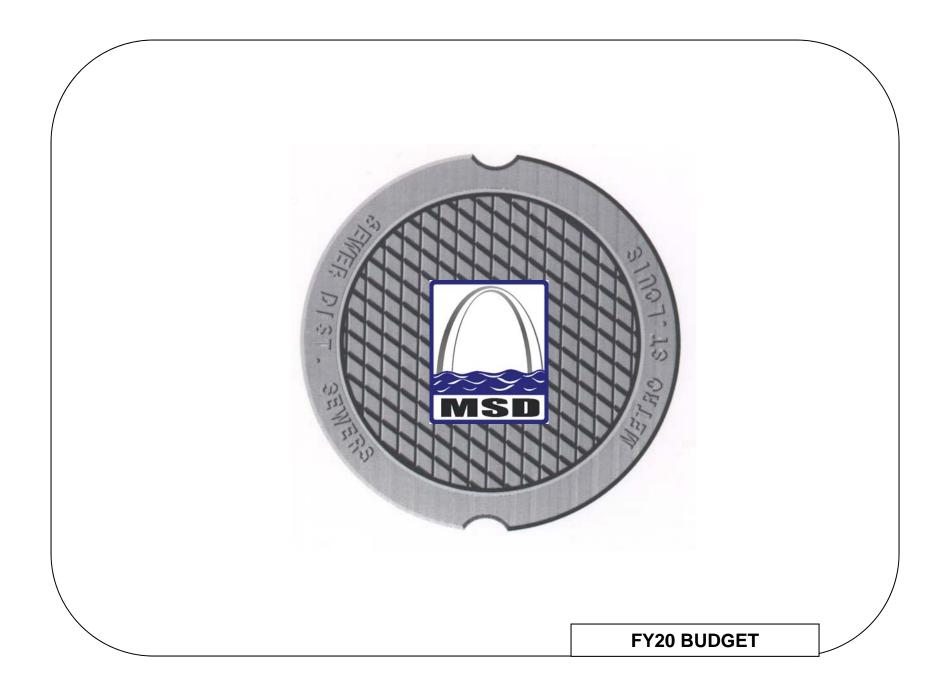
Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection T6000 - Operations Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|--------------------------------------|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| 54530 Building Repairs & Services | 602,338 | 992,030 | 1,159,191 | 1,388,709 | 1,300,034 | 1,413,933 | 1,300,612 |
| 54550 Building Repairs & Services | 851,122 | 898,766 | 929,999 | 954,051 | 972,794 | 1,002,250 | 1,022,295 |
| 54550 Grounds Services | 540,773 | 552,865 | 767,329 | 764,918 | 767,103 | 746,381 | 762,109 |
| 54560 Motor Vehicle Services | 413,103 | 472,434 | 379,177 | 375,558 | 388,997 | 396,777 | 404,713 |
| 54570 Machinery & Equipment Services | 3,568,054 | 3,833,991 | 2,757,270 | 2,755,693 | 3,330,589 | 3,409,780 | 3,477,975 |
| 54580 Equipment Rental | 716,641 | 395,260 | 461,957 | 440,408 | 475,147 | 484,675 | 494,369 |
| 54590 Sewer Rep & Structure Cleaning | 1,784,061 | 1,774,960 | 1,326,000 | 1,372,330 | 1,526,496 | 1,562,256 | 1,593,501 |
| 54600 Electrical Repair Services | 793,504 | 618,517 | 770,300 | 1,011,737 | 1,254,348 | 1,271,905 | 1,297,343 |
| 54610 Instrument Repair Services | 121,891 | 262,576 | 308,659 | 304,935 | 559,228 | 572,024 | 583,464 |
| 54620 Plumbing Services | 887,544 | 732,096 | 1,008,801 | 929,246 | 651,747 | 668,050 | 681,411 |
| 54630 HVAC Services | 249,364 | 442,350 | 467,016 | 539,580 | 586,906 | 540,034 | 550,835 |
| 54640 Damage Repairs & Services | 2,633 | 10,240 | 11,000 | 11,000 | 11,000 | 11,220 | 11,444 |
| 54650 Waste Hauling | 1,143,445 | 1,273,800 | 1,463,590 | 1,462,957 | 1,491,793 | 1,522,897 | 1,553,355 |
| 54660 Ash Hauling | 637,000 | 782,635 | 237,550 | 263,910 | 803,200 | 827,296 | 849,256 |
| 54670 Other Governmental Fees | 1,052,186 | 944,102 | 970,017 | 964,310 | 983,310 | 1,002,976 | 1,023,035 |
| 54680 Laboratory Testing Services | 352,764 | 392,646 | 437,762 | 400,847 | 374,310 | 373,162 | 380,626 |
| 54690 Safety Services | 44,607 | 65,948 | 84,454 | 94,595 | 101,335 | 104,335 | 106,421 |
| 54700 Asbestos Removal Services | 54,963 | 38,502 | 46,500 | 52,252 | 41,500 | 42,330 | 43,177 |
| 54720 Tree Removal/Weed Spraying | 300,304 | 308,786 | 455,000 | 455,000 | 423,000 | 431,460 | 440,089 |
| Total Contractual Services | \$15,763,180 | \$15,911,385 | \$15,156,798 | \$15,655,067 | \$17,217,171 | \$17,577,245 | \$17,792,521 |
| 55010 Land Purchases | \$0 | \$743,600 | \$0 | \$0 | \$0 | \$0 | \$0 |
| 55030 Structural Improvements | 1,141,252 | 535,509 | 1,223,806 | 1,048,068 | 1,713,000 | 1,186,260 | 1,209,985 |
| 55040 Processing Equipment | 1,374,007 | 1,124,641 | 720,000 | 562,605 | 565,000 | 576,300 | 587,826 |
| 55050 Auxiliary Equipment | 151,965 | 548,692 | 140,008 | 160,732 | 72,958 | 74,417 | 75,906 |
| 55060 Motor Vehicles | 3,705,708 | 2,168,473 | 3,500,000 | 3,500,000 | 2,900,000 | 2,958,000 | 3,017,160 |
| 55070 Machinery & Implements | 674,206 | 1,182,409 | 638,200 | 464,608 | 354,500 | 361,590 | 368,822 |
| 55080 Instruments & Apparatus | 180,109 | 176,419 | 189,807 | 85,986 | 160,650 | 163,863 | 167,140 |
| 55090 Furniture & Office Equipment | 0 | 16,029 | 12,500 | 12,500 | 17,600 | 17,952 | 18,311 |
| 55110 Computer Equipment | 23,019 | 0 | 2,000 | 114,707 | 230,612 | 0 | 106,391 |
| 55115 Intangible (Software) | 0 | 79,767 | 0 | 0 | 0 | 0 | 0 |

Metropolitan St. Louis Sewer District FY20 General Fund Budget and Two Year Projection

T6000 - Operations Department

| | Actual FY17 | Actual FY18 | Budget FY19 | Forecast FY19 | Budget FY20 | Projected FY21 | Projected FY22 |
|---|----------------|----------------|----------------|------------------|----------------|-------------------|-------------------|
| Total Capital Outlay | \$7,250,266 | \$6,575,538 | \$6,426,321 | \$5,949,207 | \$6,014,320 | \$5,338,382 | \$5,551,541 |
| Total T6000 - Operations Department General Fund Operating Expense | \$106,740,624 | \$106,928,787 | \$115,552,604 | \$109,660,260 | \$118,765,379 | \$119,738,893 | \$122,737,204 |





These funds were established to account for proceeds from the wastewater and storm water user charges of the District. These revenues provide for the operation, maintenance and improvement of the District's sewer infrastructure.

CHANGES IN FUND BALANCE 3000 - Revenue Funds

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenues: | | | | | | | |
| Wastewater User Charge | 326,663,166 | 359,628,200 | 401,415,565 | 396,763,756 | 436,953,345 | 450,271,646 | 466,167,431 |
| Stormwater User Charge | (10,224) | (4,810) | 0 | (1,351) | 0 | - | <u> </u> |
| Total Revenues | 326,652,942 | 359,623,390 | 401,415,565 | 396,762,405 | 436,953,345 | 450,271,646 | 466,167,431 |
| Expenditures: | | | | | | | |
| Total Expenditures | 0 | 0 | 0 | 0 | 0 | - | - |
| Net Operating Income (Loss) | 326,652,942 | 359,623,390 | 401,415,565 | 396,762,405 | 436,953,345 | 450,271,646 | 466,167,431 |
| Interfund Transfers | (326,652,942) | (359,623,390) | (401,415,565) | (396,762,405) | (436,953,345) | (450,271,646) | (466,167,431) |
| Increase (Decrease) in Fund Bal. | 0 | 0 | 0 | 0 | 0 | - | - |
| Percentage of Change | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

METROPOLITAN ST. LOUIS SEWER DISTRICT Projected User Charge Revenue FY20 BUDGET COMPOSITE

| | Projected |
|---------------------------------|---------------|
| | Revenue |
| WASTEWATER USER CHARGE | |
| Metered Single Family | \$194,924,573 |
| Unmetered Single Family | 46,942,529 |
| Metered Multi-Family | 45,968,928 |
| Unmetered Multi-Family | 25,651,978 |
| Non-residential | 115,761,552 |
| Extra Strength Surcharges | 6,198,691 |
| Customer Assistance Program | 1,505,094 |
| Subtotal WASTEWATER USER CHARGE | \$436,953,345 |

GENERAL FUND USER CHARGES

| USER CHARGE REVENUE | \$437,145,245 |
|-----------------------------------|---------------|
| | \$191,900 |
| Adjustments, Late Charges & Other | 5,577,500 |
| Bad Debt Provision | (\$5,385,600) |

CHANGES IN FUND BALANCE

3306 - Wastewater Revenue Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|-----------------------------------|-----------------------------------|----------------------------|-----------------------------------|-----------------------------------|----------------------------|----------------------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenues: Wastewater User Charge Total Revenues | 326,663,166 326,663,166 | 359,628,200 359,628,200 | 401,415,565 401,415,565 | 396,763,756 396,763,756 | 436,953,345 436,953,345 | 450,271,646 450,271,646 | 466,167,431 466,167,431 |
| Expenditures: Total Expenditures | | | - | - | - | · | |
| Net Operating Income (Loss) | 326,663,166 | 359,628,200 | 401,415,565 | 396,763,756 | 436,953,345 | 450,271,646 | 466,167,431 |
| Interfund Transfers | (326,663,166) | (359,628,200) | (401,415,565) | (396,763,756) | (436,953,345) | (450,271,646) | (466,167,431) |
| Increase (Decrease) in Fund Bal. Percentage of Change | - 0% | - 0% | - 0% | - 0% | - 0% | - 0% | - 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

METROPOLITAN ST. LOUIS SEWER DISTRICT Projected User Charge Revenue WASTEWATER REVENUE FUND (3306) FY20 BUDGET

| | Number of Accounts Billed (Annualized) | Projected Annual Volume | Base Charge \$/service | Volume Charge \$/unit | Compliance Charge \$/service | Projected Revenue | Percent of Total |
|---|--|----------------------------|---------------------------|--------------------------|---------------------------------|---------------------------------------|------------------|
| RESIDENTIAL | | | | | | * • • • • • • • • • • • | |
| Metered Single Family | 3,627,229 | 20,399,813 CCFs | 26.35 | 4.87 | | \$194,924,573 | |
| Customer Assistance Program - Metered | 28,811 | 147,446 CCFs | 13.18 | 2.44 | | 738,616 | |
| Unmetered Single Family | 664,277 | | 26.35 | | | 17,503,699 | |
| Rooms Single Family | | 3,846,241 | | 2.89 | | 11,115,636 | |
| Water Closets Single Family | | 971,461 | | 10.72 | | 10,414,062 | |
| Baths Single Family | | 750,951 | | 8.93 | | 6,705,992 | |
| Separate Showers Single Family | | 134,730 | | 8.93 | | 1,203,139 | |
| Customer Assistance Program - Unmetered | 14,815 | 123,558 | | | | 510,443 | |
| Metered MultiFamily | 247,542 | 8,099,835 CCFs | 26.35 | 4.87 | | 45,968,928 | |
| Customer Assistance Program - Metered | 798 | 5,553 CCFs | 13.18 | 2.44 | | 24,035 | |
| Unmetered Multifamily | 244,449 | | 26.35 | | | 6,441,231 | |
| Rooms Multifamily | | 2,460,566 | | 2.89 | | 7,111,036 | |
| Water Closets Multifamily | | 625,184 | | 10.72 | | 6,701,972 | |
| Baths Multifamily | | 577,673 | | 8.93 | | 5,158,620 | |
| Separate Showers Multifamily | | 26,777 | | 8.93 | | 239,119 | |
| Customer Assistance Program - Unmetered | 5,043 | 65,188 | 13.18 | 15.74 | | 232,000 | |
| Subtotal: RESIDENTIAL | | | | | - | \$314,993,102 | 72.1% |
| NON-RESIDENTIAL | | | | | | | |
| Compliance 1 and Base | 282,024 | | 26.35 | | 3.14 | 8,316,888 | |
| Compliance 2 and Base | 2,544 | | 26.35 | | 62.61 | 226,314 | |
| Compliance 3 and Base | 7,008 | | 26.35 | | 137.75 | 1,150,013 | |
| Compliance 4 and Base | 2,052 | | 26.35 | | 203.49 | 471,632 | |
| Compliance 5 and Base | 1,260 | | 26.35 | | 266.10 | 368,487 | |
| Total Non-residential Tier Charges | 294,888 | | | | | \$10,533,333 | |
| Volume | | 21,607,437 CCFs | | 4.87 | | 105,228,218 | |
| Extra Strength Surcharges | | | | | | | |
| Suspended Solids over 300 ppm | | 6,096 Tons | | 283.87 | | 1,730,472 | |
| BOD's over 300 ppm | | 5,304 Tons | | 708.56 | | 3,758,202 | |
| COD's over 600 ppm | | 2,004 Tons | | 354.30 | | 710,017 | |
| Subtotal: NON-RESIDENTIAL | | | | | | \$121,960,243 | 27.9% |
| TOTAL WASTEWATER USER CHARGE REVENUE | | | | | | \$436,953,345 | 100.0% |

CHANGES IN FUND BALANCE

3307 - Stormwater Revenue Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|------------------------------------|----------------------------|----------------|--------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenues: Stormwater User Charge Total Revenues | <u>(10,224)</u> (10,224) | (4,810) (4,810) | <u> </u> | (1,351) (1,351) | - | <u> </u> | |
| Expenditures: | | | | - | | | |
| Net Operating Income (Loss) | (10,224) | (4,810) | 0 | (1,351) | 0 | 0 | 0 |
| Interfund Transfers | 10,224 | 4,810 | | 1,351 | - | <u> </u> | |
| Percentage of Change | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |



OPERATION, MAINTENANCE and CONSTRUCTION IMPROVEMENT FUNDS

These funds were established to account for proceeds from tax levies. Expenditures are primarily for stormwater sewer improvements and stormwater maintenance and operation.

Taxes collected in the various subdistricts must be spent within the subdistrict. Effective in 2016 all subdistrict tax rates were voluntarily set to zero. Fund balances will be spent on either projects or maintenance and operation expense in the respective subdistricts.

CHANGES IN FUND BALANCE 5000 - OMCI Funds

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$73,266,546 | \$62,436,527 | \$61,971,152 | \$61,947,585 | \$48,457,278 | \$43,353,992 | \$42,583,201 |
| Stormwater User Charge | - | - | - | - | 9,862,347 | 19,902,908 | 30,111,100 |
| Taxes | 32,577,339 | 33,801,994 | 33,339,804 | 36,446,801 | 33,841,589 | 33,841,589 | 33,841,589 |
| Interest on Investments | 456,161 | 1,070,465 | 564,588 | 1,241,067 | 808,652 | 659,789 | 537,228 |
| Connection and Other Fees | 1,550 | - | - | - | - | - | - |
| Miscellaneous | | 1,742 | | 2,685 | - | | - |
| Total Revenues | 33,035,050 | 34,874,201 | 33,904,392 | 37,690,553 | 44,512,588 | 54,404,287 | 64,489,917 |
| Contractual Services | 468,035 | 487,324 | 500,097 | 1,000,194 | 507,624 | 507,624 | 507,624 |
| Construction and Engineering | 27,079,001 | 11,070,641 | 25,996,000 | 20,617,276 | 20,870,000 | 25,621,000 | 35,164,560 |
| Interfund Labor Transfers | 17,019,295 | 23,955,381 | 25,739,118 | 29,663,913 | 28,238,250 | 29,046,455 | 29,916,555 |
| Total Expenditures | 44,566,332 | 35,513,346 | 52,235,215 | 51,281,383 | 49,615,874 | 55,175,078 | 65,588,739 |
| Net Operating Income (Loss) | (11,531,282) | (639,145) | (18,330,823) | (13,590,831) | (5,103,286) | (770,792) | (1,098,822) |
| Interfund Transfers | 701,263 | 150,204 | | 100,524 | _ | | _ |
| Increase (Decrease) in Fund Bal. | (10,830,019) | (488,941) | (18,330,823) | (13,490,307) | (5,103,286) | (770,792) | (1,098,822) |
| Percentage of Change | -15% | -1% | -30% | -22% | -11% | -2% | -3% |
| FUND BALANCE E.O.P. | \$62,436,527 | \$61,947,585 | \$43,640,330 | \$48,457,278 | \$43,353,992 | \$42,583,201 | \$41,484,379 |

CHANGES IN FUND BALANCE

5110 - Stormwater Regulatory Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$7,714,914 | \$9,569,956 | \$9,795,703 | \$9,381,760 | \$9,895,153 | \$9,887,769 | \$9,711,975 |
| | | | | | | | |
| Taxes | 5,470,351 | 5,683,061 | 5,543,197 | 6,111,363 | 5,636,323 | 5,636,323 | 5,636,323 |
| Interest on Investments | 46,636 | 124,652 | 87,732 | 173,541 | 118,023 | 116,930 | 113,786 |
| Total Revenues | 5,516,988 | 5,807,713 | 5,630,929 | 6,284,904 | 5,754,346 | 5,753,253 | 5,750,109 |
| | | | | | | | |
| Contractual Services | 78,346 | 81,729 | 83,148 | 166,296 | 84,545 | 84,545 | 84,545 |
| Construction and Engineering | 26,378 | 673,622 | 300,000 | 300,000 | 100,000 | 100,000 | 100,000 |
| Interfund Labor Transfers | 4,092,408 | 5,265,430 | 5,327,702 | 5,327,702 | 5,577,186 | 5,744,501 | 5,916,836 |
| Total Expenditures | 4,197,133 | 6,020,781 | 5,710,850 | 5,793,998 | 5,761,731 | 5,929,046 | 6,101,381 |
| Net Operating Income (Loss) | 1,319,855 | (213,069) | (79,921) | 490,905 | (7,385) | (175,793) | (351,273) |
| Interfund Transfers | 535,187 | 24,872 | - | 22,488 | | | - |
| Increase (Decrease) in Fund Bal. | 1,855,042 | (188,196) | (79,921) | 513,394 | (7,385) | (175,793) | (351,273) |
| Percentage of Change | 24% | -2% | -1% | 5% | 0% | -2% | -4% |
| FUND BALANCE E.O.P. | \$9,569,956 | \$9,381,760 | \$9,715,782 | \$9,895,153 | \$9,887,769 | \$9,711,975 | \$9,360,703 |

CHANGES IN FUND BALANCE

5120 - Districtwide Stormwater Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| • | Notual | Notual | Budgot | 10100001 | Baagot | Budgot | Budgot |
| FUND BALANCE B.O.P. | \$0 | \$10,196,197 | \$26,929,812 | \$27,150,747 | \$25,783,147 | \$20,671,905 | \$13,166,269 |
| Taxes | 27,118,397 | 28,184,689 | 27,796,607 | 30,303,715 | 28,205,267 | 28,205,267 | 28,205,267 |
| Interest on Investments | 74,395 | 337,219 | 295,167 | 583,574 | 291,916 | 212,328 | 124,660 |
| Total Revenues | 27,192,791 | 28,521,908 | 28,091,775 | 30,887,288 | 28,497,182 | 28,417,595 | 28,329,926 |
| | | | | | | | |
| Contractual Services | 387,875 | 404,983 | 416,949 | 833,898 | 423,079 | 423,079 | 423,079 |
| Construction and Engineering | 10,490,000 | 4,716,284 | 19,863,000 | 17,772,759 | 12,421,000 | 14,357,000 | 12,066,000 |
| Interfund Labor Transfers | 5,868,720 | 6,446,091 | 10,157,680 | 13,648,232 | 20,764,345 | 21,143,152 | 22,395,037 |
| Total Expenditures | 16,746,594 | 11,567,358 | 30,437,629 | 32,254,889 | 33,608,424 | 35,923,231 | 34,884,116 |
| Net Operating Income (Loss) | 10,446,197 | 16,954,550 | (2,345,854) | (1,367,601) | (5,111,241) | (7,505,636) | (6,554,190) |
| Interfund Transfers | (250,000) | - | - | - | _ | - | - |
| Increase (Decrease) in Fund Bal. | 10,196,197 | 16,954,550 | (2,345,854) | (1,367,601) | (5,111,241) | (7,505,636) | (6,554,190) |
| Percentage of Change | 0% | 166% | -9% | -5% | -20% | -36% | -50% |
| FUND BALANCE E.O.P. | \$10,196,197 | \$27,150,747 | \$24,583,958 | \$25,783,147 | \$20,671,905 | \$13,166,269 | \$6,612,080 |

CHANGES IN FUND BALANCE

5130 - Stormwater Operations and Maintenance Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$29,731,052 | \$21,456,639 | \$11,452,895 | \$10,642,643 | \$0 | \$0 | \$0 |
| Taxes | - | 508 | - | 202 | _ | - | - |
| Interest on Investments | 126,201 | 220,750 | 52,163 | 92,136 | - | | _ |
| Total Revenues | 126,201 | 221,258 | 52,163 | 92,338 | - | - | - |
| Contractual Services | _ | 0 | | _ | _ | _ | _ |
| Construction and Engineering | 2,500,000 | (463) | 500,000 | 500,000 | _ | - | - |
| Interfund Labor Transfers | 6,246,995 | 11,522,467 | 8,889,968 | 10,313,016 | _ | - | - |
| Total Expenditures | 8,746,995 | 11,522,004 | 9,389,968 | 10,813,016 | - | | - |
| Net Operating Income (Loss) | (8,620,794) | (11,300,746) | (9,337,805) | (10,720,678) | - | - | - |
| Interfund Transfers | 346,381 | 486,750 | - | 78,036 | - | - | - |
| Increase (Decrease) in Fund Bal. | (8,274,413) | (10,813,996) | (9,337,805) | (10,642,643) | - | - | - |
| Percentage of Change | -28% | -50% | -82% | -100% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$21,456,639 | \$10,642,643 | \$2,115,090 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE

5140 - Proposed SW Capital Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------|----------------|----------------|------------------|----------------------|------------------------------|------------------------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,175,352 | \$13,266,873 |
| Stormwater User Charge Interest on Investments | - | - | - | - | 9,862,347 118,623 | 19,902,908 <u>116,930</u> | 30,111,100 <u>113,786</u> |
| Total Revenues | - | - | - | - | 9,980,970 | 20,019,838 | 30,224,886 |
| Construction and Engineering Interfund Labor Transfers | - | - | - | - | 4,275,000 530,619 | 10,379,000 1,549,317 | 22,998,560 1,342,738 |
| Total Expenditures | - | - | - | - | 4,805,619 | 11,928,317 | 24,341,298 |
| Net Operating Income (Loss) | 0 | 0 | 0 | 0 | 5,175,352 | 8,091,521 | 5,883,588 |
| Increase (Decrease) in Fund Bal. | 0 | 0 | 0 | 0 | 5,175,352 | 8,091,521 | 5,883,588 |
| Percentage of Change | 0% | 0% | 0% | 0% | 0% | 156% | 44% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$5,175,352 | \$13,266,873 | \$19,150,460 |

CHANGES IN FUND BALANCE 5401 - Bond Place Special Taxing Subdistrict

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$14,308 | \$84,074 | \$88,232 | \$68,818 | \$72,175 | \$72,546 | \$72,919 |
| Interest on Investments Miscellaneous | 72 | 347 1,742 | 499 | 672 2,685 | 371 | 373 | 375 |
| Total Revenues | 72 | 2,089 | 499 | 3,357 | 371 | 373 | 375 |
| Total Expenditures | | | | | | | |
| Net Operating Income (Loss) | 72 | 2,089 | 499 | 3,357 | 371 | 373 | 375 |
| Interfund Transfers | 69,694 | (17,345) | | | _ | | |
| Increase (Decrease) in Fund Bal. | 69,766 | (15,256) | 499 | 3,357 | 371 | 373 | 375 |
| Percentage of Change | 488% | -18% | 1% | 5% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$84,074 | \$68,818 | \$88,731 | \$72,175 | \$72,546 | \$72,919 | \$73,294 |

CHANGES IN FUND BALANCE

5563 - Clayton Central OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|---------------------------|--------------------|-------------------------------------|--------------------------|-------------------|----------------------------|---------------------------|
| FUND BALANCE B.O.P. | \$2,209,345 | \$2,120,801 | \$1,941,626 | \$1,945,502 | \$1,984,442 | \$1,977,049 | \$1,540,629 |
| Taxes Interest on Investments | (1,686) 11,116 | (2,794) 27,454 | - 15,780 | 0 38,939 | - 26,058 | - 23,168 | - 20,186 |
| Total Revenues | 9,430 | <u>24,659</u> | 15,780 | <u> </u> | 26,058 | <u>23,168</u> | 20,180 20,186 |
| Contractual Services | (25) | (42) | - | - | - | - | - |
| Construction and Engineering Interfund Labor Transfers | 98,000 | 200,000 | - 3,902 | - | - 33,451 | 400,000 59,588 | - 40,600 |
| Total Expenditures | 97,975 | 199,958 | 3,902 | - | 33,451 | 459,588 | 40,600 |
| Net Operating Income (Loss) | (88,545) | (175,299) | 11,878 | 38,940 | (7,392) | (436,420) | (20,414) |
| Increase (Decrease) in Fund Bal. | (88,545) | (175,299) | 11,878 | 38,940 | (7,392) | (436,420) | (20,414) |
| Percentage of Change FUND BALANCE E.O.P. | -4% \$2,120,801 | -8% \$1,945,502 | ^{1%} \$1,953,505 | 2% \$1,984,442 | 0% \$1,977,049 | -22% \$1,540,629 | -1% \$1,520,215 |

CHANGES IN FUND BALANCE

5564 - Coldwater Creek OMCI Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$4,367,202 | \$278,161 | \$0 | \$120,842 | \$199,583 | \$95,861 | \$112,238 |
| Taxes | (27,144) | (17,516) | - | 5,426 | - | - | - |
| Interest on Investments | 23,918 | 21,371 | - | 15,795 | 26,575 | 17,517 | 17,437 |
| Total Revenues | (3,227) | 3,855 | - | 21,221 | 26,575 | 17,517 | 17,437 |
| Contractual Services | 683 | 322 | - | - | _ | - | - |
| Construction and Engineering | 3,944,072 | 42,486 | - | (92,493) | _ | - | - |
| Interfund Labor Transfers | 141,059 | 118,367 | - | 34,973 | 130,296 | 1,140 | - |
| Total Expenditures | 4,085,814 | 161,175 | - | (57,520) | 130,296 | 1,140 | - |
| Net Operating Income (Loss) | (4,089,041) | (157,319) | - | 78,741 | (103,721) | 16,377 | 17,437 |
| Increase (Decrease) in Fund Bal. | (4,089,041) | (157,319) | - | 78,741 | (103,721) | 16,377 | 17,437 |
| Percentage of Change | -94% | -57% | 0% | 65% | -52% | 17% | 16% |
| FUND BALANCE E.O.P. | \$278,161 | \$120,842 | \$0 | \$199,583 | \$95,861 | \$112,238 | \$129,675 |

CHANGES IN FUND BALANCE

5565 - Creve Coeur Frontenac OMCI Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|-------------------|---------------------------------|------------------|-----------------------|-------------------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$1,475,805 | \$551,664 | \$138,680 | \$145,391 | \$146,228 | \$102,406 | \$98,053 |
| Taxes Interest on Investments | (628) 7,369 | (500) 10,537 | 3,066 | 0 8,307 | - 7,533 | 6,196 | 6,265 |
| Total Revenues | 6,741 | 10,037 | 3,066 | 8,307 | 7,533 | 6,196 | 6,265 |
| Contractual Services Construction and Engineering | (8) 915,000 | (7) 370,000 | - | - | - | - | - |
| Interfund Labor Transfers Total Expenditures | <u> </u> | <u>46,317</u> 416,310 | <u> </u> | 7,470 7,470 | 51,355 51,355 | <u> </u> | <u> </u> |
| Net Operating Income (Loss) | (924,141) | (406,273) | (33,368) | 837 | (43,822) | (4,353) | 6,265 |
| Increase (Decrease) in Fund Bal. Percentage of Change | (924,141) -63% | (406,273) -74% | (33,368) -24% | 837 <i>1%</i> | (43,822) -30% | (4,353) -4% | 6,265 6% |
| FUND BALANCE E.O.P. | \$551,664 | \$145,391 | \$105,312 | \$146,228 | \$102,406 | \$98,053 | \$104,318 |

CHANGES IN FUND BALANCE 5566 - Deer Creek OMCI Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------------|---------------------|----------------------|-------------------|----------------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$10,603,725 | \$6,650,801 | \$5,234,019 | \$5,619,427 | \$5,066,392 | \$2,006,506 | \$1,831,559 |
| Taxes Interest on Investments | (11,628) 56,998 | (20,316) 107,789 | - 39,145 | 4,472 124,499 | - 73,117 | 48,767 | - 44,210 |
| Total Revenues | 45,371 | 87,473 | 39,145 | 128,971 | 73,117 | 48,767 | 44,210 |
| Contractual Services | (135) | (172) | - | - | - | - | - |
| Construction and Engineering Interfund Labor Transfers | 3,708,010 290,419 | 999,482 119,537 | 3,326,000 576,724 | 634,957 47,048 | 2,644,000 489,004 | 223,715 | 136,764 |
| Total Expenditures | 3,998,294 | 1,118,847 | 3,902,724 | 682,006 | 3,133,004 | 223,715 | 136,764 |
| Net Operating Income (Loss) | (3,952,924) | (1,031,374) | (3,863,579) | (553,035) | (3,059,887) | (174,947) | (92,554) |
| Increase (Decrease) in Fund Bal. | (3,952,924) | (1,031,374) | (3,863,579) | (553,035) | (3,059,887) | (174,947) | (92,554) |
| Percentage of Change | -37% | -16% | -74% | -10% | -60% | -9% | -5% |
| FUND BALANCE E.O.P. | \$6,650,801 | \$5,619,427 | \$1,370,440 | \$5,066,392 | \$2,006,506 | \$1,831,559 | \$1,739,005 |

CHANGES IN FUND BALANCE

5569 - Fountain Creek OMCI Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|---------------------------|-------------------------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$63,109 | \$68,459 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Taxes | 7 | (605) | - | - | - | - | - |
| Interest on Investments Total Revenues | <u> </u> | <u>1,031</u> 425 | | | - | | <u>-</u> |
| Contractual Services | 0 | (2) | - | - | - | - | - |
| Construction and Engineering Total Expenditures | (4,668) (4,668) | (46,000) (46,002) | | | - | | |
| Net Operating Income (Loss) Interfund Transfers | 5,350 | 46,427 (114,887) | - | - | - | - | - |
| Increase (Decrease) in Fund Bal. Percentage of Change | 5,350 8% | (68,459) -100% | - 0% | - 0% | - 0% | - 0% | - 0% |
| FUND BALANCE E.O.P. | \$68,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE

5571 - Gravois Creek OMCI Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|--------------------|--------------------------|----------------|--------------------------|---------------------------|-------------------------|----------------|
| FUND BALANCE B.O.P. | \$2,525,034 | \$1,437,279 | \$1,046,034 | \$1,329,160 | \$860,583 | \$750,294 | \$723,964 |
| Taxes Interest on Investments | (16,621) 21,091 | (12,514) 32,630 | - 11,292 | 2,373 34,272 | - 16,315 | 23,279 | - 23,023 |
| Total Revenues | 4,470 | 20,115 | 11,292 | 36,644 | 16,315 | 23,279 | 23,023 |
| Contractual Services | 57 | (29) | - | - | - | - | - |
| Construction and Engineering | 954,490 | 47,260 | 530,000 | 457,477 | - | - | - |
| Interfund Labor Transfers Total Expenditures | <u> </u> | 81,004 128,235 | <u> </u> | 47,745 505,221 | 126,604 126,604 | 49,609 49,609 | <u> </u> |
| Net Operating Income (Loss) | (1,087,755) | (108,119) | (746,033) | (468,577) | (110,289) | (26,330) | 5,091 |
| Increase (Decrease) in Fund Bal. | (1,087,755) | (108,119) | (746,033) | (468,577) | (110,289) | (26,330) | 5,091 |
| Percentage of Change | -43% | -8% | -71% | -35% | -13% | -4% | 1% |
| FUND BALANCE E.O.P. | \$1,437,279 | \$1,329,160 | \$300,001 | \$860,583 | \$750,294 | \$723,964 | \$729,055 |

CHANGES IN FUND BALANCE

5574 - Loretta Joplin OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$419,717 | \$422,247 | \$427,069 | \$417,968 | \$280,372 | \$271,388 | \$267,539 |
| Taxes | 451 | 110 | - | 269 | - | - | - |
| Interest on Investments | 2,104 | 5,198 | 3,411 | 7,135 | 4,515 | 4,419 | 4,387 |
| Total Revenues | 2,555 | 5,308 | 3,411 | 7,404 | 4,515 | 4,419 | 4,387 |
| Contractual Services | 25 | 12 | _ | - | _ | - | - |
| Construction and Engineering | - | - | - | 145,000 | _ | - | - |
| Interfund Labor Transfers | - | 9,575 | - | , _ | 13,498 | 8,268 | 4,906 |
| Total Expenditures | 25 | 9,587 | - | 145,000 | 13,498 | 8,268 | 4,906 |
| Net Operating Income (Loss) | 2,530 | (4,279) | 3,411 | (137,596) | (8,984) | (3,849) | (519) |
| Increase (Decrease) in Fund Bal. | 2,530 | (4,279) | 3,411 | (137,596) | (8,984) | (3,849) | (519) |
| Percentage of Change | 1% | -1% | 1% | -33% | -3% | -1% | 0% |
| FUND BALANCE E.O.P. | \$422,247 | \$417,968 | \$430,480 | \$280,372 | \$271,388 | \$267,539 | \$267,020 |

CHANGES IN FUND BALANCE 5576 - Maline Creek OMCI Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$2,213,625 | \$791,060 | \$239,912 | \$221,138 | \$172,721 | \$112,559 | \$108,533 |
| Taxes | 32,588 | 2,294 | - | 8,853 | - | - | - |
| Interest on Investments | 12,330 | 21,469 | 4,866 | 12,996 | 12,324 | 9,802 | 10,084 |
| Total Revenues | 44,918 | 23,762 | 4,866 | 21,849 | 12,324 | 9,802 | 10,084 |
| Contractual Services | 833 | 407 | - | _ | _ | <u>-</u> | - |
| Construction and Engineering | 1,366,650 | 468,971 | - | - | _ | - | - |
| Interfund Labor Transfers | 100,000 | 124,306 | 100,901 | 70,265 | 72,487 | 13,828 | - |
| Total Expenditures | 1,467,483 | 593,684 | 100,901 | 70,265 | 72,487 | 13,828 | - |
| Net Operating Income (Loss) | (1,422,565) | (569,922) | (96,034) | (48,417) | (60,162) | (4,026) | 10,084 |
| Increase (Decrease) in Fund Bal. | (1,422,565) | (569,922) | (96,034) | (48,417) | (60,162) | (4,026) | 10,084 |
| Percentage of Change | -64% | -72% | -40% | -22% | -35% | -4% | 9% |
| FUND BALANCE E.O.P. | \$791,060 | \$221,138 | \$143,878 | \$172,721 | \$112,559 | \$108,533 | \$118,617 |

CHANGES IN FUND BALANCE

5579 - North Affton OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$53,601 | \$54,140 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Taxes | 186 | 12 | - | - | - | - | - |
| Interest on Investments | 380 | 533 | - | | - | - | |
| Total Revenues | 566 | 545 | - | - | - | - | - |
| Contractual Services | 28 | 10 | - | - | _ | - | - |
| Total Expenditures | 28 | 10 | - | - | - | - | - |
| Net Operating Income (Loss) | 538 | 534 | - | - | - | - | - |
| Interfund Transfers | _ | (54,674) | | | | | |
| Increase (Decrease) in Fund Bal. | 538 | (54,140) | - | - | - | - | - |
| Percentage of Change | 1% | -100% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$54,140 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE

5580 - North Kinloch OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$20,296 | \$20,398 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interest on Investments | 102 | 182 | | | | | |
| Total Revenues | 102 | 182 | - | - | - | - | - |
| Total Expenditures | | | | - | - | - | |
| Net Operating Income (Loss) | 102 | 182 | - | - | - | - | - |
| Interfund Transfers | | (20,581) | | | | | |
| Increase (Decrease) in Fund Bal. | 102 | (20,398) | - | - | - | - | - |
| Percentage of Change | 1% | -100% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$20,398 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE 5583 - Sugar Creek OMCI Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|---------------------|---------------------------|------------------------|-----------------------|------------------|----------------|------------------|
| FUND BALANCE B.O.P. | \$1,461,236 | \$1,439,350 | \$848,888 | \$855,874 | \$284,251 | \$206,081 | \$165,234 |
| Taxes | (4,473) | (2,364) | - | 216 | - | - | - |
| Interest on Investments | 7,555 | 17,921 | 5,224 | 15,963 | 10,577 | 8,192 | 7,103 |
| Total Revenues | 3,082 | 15,557 | 5,224 | 16,179 | 10,577 | 8,192 | 7,103 |
| Contractual Services Construction and Engineering Interfund Labor Transfers | (32) - 25,000 | (21) 560,000 39,056 | - 550,000 85,511 | - 580,000 7,802 | - - 88,747 | 49,039 | - - 19,623 |
| Total Expenditures | 24,968 | 599,034 | 635,511 | 587,802 | 88,747 | 49,039 | 19,623 |
| Net Operating Income (Loss) | (21,886) | (583,477) | (630,287) | (571,623) | (78,169) | (40,847) | (12,520) |
| Increase (Decrease) in Fund Bal. | (21,886) | (583,477) | (630,287) | (571,623) | (78,169) | (40,847) | (12,520) |
| Percentage of Change | -1% | -41% | -74% | -67% | -27% | -20% | -8% |
| FUND BALANCE E.O.P. | \$1,439,350 | \$855,874 | \$218,601 | \$284,251 | \$206,081 | \$165,234 | \$152,713 |

CHANGES IN FUND BALANCE

5584 - University City OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|------------------|--------------------------------|-------------------------|-------------------------|--------------------------------|------------------------------|----------------|
| FUND BALANCE B.O.P. | \$5,442,660 | \$2,283,821 | \$2,213,079 | \$2,225,092 | \$1,830,319 | \$122,579 | \$0 |
| Taxes | (7,350) | (8,922) | - | 6,072 | | - | - |
| Interest on Investments Total Revenues | 28,884 21,534 | <u>63,529</u> 54,607 | 20,049 20,049 | 64,448 70,520 | <u>26,521</u> 26,521 | <u>1,773</u> 1,773 | - |
| Contractual Services | 373 | 147 | - | - | _ | - | - |
| Construction and Engineering | 3,080,000 | - | 927,000 | 335,000 | 1,430,000 | - | - |
| Interfund Labor Transfers | 100,000 | 113,189 | 220,755 | 130,292 | 304,262 | 124,352 | - |
| Total Expenditures | 3,180,373 | 113,336 | 1,147,755 | 465,292 | 1,734,262 | 124,352 | - |
| Net Operating Income (Loss) | (3,158,839) | (58,730) | (1,127,706) | (394,773) | (1,707,740) | (122,579) | - |
| Increase (Decrease) in Fund Bal. | (3,158,839) | (58,730) | (1,127,706) | (394,773) | (1,707,740) | (122,579) | - |
| Percentage of Change | -58% | -3% | -51% | -18% | -93% | -100% | 0% |
| FUND BALANCE E.O.P. | \$2,283,821 | \$2,225,092 | \$1,085,373 | \$1,830,319 | \$122,579 | \$0 | \$0 |

CHANGES IN FUND BALANCE

5587 - Watkins Creek OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|------------------------------|-----------------------|------------------------------|--------------------------------|-----------------------|------------------------------|----------------|
| FUND BALANCE B.O.P. | \$480,797 | \$453,701 | \$459,468 | \$461,461 | \$475,393 | \$483,068 | \$59,035 |
| Taxes | (1,480) | (1,621) | - | 3,127 | - | - | - |
| Interest on Investments | <u>4,004</u> 2,524 | 9,459 7,838 | <u>5,614</u> 5,614 | <u>11,980</u> 15,106 | 8,590 8,590 | <u>4,874</u> 4,874 | <u> </u> |
| Contractual Services | 120 | 78 | _ | _ | _ | _ | - |
| Construction and Engineering | 29,500 | - | - | - | _ | 385,000 | - |
| Interfund Labor Transfers | - | - | 1,175 | 1,175 | 915 | 43,907 | 39,077 |
| Total Expenditures | 29,620 | 78 | 1,175 | 1,175 | 915 | 428,907 | 39,077 |
| Net Operating Income (Loss) | (27,096) | 7,760 | 4,439 | 13,932 | 7,675 | (424,033) | (38,687) |
| Increase (Decrease) in Fund Bal. | (27,096) | 7,760 | 4,439 | 13,932 | 7,675 | (424,033) | (38,687) |
| Percentage of Change | -6% | 2% | 1% | 3% | 2% | -88% | -66% |
| FUND BALANCE E.O.P. | \$453,701 | \$461,461 | \$463,907 | \$475,393 | \$483,068 | \$59,035 | \$20,348 |

CHANGES IN FUND BALANCE 5589 - Wellston OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$205,092 | \$204,576 | \$206,707 | \$204,897 | \$209,074 | \$211,461 | \$213,876 |
| Taxes Interest on Investments | (1,468) 983 | (366) 2,449 | - 1,592 | 507 3,670 | 2,388 | 2,415 | - 2,244 |
| Total Revenues | (485) | 2,083 | 1,592 | 4,177 | 2,388 | 2,415 | 2,244 |
| Contractual Services Interfund Labor Transfers | 30 | 26 1,737 | - | - | - | - | - |
| Total Expenditures | 30 | 1,762 | - | - | - | - | - |
| Net Operating Income (Loss) | (515) | 321 | 1,592 | 4,177 | 2,388 | 2,415 | 2,244 |
| Increase (Decrease) in Fund Bal. | (515) | 321 | 1,592 | 4,177 | 2,388 | 2,415 | 2,244 |
| Percentage of Change | 0% | 0% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$204,576 | \$204,897 | \$208,299 | \$209,074 | \$211,461 | \$213,876 | \$216,120 |

CHANGES IN FUND BALANCE

5590 - Mo River Bonfil Subd #448 OMCI Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$602,016 | \$625,248 | \$635,329 | \$651,033 | \$673,796 | \$691,864 | \$710,417 |
| Taxes | 14,332 | 7,703 | - | (1) | - | - | - |
| Interest on Investments Total Revenues | <u> </u> | <u> </u> | <u> </u> | 23,392 23,391 | <u> </u> | <u> </u> | <u> </u> |
| | | | | | | | |
| Contractual Services | (26) | (28) | - | 0 | - | - | - |
| Interfund Labor Transfers | | 2,150 | 3,751 | 628 | _ | | - |
| Total Expenditures | (26) | 2,122 | 3,751 | 628 | - | - | - |
| Net Operating Income (Loss) | 23,233 | 25,785 | 9,763 | 22,762 | 18,068 | 18,553 | 19,050 |
| Increase (Decrease) in Fund Bal. | 23,233 | 25,785 | 9,763 | 22,762 | 18,068 | 18,553 | 19,050 |
| Percentage of Change | 4% | 4% | 2% | 3% | 3% | 3% | 3% |
| FUND BALANCE E.O.P. | \$625,248 | \$651,033 | \$645,092 | \$673,796 | \$691,864 | \$710,417 | \$729,467 |

CHANGES IN FUND BALANCE

5591 - Meramec River Basin Subd #449 OMCI Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$2,191,235 | \$2,218,963 | \$0 | \$39,189 | \$52,578 | \$87,946 | \$123,314 |
| Taxes | 14,223 | (5,138) | - | (3) | - | - | - |
| Interest on Investments | 11,832 | 26,902 | - | 15,138 | 35,368 | 35,368 | 21,297 |
| Connection and Other Fees | 1,550 | | | | | | |
| Total Revenues | 27,606 | 21,764 | - | 15,135 | 35,368 | 35,368 | 21,297 |
| Contractual Services | (123) | (58) | - | 0 | - | - | - |
| Construction and Engineering | - | 2,145,000 | - | (15,424) | - | - | - |
| Interfund Labor Transfers | - | 56,596 | - | 17,170 | - | - | - |
| Total Expenditures | (123) | 2,201,538 | - | 1,746 | - | - | - |
| Net Operating Income (Loss) | 27,728 | (2,179,774) | - | 13,389 | 35,368 | 35,368 | 21,297 |
| Increase (Decrease) in Fund Bal. | 27,728 | (2,179,774) | - | 13,389 | 35,368 | 35,368 | 21,297 |
| Percentage of Change | 1% | -98% | 0% | 34% | 67% | 40% | 17% |
| FUND BALANCE E.O.P. | \$2,218,963 | \$39,189 | \$0 | \$52,578 | \$87,946 | \$123,314 | \$144,611 |

CHANGES IN FUND BALANCE 5592 - Shrewsbury Br Of River Des Per OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|------------------------------|------------------------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$217,169 | \$218,170 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Taxes | (86) | (39) | - | - | - | - | - |
| Interest on Investments Total Revenues | <u>1,091</u> 1,005 | <u>1,625</u> 1,585 | | | - | | |
| Contractual Services | 4 | 1 | <u> </u> | _ | - | | |
| Total Expenditures | 4 | 1 | - | - | - | - | - |
| Net Operating Income (Loss) | 1,001 | 1,584 | - | - | - | - | - |
| Interfund Transfers | | (219,754) | | | | | |
| Increase (Decrease) in Fund Bal. | 1,001 | (218,170) | - | - | - | - | - |
| Percentage of Change | 0% | -100% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$218,170 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE

5593 - Sem Br Of River Des Peres OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$729,634 | \$754,702 | \$75,644 | \$69,251 | \$64,402 | \$22,284 | \$2,442 |
| Taxes | (6,855) | (1,133) | - | 209 | _ | - | - |
| Interest on Investments | 4,660 | 9,447 | 1,239 | 5,336 | 4,427 | 1,542 | 600 |
| Total Revenues | (2,195) | 8,313 | 1,239 | 5,545 | 4,427 | 1,542 | 600 |
| Contractual Services | 42 | 24 | - | - | - | - | - |
| Construction and Engineering | (28,431) | 750,000 | - | - | - | - | - |
| Interfund Labor Transfers | 1,126 | 9,562 | 64,486 | 10,395 | 46,545 | 21,383 | 3,042 |
| Total Expenditures | (27,263) | 759,586 | 64,486 | 10,395 | 46,545 | 21,383 | 3,042 |
| Net Operating Income (Loss) | 25,068 | (751,272) | (63,248) | (4,850) | (42,118) | (19,842) | (2,442) |
| Interfund Transfers | - | 65,822 | - | - | - | - | - |
| Increase (Decrease) in Fund Bal. | 25,068 | (685,450) | (63,248) | (4,850) | (42,118) | (19,842) | (2,442) |
| Percentage of Change | 3% | -91% | -84% | -7% | -65% | -89% | -100% |
| FUND BALANCE E.O.P. | \$754,702 | \$69,251 | \$12,396 | \$64,402 | \$22,284 | \$2,442 | \$0 |

CHANGES IN FUND BALANCE

5594 - Black Creek Subd #455 OMCI Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------|------------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$524,975 | \$536,119 | \$238,055 | \$397,393 | \$406,670 | \$405,074 | \$408,331 |
| Taxes Interest on Investments | 6,222 4,890 | (2,555) 7,771 | 4,236 | 1 9,276 | 7,341 | 7,362 | - 8,346 |
| Total Revenues | 11,113 | 5,216 | 4,236 | 9,277 | 7,341 | 7,362 | 8,346 |
| Contractual Services | (31) | (58) | - | - | - | - | - |
| Construction and Engineering Interfund Labor Transfers | - | 144,000 | - 42,805 | - | - 8,937 | - 4,106 | - |
| Total Expenditures | (31) | 143,942 | 42,805 | | 8,937 | 4,106 | - |
| Net Operating Income (Loss) | 11,144 | (138,726) | (38,569) | 9,277 | (1,596) | 3,257 | 8,346 |
| Increase (Decrease) in Fund Bal. | 11,144 | (138,726) | (38,569) | 9,277 | (1,596) | 3,257 | 8,346 |
| Percentage of Change | 2% | -26% | -16% | 2% | 0% | 1% | 2% |
| FUND BALANCE E.O.P. | \$536,119 | \$397,393 | \$199,486 | \$406,670 | \$405,074 | \$408,331 | \$416,677 |



These funds were established to receive and disburse proceeds from revenue sources for construction of improvements to sewerage and drainage collection systems and treatment facilities.

Capital improvement projects are continued from previous budget years due to difficulties in easement acquisitions, permit process, design revisions or special requirements. Funding sources for capital improvement projects is primarily from User Charges, Revenue Bonds, Grants and Investment Income.

CHANGES IN FUND BALANCE 6000 - Construction Funds

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|--|---|--|---|---|---|--|
| FUND BALANCE B.O.P. | \$89,072,831 | \$190,439,223 | \$225,777,061 | \$242,671,658 | \$155,313,158 | \$48,555,999 | \$25,200,967 |
| Revenue Bonds Interest on Investments Connection and Other Fees Miscellaneous | 263,178,054 2,572,519 613,580 (12,090) | 237,824,776 6,572,823 646,855 171,337 | 190,000,000 3,894,300 - | 72,806,602 7,201,686 15,208 - | 139,418,893 2,311,579 - - | 164,138,720 277,094 - - | 163,102,299 446,470 - - |
| Total Revenues | 266,352,063 | 245,215,791 | 193,894,300 | 80,023,495 | 141,730,472 | 164,415,814 | 163,548,769 |
| Construction and Engineering Agency and Other Debt Expense Interfund Labor Transfers Total Expenditures | 225,759,619 1,949,527 <u>6,940,141</u> 234,649,288 | 242,753,732 1,397,577 6,832,048 250,983,356 | 337,753,000 1,770,000 <u>6,945,730</u> 346,468,730 | 278,666,265 1,770,000 6,945,730 287,381,996 | 350,110,000 1,093,300 7,284,331 358,487,631 | 338,616,000 1,480,250 7,674,596 347,770,846 | 317,250,000 1,479,900 <u>8,081,072</u> 326,810,972 |
| Net Operating Income (Loss) | 31,702,775 | (5,767,565) | (152,574,430) | (207,358,500) | (216,757,159) | (183,355,032) | (163,262,203) |
| Interfund Transfers | 69,663,618 | 58,000,000 | 120,000,000 | 120,000,000 | 110,000,000 | 160,000,000 | 142,000,000 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 101,366,393 114% | 52,232,435 27% | (32,574,430) -14% | (87,358,500) -36% | (106,757,159) -69% | (23,355,032) <i>-48%</i> | (21,262,203) -84% |
| FUND BALANCE E.O.P. | \$190,439,223 | \$242,671,658 | \$193,202,631 | \$155,313,158 | \$48,555,999 | \$25,200,967 | \$3,938,764 |

CHANGES IN FUND BALANCE

6660 - Sanitary Replacement Fund

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|--|--|--|--|---|--|--|
| FUND BALANCE B.O.P. | \$88,752,828 | \$190,439,223 | \$225,777,061 | \$242,671,658 | \$155,313,158 | \$48,555,999 | \$25,200,967 |
| Revenue Bonds Interest on Investments Connection and Other Fees Miscellaneous | 263,178,054 2,572,519 613,580 (12,090) | 237,824,776 6,572,823 646,855 171,337 | 190,000,000 3,894,300 - | 72,806,602 7,201,686 15,208 | 139,418,893 2,311,579 - | 164,138,720 277,094 - | 163,102,299 446,470 - |
| Total Revenues | 266,352,063 | 245,215,791 | 193,894,300 | 80,023,495 | 141,730,472 | 164,415,814 | 163,548,769 |
| Construction and Engineering Agency and Other Debt Expense Interfund Labor Transfers Total Expenditures | 225,759,619 1,949,527 <u>6,940,141</u> 234,649,288 | 242,753,732 1,397,577 <u>6,832,048</u> 250,983,356 | 337,753,000 1,770,000 <u>6,945,730</u> 346,468,730 | 278,666,265 1,770,000 <u>6,945,730</u> 287,381,996 | 350,110,000 1,093,300 7,284,331 358,487,631 | 338,616,000 1,480,250 <u>7,674,596</u> 347,770,846 | 317,250,000 1,479,900 <u>8,081,072</u> 326,810,972 |
| Net Operating Income (Loss) | 31,702,775 | (5,767,565) | (152,574,430) | (207,358,500) | (216,757,159) | (183,355,032) | (163,262,203) |
| Interfund Transfers | 69,983,620 | 58,000,000 | 120,000,000 | 120,000,000 | 110,000,000 | 160,000,000 | 142,000,000 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 101,686,395 115% | 52,232,435 27% | (32,574,430) -14% | (87,358,500) -36% | (106,757,159) -69% | (23,355,032) -48% | (21,262,203) -84% |
| FUND BALANCE E.O.P. | \$190,439,223 | \$242,671,658 | \$193,202,631 | \$155,313,158 | \$48,555,999 | \$25,200,967 | \$3,938,764 |

CHANGES IN FUND BALANCE

6700 - Stormwater Replacement Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$320,002 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | | | - | - | - | - | - |
| Construction and Engineering | 0 | | | | - | | |
| Net Operating Income (Loss) | - | - | 0 | - | 0 | 0 | 0 |
| Interfund Transfers | (320,002) | | | | _ | | |
| Increase (Decrease) in Fund Bal. | (320,002) | - | 0 | - | 0 | 0 | 0 |
| Percentage of Change | -100% | 0% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |



These funds were established to account for and report principal and interest expenditures and a portion of bond proceeds representing required reserve amounts.

In 2004, 2008 and 2012 St. Louis voters authorized the sale of Wastewater Revenue Bonds totaling \$1,720 million to fund the District's wastewater capital improvement program. In April 2016 voters authorized an additional \$900 million in revenue bonds.

CHANGES IN FUND BALANCE

2000 - Principal and Interest Funds

| | FY17 | FY18 | FY19 Budget | FY19 | FY20 Budget | FY21 | FY22 Budget |
|----------------------------------|--------------|---------------|----------------|---------------|----------------|---------------|----------------|
| | Actual | Actual | Budget | Forecast | Budget | Budget | Budget |
| FUND BALANCE B.O.P. | \$66,328,378 | \$67,374,581 | \$74,647,726 | \$68,449,815 | \$70,118,120 | \$70,496,325 | \$70,876,866 |
| Revenue Bonds | - | 142,141,658 | - | - | - | - | - |
| Interest on Investments | (37,124) | (98,848) | 513,816 | 1,404,969 | 378,206 | 380,541 | 382,892 |
| Miscellaneous | - | 53,555 | - | 163,280 | - | - | - |
| Total Revenues | (37,124) | 142,096,364 | 513,816 | 1,568,249 | 378,206 | 380,541 | 382,892 |
| Principal Payments | 38,026,700 | 43,649,904 | 51,657,800 | 51,657,800 | 52,587,600 | 58,276,100 | 63,327,300 |
| Interest Payments | 48,687,211 | 55,376,471 | 66,390,158 | 66,390,107 | 62,985,519 | 67,009,501 | 72,975,531 |
| Agency and Other Debt Expense | 2,646,659 | 144,449,105 | 2,280,100 | 2,180,096 | 2,022,800 | 2,233,740 | 2,267,546 |
| Total Expenditures | 89,360,569 | 243,475,480 | 120,328,058 | 120,228,003 | 117,595,919 | 127,519,341 | 138,570,377 |
| Net Operating Income (Loss) | (89,397,693) | (101,379,116) | (119,814,242) | (118,659,754) | (117,217,713) | (127,138,800) | (138,187,485) |
| Interfund Transfers | 90,443,896 | 102,454,350 | 120,328,058 | 120,328,058 | 117,595,919 | 127,519,341 | 138,570,377 |
| Increase (Decrease) in Fund Bal. | 1,046,203 | 1,075,234 | 513,816 | 1,668,304 | 378,206 | 380,541 | 382,892 |
| Percentage of Change | 2% | 2% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$67,374,581 | \$68,449,815 | \$75,161,543 | \$70,118,120 | \$70,496,325 | \$70,876,866 | \$71,259,758 |

CHANGES IN FUND BALANCE

2804 - Wastewater Principal and Interest Fund 2004A

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|---------------------------------------|---------------------------------------|--------------------------------|-------------------------|------------------------------|------------------------------|------------------------------|
| FUND BALANCE B.O.P. | \$13,688,946 | \$13,648,152 | \$14,056,152 | \$13,611,933 | \$13,854,235 | \$13,896,490 | \$13,938,874 |
| Interest on Investments Miscellaneous | 4,982 | 14,547 43,292 | 56,020 | 106,695 135,648 | 42,255 | 42,384 | 42,513 |
| Total Revenues | 4,982 | 57,839 | 56,020 | 242,343 | 42,255 | 42,384 | 42,513 |
| Principal Payments Interest Payments | 18,119,700 4,544,069 | 18,480,800 4,209,718 | 18,971,800 3,821,200 | 18,971,800 3,821,249 | 19,475,600 3,453,500 | 19,963,100 3,100,700 | 20,657,300 2,727,100 |
| Agency and Other Debt Expense Total Expenditures | <u>1,673,407</u> 24,337,176 | <u>1,401,740</u> 24,092,258 | 1,105,500 23,898,500 | 1,105,492 23,898,541 | 999,900 23,929,000 | 892,400 23,956,200 | 783,900 24,168,300 |
| Net Operating Income (Loss) | (24,332,194) | (24,034,419) | (23,842,480) | (23,656,198) | (23,886,745) | (23,913,816) | (24,125,787) |
| Interfund Transfers | 24,291,400 | 23,998,200 | 23,898,500 | 23,898,500 | 23,929,000 | 23,956,200 | 24,168,300 |
| Increase (Decrease) in Fund Bal. | (40,794) | (36,219) | 56,020 | 242,302 | 42,255 | 42,384 | 42,513 |
| Percentage of Change | 0% | 0% | 0% | 2% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$13,648,152 | \$13,611,933 | \$14,112,172 | \$13,854,235 | \$13,896,490 | \$13,938,874 | \$13,981,387 |

CHANGES IN FUND BALANCE

2812 - Wastewater Principal and Interest Fund 2010B

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|------------------|------------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$3,133,524 | \$3,137,963 | \$3,156,265 | \$3,124,426 | \$3,194,346 | \$3,215,172 | \$3,236,133 |
| Interest on Investments | 6,117 | (13,602) | 33,253 | 69,927 | 20,826 | 20,962 | 21,098 |
| Total Revenues | 6,117 | (13,602) | 33,253 | 69,927 | 20,826 | 20,962 | 21,098 |
| Interest Payments Agency and Other Debt Expense | 3,354,778 800 | 3,353,036 800 | 3,353,900 | 3,353,907 | 3,353,900 | 3,353,900 | 3,353,900 |
| Total Expenditures | 3,355,578 | 3,353,836 | 3,353,900 | 3,353,907 | 3,353,900 | 3,353,900 | 3,353,900 |
| Net Operating Income (Loss) | (3,349,461) | (3,367,437) | (3,320,647) | (3,283,980) | (3,333,074) | (3,332,938) | (3,332,802) |
| Interfund Transfers | 3,353,900 | 3,353,900 | 3,353,900 | 3,353,900 | 3,353,900 | 3,353,900 | 3,353,900 |
| Increase (Decrease) in Fund Bal. | 4,439 | (13,537) | 33,253 | 69,920 | 20,826 | 20,962 | 21,098 |
| Percentage of Change | 0% | 0% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$3,137,963 | \$3,124,426 | \$3,189,518 | \$3,194,346 | \$3,215,172 | \$3,236,133 | \$3,257,232 |

CHANGES IN FUND BALANCE

2816 - Wastewater Principal and Interest Fund 2011B

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$3,155,585 | \$3,145,143 | \$3,650,709 | \$3,164,858 | \$3,244,868 | \$3,261,910 | \$3,279,041 |
| Interest on Investments | (19,642) | (8,660) | 21,215 | 80,009 | 17,042 | 17,132 | 17,222 |
| Total Revenues | (19,642) | (8,660) | 21,215 | 80,009 | 17,042 | 17,132 | 17,222 |
| Principal Payments | 1,915,000 | 2,010,000 | 2,110,000 | 2,110,000 | 2,220,000 | 2,330,000 | |
| Interest Payments | 1,943,300 | 1,368,425 | 788,800 | 788,800 | 683,300 | 572,300 | 455,800 |
| Agency and Other Debt Expense | 800 | 800 | - | - | | - | - |
| Total Expenditures | 3,859,100 | 3,379,225 | 2,898,800 | 2,898,800 | 2,903,300 | 2,902,300 | 455,800 |
| Net Operating Income (Loss) | (3,878,742) | (3,387,885) | (2,877,585) | (2,818,791) | (2,886,258) | (2,885,168) | (438,578) |
| Interfund Transfers | 3,868,300 | 3,407,600 | 2,898,800 | 2,898,800 | 2,903,300 | 2,902,300 | 455,800 |
| Increase (Decrease) in Fund Bal. | (10,442) | 19,715 | 21,215 | 80,009 | 17,042 | 17,132 | 17,222 |
| Percentage of Change | 0% | 1% | 1% | 3% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$3,145,143 | \$3,164,858 | \$3,671,924 | \$3,244,868 | \$3,261,910 | \$3,279,041 | \$3,296,263 |

CHANGES IN FUND BALANCE

2817 - Wastewater Principal and Interest Fund 2012A

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$12,746,612 | \$12,720,658 | \$14,028,310 | \$12,647,930 | \$12,944,653 | \$13,020,363 | \$13,096,517 |
| Interest on Investments | (25,728) | (42,916) | 80,994 | 296,724 | 75,710 | 76,153 | 76,598 |
| Total Revenues | (25,728) | (42,916) | 80,994 | 296,724 | 75,710 | 76,153 | 76,598 |
| Principal Payments | 5,300,000 | 5,300,000 | 5,300,000 | 5,300,000 | 5,300,000 | 5,300,000 | 5,300,000 |
| Interest Payments | 10,354,225 | 8,868,713 | 7,489,200 | 7,489,200 | 7,277,200 | 6,999,000 | 6,787,000 |
| Agency and Other Debt Expense | 200 | 300 | - | - | - | - | - |
| Total Expenditures | 15,654,425 | 14,169,013 | 12,789,200 | 12,789,200 | 12,577,200 | 12,299,000 | 12,087,000 |
| Net Operating Income (Loss) | (15,680,153) | (14,211,929) | (12,708,206) | (12,492,476) | (12,501,490) | (12,222,847) | (12,010,402) |
| Interfund Transfers | 15,654,200 | 14,139,200 | 12,789,200 | 12,789,200 | 12,577,200 | 12,299,000 | 12,087,000 |
| Increase (Decrease) in Fund Bal. | (25,953) | (72,729) | 80,994 | 296,724 | 75,710 | 76,153 | 76,598 |
| Percentage of Change | 0% | -1% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$12,720,658 | \$12,647,930 | \$14,109,304 | \$12,944,653 | \$13,020,363 | \$13,096,517 | \$13,173,115 |

CHANGES IN FUND BALANCE

2818 - Wastewater Prinicipal and Interest Fund 2012B

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$20,864,240 | \$20,857,405 | \$20,944,139 | \$20,693,051 | \$21,170,759 | \$21,271,941 | \$21,373,606 |
| Interest on Investments | (6,573) | (164,367) | 157,415 | 477,707 | 101,182 | 101,665 | 102,151 |
| Total Revenues | (6,573) | (164,367) | 157,415 | 477,707 | 101,182 | 101,665 | 102,151 |
| Principal Payments | 2,570,000 | 2,775,000 | 3,095,000 | 3,095,000 | 3,390,000 | 3,725,000 | 4,050,000 |
| Interest Payments | 6,620,713 | 6,572,088 | 6,506,400 | 6,506,400 | 6,382,600 | 6,213,100 | 6,064,100 |
| Agency and Other Debt Expense | 250 | | | | _ | | |
| Total Expenditures | 9,190,963 | 9,347,088 | 9,601,400 | 9,601,400 | 9,772,600 | 9,938,100 | 10,114,100 |
| Net Operating Income (Loss) | (9,197,535) | (9,511,454) | (9,443,985) | (9,123,693) | (9,671,418) | (9,836,435) | (10,011,949) |
| Interfund Transfers | 9,190,700 | 9,347,100 | 9,601,400 | 9,601,400 | 9,772,600 | 9,938,100 | 10,114,100 |
| Increase (Decrease) in Fund Bal. | (6,835) | (164,354) | 157,415 | 477,707 | 101,182 | 101,665 | 102,151 |
| Percentage of Change | 0% | -1% | 1% | 2% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$20,857,405 | \$20,693,051 | \$21,101,554 | \$21,170,759 | \$21,271,941 | \$21,373,606 | \$21,475,757 |

CHANGES IN FUND BALANCE

2819 - Wastewater Principal and Interest Fund 2013B

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$9,813,934 | \$9,775,267 | \$9,581,233 | \$8,859,939 | \$9,062,408 | \$9,120,342 | \$9,178,645 |
| Revenue Bonds | - | (934,325) | - | - | _ | - | - |
| Interest on Investments | (38,442) | 9,848 | 74,458 | 202,494 | 57,933 | 58,304 | 58,676 |
| Total Revenues | (38,442) | (924,477) | 74,458 | 202,494 | 57,933 | 58,304 | 58,676 |
| Principal Payments | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,250,000 | 3,390,000 | 3,520,000 |
| Interest Payments | 7,092,175 | 6,320,050 | 5,555,400 | 5,555,425 | 5,435,400 | 5,295,400 | 5,163,900 |
| Agency and Other Debt Expense | 250 | 500 | -,, | - | | _,, | -, |
| Total Expenditures | 10,092,425 | 9,320,550 | 8,555,400 | 8,555,425 | 8,685,400 | 8,685,400 | 8,683,900 |
| Net Operating Income (Loss) | (10,130,867) | (10,245,027) | (8,480,942) | (8,352,931) | (8,627,467) | (8,627,096) | (8,625,224) |
| Interfund Transfers | 10,092,200 | 9,329,700 | 8,555,400 | 8,555,400 | 8,685,400 | 8,685,400 | 8,683,900 |
| Increase (Decrease) in Fund Bal. | (38,667) | (915,327) | 74,458 | 202,469 | 57,933 | 58,304 | 58,676 |
| Percentage of Change | 0% | -9% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$9,775,267 | \$8,859,939 | \$9,655,691 | \$9,062,408 | \$9,120,342 | \$9,178,645 | \$9,237,322 |

CHANGES IN FUND BALANCE

2820 - Wastewater Principal and Interest Fund 2013A

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|----------------------|----------------------|------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| FUND BALANCE B.O.P. | \$1,711,073 | \$1,711,974 | \$1,956,725 | \$1,626,284 | \$1,648,066 | \$1,662,833 | \$1,677,732 |
| Interest on Investments Miscellaneous | 1,691 | 5,750 3,059 | 15,462 | 14,701 7,118 | 14,766 | 14,899 | 15,032 |
| Total Revenues | 1,691 | 8,808 | 15,462 | 21,818 | 14,766 | 14,899 | 15,032 |
| Principal Payments Interest Payments | 2,134,000 765,273 | 2,190,000 732,251 | 2,247,000 698,100 | 2,247,000 698,089 | 2,305,000 663,000 | 2,365,000 627,100 | 2,427,000 590,200 |
| Agency and Other Debt Expense | <u> </u> | <u> </u> | <u>232,700</u> 3,177,800 | 232,747 3,177,836 | 220,600 3,188,600 | 208,200 3,200,300 | 195,400 3,212,600 |
| Net Operating Income (Loss) | (3,406,299) | (3,283,290) | (3,162,338) | (3,156,018) | (3,173,834) | (3,185,401) | (3,197,568) |
| Interfund Transfers | 3,407,200 | 3,197,600 | 3,177,800 | 3,177,800 | 3,188,600 | 3,200,300 | 3,212,600 |
| Increase (Decrease) in Fund Bal. | 901 | (85,690) | 15,462 | 21,783 | 14,766 | 14,899 | 15,032 |
| Percentage of Change | 0% | -5% | 1% | 1% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$1,711,974 | \$1,626,284 | \$1,972,187 | \$1,648,066 | \$1,662,833 | \$1,677,732 | \$1,692,764 |

CHANGES IN FUND BALANCE

2821 - Wastewater Principal and Interest Fund 2015A

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|-----------------------------|----------------------|------------------------------------|-----------------------------|------------------------------------|----------------------|-----------------------------|
| FUND BALANCE B.O.P. | \$1,211,530 | \$2,231,135 | \$2,690,267 | \$2,330,251 | \$2,361,642 | \$2,383,031 | \$2,404,613 |
| Interest on Investments Miscellaneous | 931 - | 7,377 4,311 | 21,967 | 21,293 10,100 | 21,389 | 21,582 | 21,777 |
| Total Revenues | 931 | 11,687 | 21,967 | 31,392 | 21,389 | 21,582 | 21,777 |
| Principal Payments Interest Payments | 2,488,000 483,991 | 3,266,000 784,055 | 3,344,000 834,700 | 3,344,000 834,663 | 3,424,000 793,600 | 3,505,000 751,600 | 3,589,000 708,600 |
| Agency and Other Debt Expense Total Expenditures | 461,335 3,433,326 | <u> </u> | <u>353,700</u> 4,532,400 | 353,738 4,532,401 | <u>335,700</u> 4,553,300 | <u> </u> | 298,300 4,595,900 |
| Net Operating Income (Loss) | (3,432,395) | (4,563,285) | (4,510,433) | (4,501,008) | (4,531,911) | (4,552,218) | (4,574,123) |
| Interfund Transfers | 4,452,000 | 4,662,400 | 4,532,400 | 4,532,400 | 4,553,300 | 4,573,800 | 4,595,900 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 1,019,605 <i>84%</i> | 99,115 <i>4%</i> | 21,967 <i>1%</i> | 31,392 1% | 21,389 <i>1%</i> | 21,582 1% | 21,777 <i>1%</i> |
| FUND BALANCE E.O.P. | \$2,231,135 | \$2,330,251 | \$2,712,234 | \$2,361,642 | \$2,383,031 | \$2,404,613 | \$2,426,391 |

CHANGES IN FUND BALANCE

2822 - Wastewater Principal and Interest Fund 2015B

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$2,934 | \$15,979 | \$682,124 | \$42,264 | \$66,985 | \$67,632 | \$68,365 |
| Interest on Investments | 13,895 | 27,885 | 5,570 | 24,671 | 647 | 733 | 820 |
| Total Revenues | 13,895 | 27,885 | 5,570 | 24,671 | 647 | 733 | 820 |
| Principal Payments | 2,500,000 | 2,575,000 | 2,675,000 | 2,675,000 | 2,785,000 | 2,920,000 | 3,070,000 |
| Interest Payments | 11,038,850 | 10,314,600 | 9,562,400 | 9,562,350 | 9,455,400 | 9,316,100 | 9,170,100 |
| Agency and Other Debt Expense | 900 | 900 | | | - | | _ |
| Total Expenditures | 13,539,750 | 12,890,500 | 12,237,400 | 12,237,350 | 12,240,400 | 12,236,100 | 12,240,100 |
| Net Operating Income (Loss) | (13,525,855) | (12,862,615) | (12,231,830) | (12,212,679) | (12,239,753) | (12,235,367) | (12,239,280) |
| Interfund Transfers | 13,538,900 | 12,888,900 | 12,237,400 | 12,237,400 | 12,240,400 | 12,236,100 | 12,240,100 |
| Increase (Decrease) in Fund Bal. | 13,045 | 26,285 | 5,570 | 24,721 | 647 | 733 | 820 |
| Percentage of Change | 445% | 164% | 1% | 58% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$15,979 | \$42,264 | \$687,694 | \$66,985 | \$67,632 | \$68,365 | \$69,185 |

CHANGES IN FUND BALANCE

2823 - Wastewater Principal and Interest Fund 2016A

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|---------------------|---------------------------|-------------------------------|-------------------------------|------------------------------|------------------------------|------------------------------|
| FUND BALANCE B.O.P. | \$0 | \$35,500 | \$381,561 | \$483,077 | \$491,325 | \$496,383 | \$501,493 |
| Interest on Investments Miscellaneous | 15,404 | 1,456 875 | 4,641 | 6,112 2,099 | 5,058 | 5,110 | 5,163 |
| Total Revenues | 15,404 | 2,331 | 4,641 | 8,211 | 5,058 | 5,110 | 5,163 |
| Principal Payments Interest Payments Agency and Other Debt Expense | - | 415,000 2,104 2,551 | 843,000 232,500 100,500 | 843,000 232,506 100,456 | 861,000 222,300 95,900 | 880,000 211,900 91,300 | 899,000 201,300 86,500 |
| Total Expenditures | | 419,655 | 1,176,000 | 1,175,962 | 1,179,200 | 1,183,200 | 1,186,800 |
| Net Operating Income (Loss) | 15,404 | (417,324) | (1,171,359) | (1,167,751) | (1,174,142) | (1,178,090) | (1,181,637) |
| Interfund Transfers | 20,096 | 864,900 | 1,176,000 | 1,176,000 | 1,179,200 | 1,183,200 | 1,186,800 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 35,500 <i>0%</i> | 447,576 1,261% | 4,641 <i>1%</i> | 8,249 <i>2%</i> | 5,058 1% | 5,110 1% | 5,163 <i>1%</i> |
| FUND BALANCE E.O.P. | \$35,500 | \$483,077 | \$386,202 | \$491,325 | \$496,383 | \$501,493 | \$506,656 |

CHANGES IN FUND BALANCE

2824 - Wastewater Principal and Interest Fund 2016B

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|---------------------|----------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| FUND BALANCE B.O.P. | \$0 | \$87,229 | \$1,118,504 | \$1,800,431 | \$1,829,231 | \$1,848,060 | \$1,867,082 |
| Interest on Investments Miscellaneous | 12,229 | 4,513 2,018 | 13,606 | 20,458 8,315 | 18,829 | 19,023 | 19,218 - |
| Total Revenues | 12,229 | 6,531 | 13,606 | 28,773 | 18,829 | 19,023 | 19,218 |
| Principal Payments Interest Payments Agency and Other Debt Expense | - | - 93,757 3,472 | 3,147,000 896,600 387,700 | 3,147,000 896,610 387,663 | 3,217,000 858,600 370,700 | 3,286,000 819,800 353,400 | 3,358,000 780,200 335,700 |
| Total Expenditures | | 97,229 | 4,431,300 | 4,431,273 | 4,446,300 | 4,459,200 | 4,473,900 |
| Net Operating Income (Loss) | 12,229 | (90,698) | (4,417,694) | (4,402,500) | (4,427,471) | (4,440,177) | (4,454,682) |
| Interfund Transfers | 75,000 | 1,803,900 | 4,431,300 | 4,431,300 | 4,446,300 | 4,459,200 | 4,473,900 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 87,229 <i>0%</i> | 1,713,202 <i>1,964%</i> | 13,606 <i>1%</i> | 28,800 2% | 18,829 <i>1%</i> | 19,023 <i>1%</i> | 19,218 <i>1%</i> |
| FUND BALANCE E.O.P. | \$87,229 | \$1,800,431 | \$1,132,110 | \$1,829,231 | \$1,848,060 | \$1,867,082 | \$1,886,301 |

CHANGES IN FUND BALANCE

2825 - Wastewater Principal and Interst Fund 2016C

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$8,175 | \$20,423 | \$28,785 | \$50,930 | \$51,454 | \$51,984 |
| Interest on Investments | (1,988) | 21,010 | 248 | 22,145 | 524 | 530 | 535 |
| Total Revenues | (1,988) | 21,010 | 248 | 22,145 | 524 | 530 | 535 |
| Principal Payments | - | 2,705,000 | 2,760,000 | 2,760,000 | 2,840,000 | 2,955,000 | 3,070,000 |
| Interest Payments | 2,489,837 | 6,842,300 | 6,788,200 | 6,788,200 | 6,705,400 | 6,591,800 | 6,473,600 |
| Agency and Other Debt Expense | - | 400 | | | | | - |
| Total Expenditures | 2,489,837 | 9,547,700 | 9,548,200 | 9,548,200 | 9,545,400 | 9,546,800 | 9,543,600 |
| Net Operating Income (Loss) | (2,491,825) | (9,526,690) | (9,547,952) | (9,526,055) | (9,544,876) | (9,546,270) | (9,543,065) |
| Interfund Transfers | 2,500,000 | 9,547,300 | 9,548,200 | 9,548,200 | 9,545,400 | 9,546,800 | 9,543,600 |
| Increase (Decrease) in Fund Bal. | 8,175 | 20,610 | 248 | 22,145 | 524 | 530 | 535 |
| Percentage of Change | 0% | 252% | 1% | 77% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$8,175 | \$28,785 | \$20,671 | \$50,930 | \$51,454 | \$51,984 | \$52,519 |

CHANGES IN FUND BALANCE

2826 - Wastewater Principal and Interest Fund 2017A

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$2,381,313 | \$36,586 | \$71,083 | \$71,815 | \$72,554 |
| Revenue Bonds | - | 143,075,983 | - | - | - | - | - |
| Interest on Investments | | 38,311 | 28,968 | 34,447 | 732 | 739 | 747 |
| Total Revenues | - | 143,114,293 | 28,968 | 34,447 | 732 | 739 | 747 |
| Principal Payments | - | 933,104 | 3,415,000 | 3,415,000 | 3,520,000 | 3,660,000 | 5,490,000 |
| Interest Payments | - | 5,915,375 | 15,544,100 | 15,544,050 | 15,441,600 | 15,300,800 | 15,117,800 |
| Agency and Other Debt Expense | - | 142,142,878 | - | - | - | - | - |
| Total Expenditures | - | 148,991,357 | 18,959,100 | 18,959,050 | 18,961,600 | 18,960,800 | 20,607,800 |
| Net Operating Income (Loss) | 0 | (5,877,064) | (18,930,132) | (18,924,603) | (18,960,868) | (18,960,061) | (20,607,053) |
| Interfund Transfers | | 5,913,650 | 18,959,100 | 18,959,100 | 18,961,600 | 18,960,800 | 20,607,800 |
| Increase (Decrease) in Fund Bal. | 0 | 36,586 | 28,968 | 34,497 | 732 | 739 | 747 |
| Percentage of Change | 0% | 0% | 1% | 94% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$0 | \$36,586 | \$2,410,281 | \$71,083 | \$71,815 | \$72,554 | \$73,301 |

CHANGES IN FUND BALANCE

2827 - 2018A WIFIA - Prin & Int - WW

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$69,299 | \$70,012 | \$70,733 |
| Interest on Investments | <u> </u> | <u> </u> | | 14,899 | 713 | 721 | 728 |
| Total Revenues | - | - | - | 14,899 | 713 | 721 | 728 |
| Principal Payments | - | - | 408,200 | 408,200 | - | - | - |
| Interest Payments | - | - | 2,350,658 | 2,328,475 | 55,900 | 317,400 | 753,900 |
| Agency and Other Debt Expense | | - | 54,400 | <u> </u> | - | - | - |
| Total Expenditures | - | - | 2,813,258 | 2,736,675 | 55,900 | 317,400 | 753,900 |
| Net Operating Income (Loss) | 0 | 0 | (2,813,258) | (2,721,776) | (55,187) | (316,679) | (753,172) |
| Interfund Transfers | | | 2,813,258 | 2,791,075 | 55,900 | 317,400 | 753,900 |
| Increase (Decrease) in Fund Bal. | 0 | 0 | - | 69,299 | 713 | 721 | 728 |
| Percentage of Change | 0% | 0% | 0% | 0% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$69,299 | \$70,012 | \$70,733 | \$71,461 |

CHANGES IN FUND BALANCE

2828 - 2018B SRF - Prin & Int - WW

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$58,289 | \$58,889 | \$59,495 |
| Interest on Investments | | <u> </u> | | 12,689 | 600 | 606 | 612 |
| Total Revenues | - | - | - | 12,689 | 600 | 606 | 612 |
| Principal Payments | - | - | 341,800 | 341,800 | _ | - | 533,000 |
| Interest Payments | - | - | 1,968,000 | 1,990,183 | 351,600 | 348,700 | 348,700 |
| Agency and Other Debt Expense | | | 45,600 | | _ | | 63,200 |
| Total Expenditures | - | - | 2,355,400 | 2,331,983 | 351,600 | 348,700 | 944,900 |
| Net Operating Income (Loss) | 0 | 0 | (2,355,400) | (2,319,294) | (351,000) | (348,094) | (944,288) |
| Interfund Transfers | _ | | 2,355,400 | 2,377,583 | 351,600 | 348,700 | 944,900 |
| Increase (Decrease) in Fund Bal. | 0 | 0 | - | 58,289 | 600 | 606 | 612 |
| Percentage of Change | 0% | 0% | 0% | 0% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$58,289 | \$58,889 | \$59,495 | \$60,107 |

CHANGES IN FUND BALANCE

Proposed Principal and Interest Bond 1

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|---|----------------|----------------|----------------|------------------|----------------|----------------------|-----------------------|
| FUND BALANCE B.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | - | - | - | | - | | - |
| Principal Payments | - | - | - | - | - | 3,997,000 | 7,364,000 |
| Interest Payments Agency and Other Debt Expense _ | - - | - - | - | - | 1,852,219 | 7,189,901 371,240 | 14,279,331 504,546 |
| Total Expenditures | - | - | - | - | 1,852,219 | 11,558,141 | 22,147,877 |
| Net Operating Income (Loss) | 0 | 0 | - | 0 | (1,852,219) | (11,558,141) | (22,147,877) |
| Interfund Transfers | - | - | - | _ | 1,852,219 | 11,558,141 | 22,147,877 |
| Increase (Decrease) in Fund Bal. | 0 | 0 | - | 0 | _ | - | - |
| Percentage of Change | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |



Special Funds of the District are comprised of the following:

IMPROVEMENT FUND:

A fund to pay the cost of any improvements or to purchase any special tax bills issued for any improvement. The fund can receive monies from the General Fund, bond issues, collection of special benefit assessments or special tax bills, sale of special tax bills, or any other source provided by law.

WATER BACKUP INSURANCE & REIMBURSEMENT FUND:

A fund to be used to respond to water backups caused by overcharged lines or blocked mains. This fund will administer the Water Backup Insurance and Reimbursement Program.

GENERAL INSURANCE FUND:

A fund to be used to pay the cost of workers' compensation claims, property insurance, general liability, auto liability, flood insurance and all expenses (i.e. premiums, claims, claim expenses, claim recoveries and claim accruals) related to these coverages.

EMERGENCY FUNDS:

Funds to be used for emergency sewer repairs and replacements in the operation and maintenance of the District that are of such a nature as to be non-measureable in the budgeting and appropriations of annual revenues.

CHANGES IN FUND BALANCE 4000 - Special Funds

| | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|------------------------|----------------------|----------------|--------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$28,241,460 | \$30,798,772 | \$27,491,060 | \$26,589,037 | \$26,041,688 | \$22,173,578 | \$23,982,145 |
| Interest on Investments | 143,053 | 365,962 | 256,291 | 509,469 | 305,159 | 294,771 | 323,749 |
| Connection and Other Fees Miscellaneous | 1,479,483 1,392,769 | 1,200,986 578,280 | 1,200,000 | 950,056 425,636 | 1,308,000 | 1,308,000 | 1,308,000 |
| Total Revenues | 3,015,305 | 2,145,228 | 1,456,291 | 1,885,162 | 1,613,159 | 1,602,771 | 1,631,749 |
| | | | | | | | |
| Personnel Services | 516,497 | 680,889 | 665,000 | 290,267 | 720,000 | 741,500 | 763,700 |
| Supplies | 173,342 | - | - | - | - | - | - |
| Contractual Services | 10,097,248 | 8,584,107 | 9,849,700 | 8,264,301 | 10,195,600 | 10,509,800 | 10,835,600 |
| Capital Outlay | 28,828 | - | - | - | - | - | - |
| Construction and Engineering | 1,349,984 | 3,914,908 | 3,000,000 | 2,827,424 | 3,000,000 | - | - |
| Interfund Labor Transfers | 89,672 | 42,404 | 50,519 | 50,519 | 65,669 | 42,904 | 22,303 |
| Total Expenditures | 12,255,571 | 13,222,308 | 13,565,219 | 11,432,510 | 13,981,269 | 11,294,204 | 11,621,603 |
| Net Operating Income (Loss) | (9,240,266) | (11,077,080) | (12,108,928) | (9,547,349) | (12,368,110) | (9,691,433) | (9,989,855) |
| Interfund Transfers | 11,797,579 | 6,867,345 | 9,000,000 | 9,000,000 | 8,500,000 | 11,500,000 | 11,550,000 |
| Increase (Decrease) in Fund Bal. | 2,557,313 | (4,209,736) | (3,108,928) | (547,349) | (3,868,110) | 1,808,567 | 1,560,145 |
| Percentage of Change | 9% | -14% | -11% | -2% | -15% | 8% | 7% |
| FUND BALANCE E.O.P. | \$30,798,772 | \$26,589,037 | \$24,382,133 | \$26,041,688 | \$22,173,578 | \$23,982,145 | \$25,542,290 |

CHANGES IN FUND BALANCE 4102 - Improvement Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|----------------------|------------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$6,069,629 | \$7,463,585 | \$5,481,957 | \$5,639,149 | \$3,828,704 | \$2,124,801 | \$3,440,181 |
| Interest on Investments | 35,621 | 98,086 | 33,429 | 116,611 | 53,766 | 50,284 | 74,448 |
| Connection and Other Fees Miscellaneous | 1,479,483 (1,781) | 1,200,986 906 | 1,200,000 | 950,056 830 | 1,308,000 | 1,308,000 | 1,308,000 |
| Total Revenues | 1,513,324 | 1,299,978 | 1,233,429 | 1,067,498 | 1,361,766 | 1,358,284 | 1,382,448 |
| Construction and Engineering | | 3,124,547 | 3,000,000 | 2,827,424 | 3,000,000 | _ | |
| Interfund Labor Transfers | 49,672 | 17,212 | 50,519 | 50,519 | 65,669 | 42,904 | 22,303 |
| Total Expenditures | 49,672 | 3,141,759 | 3,050,519 | 2,877,943 | 3,065,669 | 42,904 | 22,303 |
| Net Operating Income (Loss) | 1,463,651 | (1,841,781) | (1,817,090) | (1,810,445) | (1,703,903) | 1,315,380 | 1,360,145 |
| Interfund Transfers | (69,694) | 17,345 | | | _ | _ | |
| Increase (Decrease) in Fund Bal. | 1,393,957 | (1,824,437) | (1,817,090) | (1,810,445) | (1,703,903) | 1,315,380 | 1,360,145 |
| Percentage of Change | 23% | -24% | -33% | -32% | -45% | 62% | 40% |
| FUND BALANCE E.O.P. | \$7,463,585 | \$5,639,149 | \$3,664,868 | \$3,828,704 | \$2,124,801 | \$3,440,181 | \$4,800,326 |

CHANGES IN FUND BALANCE 4103 - Real Property Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$1,232,727 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | | - | | - | - | - | |
| Total Expenditures | - | | - | - | - | - | - |
| Net Operating Income (Loss) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interfund Transfers | (1,232,727) | | _ | | _ | | |
| Increase (Decrease) in Fund Bal. | (1,232,727) | - | 0 | 0 | 0 | 0 | 0 |
| Percentage of Change | -100% | 0% | 0% | 0% | 0% | 0% | 0% |
| FUND BALANCE E.O.P. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

CHANGES IN FUND BALANCE 4104 - Water Backup Fund

| _ | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|--|--------------------------------|--------------------------------|----------------------------------|----------------------------------|-------------------------------|-------------------------------|-------------------------------|
| FUND BALANCE B.O.P. | \$1,757,084 | \$3,344,471 | \$7,659,575 | \$8,461,799 | \$10,893,742 | \$8,570,362 | \$8,647,557 |
| Interest on Investments | <u>22,407</u> 22,407 | <u>88,048</u> 88,048 | <u>132,721</u> 132,721 | <u>181,047</u> 181,047 | 96,320 96,320 | <u> </u> | 86,209 86,209 |
| Contractual Services Total Expenditures | <u> </u> | 1,570,720 | 4,425,300 4,425,300 | 2,749,104 2,749,104 | 4,419,700 4,419,700 | 4,508,200 4,508,200 | 4,598,300 4,598,300 |
| Net Operating Income (Loss) | (5,012,613) | (1,482,672) | (4,292,579) | (2,568,057) | (4,323,380) | (4,422,805) | (4,512,091) |
| Interfund Transfers | 6,600,000 | 6,600,000 | 5,000,000 | 5,000,000 | 2,000,000 | 4,500,000 | 4,550,000 |
| Increase (Decrease) in Fund Bal. Percentage of Change | 1,587,387 90% | 5,117,328 <i>15</i> 3% | 707,421 <i>9%</i> | 2,431,943 <i>29%</i> | (2,323,380) -21% | 77,195 1% | 37,909 <i>0%</i> |
| FUND BALANCE E.O.P. | \$3,344,471 | \$8,461,799 | \$8,366,996 | \$10,893,742 | \$8,570,362 | \$8,647,557 | \$8,685,466 |

CHANGES IN FUND BALANCE

4105 - General Insurance Fund

| | FY17 | FY18 | FY19 Budget | FY19 | FY20 Budget | FY21 Budget | FY22 Budgot |
|--|---------------------|--------------|----------------|-------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Forecast | Budget | Budget | Budget |
| FUND BALANCE B.O.P. | \$13,764,032 | \$15,433,589 | \$9,843,899 | \$8,437,695 | \$5,676,958 | \$5,257,767 | \$5,590,771 |
| Interest on Investments | 55,903 | 121,009 | 43,787 | 119,920 | 76,709 | 76,104 | 78,987 |
| Miscellaneous | 1,394,549 | 577,374 | | 424,806 | - | | |
| Total Revenues | 1,450,452 | 698,383 | 43,787 | 544,726 | 76,709 | 76,104 | 78,987 |
| Personnel Services | 516,497 | 680,889 | 665,000 | 290,267 | 720,000 | 741,500 | 763,700 |
| Supplies | 173,342 | - | - | - | - | - | - |
| Contractual Services Capital Outlay | 5,062,229 28,828 | 7,013,387 | 5,424,400 | 5,515,197 | 5,775,900 | 6,001,600 | 6,237,300 |
| Total Expenditures | 5,780,895 | 7,694,276 | 6,089,400 | 5,805,463 | 6,495,900 | 6,743,100 | 7,001,000 |
| Net Operating Income (Loss) | (4,330,443) | (6,995,894) | (6,045,613) | (5,260,737) | (6,419,191) | (6,666,996) | (6,922,013) |
| Interfund Transfers | 6,000,000 | - | 2,500,000 | 2,500,000 | 6,000,000 | 7,000,000 | 7,000,000 |
| Increase (Decrease) in Fund Bal. | 1,669,557 | (6,995,894) | (3,545,613) | (2,760,737) | (419,191) | 333,004 | 77,987 |
| Percentage of Change | 12% | -45% | -36% | -33% | -7% | 6% | 1% |
| FUND BALANCE E.O.P. | \$15,433,589 | \$8,437,695 | \$6,298,286 | \$5,676,958 | \$5,257,767 | \$5,590,771 | \$5,668,758 |

CHANGES IN FUND BALANCE

4122 - Wastewater Emergency Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$3,503,263 | \$2,381,837 | \$2,306,325 | \$1,848,189 | \$3,400,056 | \$3,952,207 | \$4,008,674 |
| Interest on Investments | 18,558 | 31,904 | 28,937 | 51,867 | 52,150 | 56,467 | 57,274 |
| Total Revenues | 18,558 | 31,904 | 28,937 | 51,867 | 52,150 | 56,467 | 57,274 |
| Construction and Engineering | 1,349,984 | 790,360 | _ | _ | _ | _ | - |
| Interfund Labor Transfers | 40,000 | 25,192 | | | | | |
| Total Expenditures | 1,389,984 | 815,553 | - | - | - | - | - |
| Net Operating Income (Loss) | (1,371,426) | (783,648) | 28,937 | 51,867 | 52,150 | 56,467 | 57,274 |
| Interfund Transfers | 250,000 | 250,000 | 1,500,000 | 1,500,000 | 500,000 | | - |
| Increase (Decrease) in Fund Bal. | (1,121,426) | (533,648) | 1,528,937 | 1,551,867 | 552,150 | 56,467 | 57,274 |
| Percentage of Change | -32% | -22% | 66% | 84% | 16% | 1% | 1% |
| FUND BALANCE E.O.P. | \$2,381,837 | \$1,848,189 | \$3,835,262 | \$3,400,056 | \$3,952,207 | \$4,008,674 | \$4,065,948 |

CHANGES IN FUND BALANCE

4123 - Stormwater Emergency Fund

| - | FY17 Actual | FY18 Actual | FY19 Budget | FY19 Forecast | FY20 Budget | FY21 Budget | FY22 Budget |
|----------------------------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|
| FUND BALANCE B.O.P. | \$1,914,725 | \$2,175,290 | \$2,199,304 | \$2,202,204 | \$2,242,228 | \$2,268,442 | \$2,294,962 |
| Interest on Investments | 10,564 | 26,915 | 17,417 | 40,024 | 26,214 | 26,520 | 26,830 |
| Total Revenues | 10,564 | 26,915 | 17,417 | 40,024 | 26,214 | 26,520 | 26,830 |
| Total Expenditures | | | | - | | | - |
| Net Operating Income (Loss) | 10,564 | 26,915 | 17,417 | 40,024 | 26,214 | 26,520 | 26,830 |
| Interfund Transfers | 250,000 | | | | - | | |
| Increase (Decrease) in Fund Bal. | 260,564 | 26,915 | 17,417 | 40,024 | 26,214 | 26,520 | 26,830 |
| Percentage of Change | 14% | 1% | 1% | 2% | 1% | 1% | 1% |
| FUND BALANCE E.O.P. | \$2,175,290 | \$2,202,204 | \$2,216,721 | \$2,242,228 | \$2,268,442 | \$2,294,962 | \$2,321,792 |



An ordinance is a bill, resolution or order by means of which appropriations are given legal effect. It is the method by which the appropriation of the annual budget is enacted into law by the Board of Trustees.

> FY20 Proposed Budget Ordinance and Reconciliation

PROPOSED BUDGET ORDINANCE FY20

Revenue:

| Wastewater Revenue Fund | | \$436,953,345 |
|---|-----------------------|---------------|
| | Total Revenue Funds | \$436,953,345 |
| | | |
| Fund Transfers | | |
| Transfers from Wastewater Rev | enue Fund: | |
| General Fund | | \$200,857,426 |
| Sanitary Replacement Fund | | 110,000,000 |
| Wastewater Emergency Fund | | 500,000 |
| Water Backup Insurance and Reimbursement Fund | | 2,000,000 |
| General Insurance Fund | | 6,000,000 |
| Debt Service Funds | | 117,595,919 |
| Total Wastewa | ter Revenue Transfers | \$436,953,345 |

Appropriations:

AN ORDINANCE, repealing and superseding Ordinance No. 14920 adopted June 14, 2018, and making appropriations for the current expenses of the District in the General Fund, the Water Backup Insurance and Reimbursement Fund, the General Insurance Fund, the Sanitary Replacement Fund, the Stormwater Operations, Maintenance and Construction Improvement Funds, the Emergency Funds, the Debt Service Funds, and the Wastewater Revenue Bond Service Funds for the fiscal year beginning July 1, 2019 and ending June 30, 2020, amounting in the aggregate to Three Hundred Thirty-five Million Ninetytwo Thousand Two Hundred Thirty-four Dollars (\$335,092,234) to pay interest falling due on bonds issued, the costs of support, operation, and maintenance of the District and its various subdistricts, and emergencies, and shall state the District's objectives for the succeeding five years and include objective targets by which to measure the district's performance in meeting these objectives in accordance with the requirements of this Proposed Ordinance to be introduced May 9, 2019.

BE IT ORDAINED BY THE BOARD OF TRUSTEES OF THE METROPOLITAN ST. LOUIS SEWER DISTRICT:

REVENUE FUNDS

Section One – Wastewater Revenue Fund. The total dollars collected in the Wastewater Revenue Fund is estimated to be Four Hundred Thirty-six Million Nine Hundred Fifty-three Thousand Three Hundred Forty-five Dollars (\$436,953,345) and is hereby transferred from the Wastewater Revenue Fund to the General Fund of the District for the support, operation and maintenance of several departments, Board, Civil Service Commission, the Water Backup Insurance and Reimbursement Fund, the General Insurance Fund, the Wastewater Revenue Bond Service Funds for other lawful activities of the District including the payment of interest and principal falling due on bonds issued for the fiscal year beginning July 1, 2019, and ending June 30, 2020.

WASTEWATER USER CHARGE REVENUE

<u>\$436,953,345</u>

EXPENSE APPROPRIATIONS

Section Two – General Fund. There is hereby transferred from the Wastewater Revenue Fund the sum of Two Hundred Million Eight Hundred Fifty-seven Thousand Four Hundred Twenty-six Dollars (\$200,857,426). There is hereby appropriated and set apart out of the General Fund of the District the sum of One Hundred Sixty-nine Million Three Hundred Ninety-one Thousand Five Hundred Forty-one Dollars (\$169,391,541) for the support, operation and maintenance of several departments, Board, Civil Service Commission, Rate Commission and other lawful activities of the District.

SECTION TWO APPROPRIATIONS

\$169,391,541

<u>Section Three – Wastewater Backup Insurance and</u> <u>Reimbursement Fund.</u> For the purpose of providing water backup insurance and reimbursement for basement backups, there is hereby transferred from the Wastewater Revenue Fund the sum of Two Million Dollars (\$2,000,000) to the Water Backup Insurance and Reimbursement Fund. There is hereby appropriated and set apart out of the Water Backup Insurance and Reimbursement Fund the sum of Four Million Four Hundred Nineteen Thousand Seven Hundred Dollars (\$4,419,700).

SECTION THREE APPROPRIATIONS

\$4,419,700

<u>Section Four – General Insurance Fund.</u> For the purpose of providing workers' compensation, property insurance, general liability insurance, auto liability insurance and flood insurance there is hereby transferred from the Wastewater Revenue Fund the sum of Six Million Dollars (\$6,000,000) to the General Insurance Fund. There is hereby appropriated and set apart out of the General Insurance Fund the sum of Six Million Four Hundred Ninety-five Thousand Nine Hundred Dollars (\$6,495,900).

SECTION FOUR APPROPRIATIONS

<u>\$6,495,900</u>

<u>Section Five – Improvement Fund.</u> For the purpose of providing for the cost of improvements there is hereby appropriated and set apart out of the Improvement Fund the sum of Sixty-five Thousand Six Hundred Sixty-nine Dollars (\$65,669).

SECTION FIVE APPROPRIATIONS

<u>\$65,669</u>

<u>Section Six</u> – For the purpose of providing Stormwater Operations, Maintenance, Administration, and Construction Improvements, there is hereby appropriated Twenty-eight Million Seven Hundred Forty-five Thousand Eight Hundred Seventy-four Dollars (\$28,745,874). Appropriations will be executed through the Stormwater Operations, Maintenance, Administration and Construction Improvement Funds as follows:

<u>Section Six (1) – Stormwater Regulatory Fund (5110)</u>. For the purpose of providing for operations, maintenance, administration, and construction Improvement, there is hereby appropriated and set apart out of the Stormwater Regulatory Fund the sum of Five Million Six Hundred Sixty-one Thousand Seven Hundred Thirty-one Dollars (\$5,661,731) for use by the Executive Director.

<u>Section Six (2) – Districtwide Stormwater Fund (5120)</u>. For the purpose of providing for operations, maintenance, administration, and construction Improvement, there is hereby appropriated and set apart out of the Districtwide Stormwater Fund the sum of Twenty-one Million One Hundred Eighty-seven Thousand Four Hundred Twenty-four Dollars (\$21,187,424) for use by the Executive Director.

<u>Section Six (3) – Proposed Stormwater Capital Fund (5140)</u>. There is hereby appropriated and set apart out of the Proposed Stormwater Capital Fund the sum of Five Hundred Thirty Thousand Six Hundred Nineteen Dollars (\$530,619) for use by the Executive Director.

<u>Section Six (4) – Clayton Central OMCI Fund (5563)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Clayton Central OMCI Fund the sum of Thirty-three Thousand Four Hundred Fifty-one Dollars (\$33,451) for use by the Executive Director.

<u>Section Six (5) – Coldwater Creek OMCI Fund (5564)</u>. For the purpose of providing for Operations, Maintenance, Administration,

Construction Improvement, there is hereby appropriated and set apart out of the Coldwater Creek OMCI Fund the sum of One Hundred Thirty Thousand Two Hundred Ninety-six Dollars (\$130,296) for use by the Executive Director.

<u>Section Six (6) – Creve Coeur OMCI Fund (5565)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Creve Coeur OMCI Fund the sum of Fifty-one Thousand Three Hundred Fifty-five Dollars (\$51,355) for use by the Executive Director.

<u>Section Six (7) – Deer Creek OMCI Fund (5566)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Deer Creek OMCI Fund the sum of Four Hundred Eighty-nine Thousand Four Dollars (\$489,004) for use by the Executive Director.

<u>Section Six (8) – Gravois Creek OMCI Fund (5571)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Gravois Creek OMCI Fund the sum of One Hundred Twenty-six Thousand Six Hundred Four Dollars (\$126,604) for use by the Executive Director.

<u>Section Six (9) – Loretta Joplin OMCI Fund (5574)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Loretta Joplin OMCI Fund the sum of Thirteen Thousand Four Hundred Ninety-eight Dollars (\$13,498) for use by the Executive Director.

<u>Section Six (10) – Maline Creek OMCI Fund (5576)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Maline Creek OMCI Fund the sum of Seventy-two Thousand Four Hundred Eighty-seven Dollars (\$72,487) for use by the Executive Director.

<u>Section Six (11) – Sugar Creek OMCI Fund (5583)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Sugar Creek OMCI Fund the sum of Eighty-eight Thousand Seven Hundred Forty-seven Dollars (\$88,747) for use by the Executive Director.

<u>Section Six (12) – University City Branch of River Des Peres</u> <u>OMCI Fund (5584)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the University City Branch of River Des Peres OMCI Fund the sum of Three Hundred Four Thousand Two Hundred Sixty-two Dollars (\$304,262) for use by the Executive Director.

<u>Section Six (13) – Watkins Creek OMCI Fund (5587)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Watkins Creek OMCI Fund the sum of Nine Hundred Fifteen Dollars (\$915) for use by the Executive Director.

<u>Section Six (14) – Seminary Branch of River Des Peres OMCI</u> <u>Fund (5593)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Seminary Branch of River Des Peres OMCI Fund the sum of Forty-six Thousand Five Hundred Forty-five Dollars (\$46,545) for use by the Executive Director.

<u>Section Six (15) – Black Creek OMCI Fund (5594)</u>. For the purpose of providing for Operations, Maintenance, Administration, Construction Improvement, there is hereby appropriated and set apart out of the Black Creek OMCI Fund the sum of Eight Thousand Nine Hundred Thirty-seven Dollars (\$8,937) for use by the Executive Director.

SECTION SIX APPROPRIATIONS

<u>\$28,745,874</u>

<u>Section Seven – Wastewater Emergency Fund.</u> For the purpose of providing for emergency work or repairs requiring prompt attention, there is hereby transferred from the Wastewater Revenue Fund to the Wastewater Emergency Fund the sum of Five Hundred Thousand Dollars (\$500,000). There is hereby appropriated and set apart out of the Wastewater Emergency Fund the sum of Zero Dollars (\$0) for use by the Executive Director in contracting for emergency work or repairs.

SECTION SEVEN APPROPRIATIONS

<u>\$0</u>

<u>Section Eight – Stormwater Emergency Fund</u>. For the purpose of providing for emergency work or repairs requiring prompt attention, there is hereby appropriated and set apart out of the Stormwater Emergency

Fund the sum of Zero Dollars (\$0) for use by the Executive Director in contracting for emergency work or repairs.

SECTION EIGHT APPROPRIATIONS

Section Nine – Debt Service Funds. For the purpose of providing for the support of the Wastewater Revenue Bond Debt Service of the Metropolitan St. Louis Sewer District for the fiscal year beginning July 1, 2019 and ending June 30, 2020, there is hereby transferred from the Wastewater Revenue Fund to the Wastewater Revenue Bond Service Funds the total sum of One Hundred Seventeen Million Five Hundred Ninety-five Thousand Nine Hundred Nineteen Dollars (\$117,595,919). Appropriations will be executed through the Debt Service Funds as follows for total District principal and interest falling due on outstanding revenue bonds, including any new issues planned during the fiscal year, and banking fees relating to the debt:

<u>Section Nine (1) – Wastewater Principal and Interest Bond 2004A</u> – Fund (2804). There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2804 the sum of Twenty-three Million Nine Hundred Twenty-nine Thousand Dollars (\$23,929,000).

<u>Section Nine (2) – Wastewater Principal and Interest Bond</u> <u>2010B – Fund (2812)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2812 the sum of Three Million Three Hundred Fifty-three Thousand Nine Hundred Dollars (\$3,353,900).

<u>Section Nine (3) – Wastewater Principal and Interest Bond</u> <u>2011B – Fund (2816)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2816 the sum of Two Million Nine Hundred Three Thousand Three Hundred Dollars (\$2,903,300).

<u>Section Nine (4) – Wastewater Principal and Interest Bond</u> <u>2012A – Fund (2817)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2817 the sum of Twelve Million Five Hundred Seventy-seven Thousand Two Hundred Dollars (\$12,577,200). <u>Section Nine (5) – Wastewater Principal and Interest Bond</u> <u>2012B – Fund (2818)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2818 the sum of Nine Million Seven Hundred Seventy-two Thousand Six Hundred Dollars (\$9,772,600).

<u>Section Nine (6) – Wastewater Principal and Interest Bond</u> <u>2013B – Fund (2819)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2819 the sum of Eight Million Six Hundred Eighty-five Thousand Four Hundred Dollars (\$8,685,400).

<u>Section Nine (7) – Wastewater Principal and Interest Bond</u> <u>2013A – Fund (2820)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Proposed Fund the sum of Three Million One Hundred Eighty-eight Thousand Six Hundred Dollars (\$3,188,600).

<u>Section Nine (8) – Wastewater Principal and Interest Bond</u> <u>2015A – Fund (2821)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2821 the sum of Four Million Five Hundred Fifty-three Thousand Three Hundred Dollars (\$4,553,300).

<u>Section Nine (9) – Wastewater Principal and Interest Bond</u> <u>2015B – Fund (2822)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2822 the sum of Twelve Million Two Hundred Forty Thousand Four Hundred Dollars (\$12,240,400).

<u>Section Nine (10) – Wastewater Principal and Interest Bond</u> <u>2016A – Fund (2823)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2823 the sum of One Million One Hundred Seventy-nine Thousand Two Hundred Dollars (\$1,179,200).

<u>Section Nine (11) – Wastewater Principal and Interest Bond</u> <u>2016B – Fund (2824)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2824 the sum of Four Million Four Hundred Forty-six Thousand Three Hundred Dollars (\$4,446,300).

<u>Section Nine (12) – Wastewater Principal and Interest Bond</u> <u>2016C – Fund (2825)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2825 the sum of Nine Million Five Hundred Forty-five Thousand Four Hundred Dollars (\$9,545,400).

<u>Section Nine (13) – Wastewater Principal and Interest Bond</u> <u>2017A – Fund (2826)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2826 the sum of Eighteen Million Nine Hundred Sixty-one Thousand Six Hundred Dollars (\$18,961,600).

<u>Section Nine (14) – 2018A WIFIA – Principal and Interest - WW</u> <u>– Fund (2827)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2827 the sum of Fiftyfive Thousand Nine Hundred Dollars (\$55,900).

<u>Section Nine (15) – 2018B SRF – Prinicipal and Interest – WW –</u> <u>Fund (2828)</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Fund Number 2828 the sum of Three Hundred Fifty-one Thousand Six Hundred Dollars (\$351,600).

<u>Section Nine (16) – Wastewater Principal and Interest Proposed</u> <u>Fund</u> There is hereby appropriated and set apart out of the Wastewater Revenue Bond Service Proposed Fund the sum of One Million Eight Hundred Fifty-two Thousand Two Hundred Nineteen Dollars (\$1,852,219).

SECTION NINE APPROPRIATIONS

<u>\$117,595,919</u>

<u>Section Ten – Sanitary Replacement Fund</u>. For the purpose of meeting the costs of repairing, rehabilitating and replacing the District's Wastewater System, there is hereby transferred from the Wastewater Revenue Fund to the Sanitary Replacement Fund the sum of One Hundred Ten Million Dollars (\$110,000,000). There is hereby appropriated and set apart out of the Sanitary Replacement Fund the sum of Eight Million Three Hundred Seventy-seven Thousand Six Hundred Thirty-one Dollars (\$8,377,631) for use by the Executive Director for internal labor costs associated with projects appropriated in this fund.

SECTION TEN APPROPRIATIONS

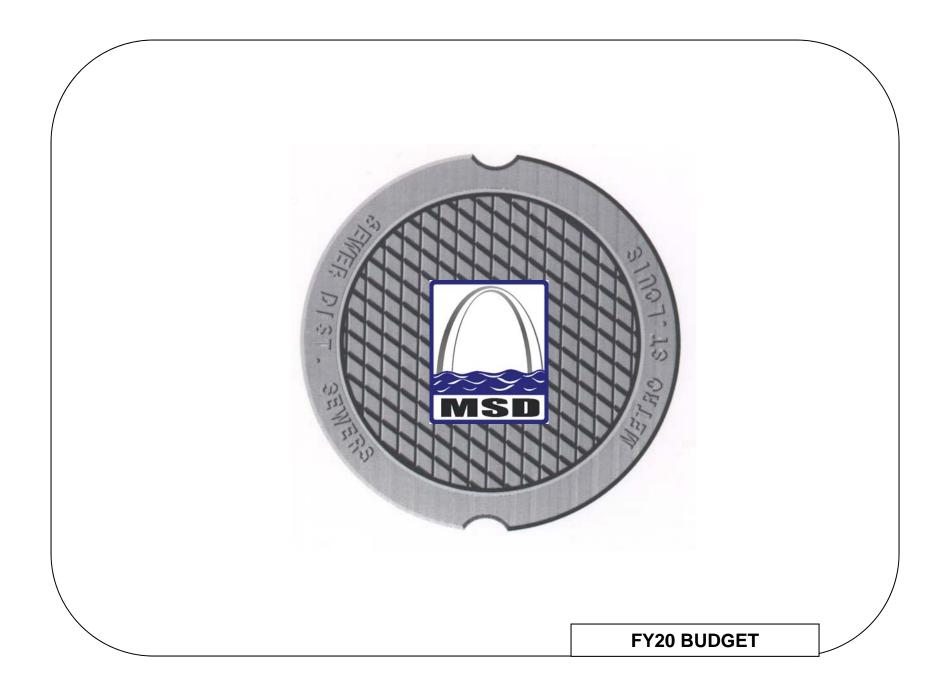
\$8,377,631

TOTAL DISTRICT BUDGET APPROPRIATIONS \$335,092,234

SUMMARY OF APPROPRIATIONS FY20

| Fund(s) | Appropriation |
|---|---------------|
| General Fund | \$169,391,541 |
| Water Backup Insurance and Reimbursement Fund | 4,419,700 |
| General Insurance Fund | 6,495,900 |
| Improvement Fund | 65,669 |
| OMCI Funds | 28,745,874 |
| Emergency Funds | 0 |
| Debt Service Funds | 117,595,919 |
| Sanitary Replacement Fund | 8,377,631 |
| Total District Appropriations | \$335,092,234 |
| | |

The foregoing Ordinance will be introduced May 9, 2019.





Taxes are based on voter-approved rates that are included on the tax bills issued by the City of St. Louis or St. Louis County. The tax bills are calculated based on the tax assessment information provided by the governing authority and the current tax rates. The tax revenue is realized in the first half of the fiscal year.

FY20 Proposed Tax Ordinance

PROPOSED TAX ORDINANCE NO.

AN ORDINANCE repealing Ordinance No. 14802, adopted September 27, 2018, and enacting a new Ordinance in lieu thereof, adjusting the previously fixed taxes by determining the amount of taxes which shall be levied, assessed, and collected in the year 2019 on all taxable tangible property in the District within the corporate limits of the City of St. Louis and St. Louis County, respectively, and in Subdistricts within the corporate limits of St. Louis County as follows: Coldwater Creek Trunk Subdistrict, Gravois Creek Trunk Subdistrict, Maline Creek Trunk Subdistrict, Watkins Creek Trunk Subdistrict, Subdistrict No. 88 (Fountain Creek), Subdistrict No. 89 (Loretta-Joplin), Subdistrict No. 342 (Clayton-Central), Subdistrict No. 366 (University City Branch of River des Peres Stormwater Subdistrict), Subdistrict No. 367 (Deer Creek Stormwater Subdistrict), Subdistrict No. 369 (Sugar Creek), Subdistrict No. 448 (Missouri River - Bonfils), Subdistrict No. 449 (Meramec River Basin - M.S.D. Southwest), Subdistrict No. 453 (Shrewsbury Branch of River des Peres), Subdistrict No. 454 (Seminary Branch of River des Peres), Subdistrict No. 455 (Black Creek), Subdistrict No. 1 of the River des Peres Watershed (Creve Coeur-Frontenac Area), Subdistrict No. 4 of the River des Peres Watershed (North Affton Area) and Subdistrict No. 7 of the River des Peres Watershed (Wellston Area); and the Board of Trustees, in accordance with Charter Section 7.310 authorizes the Director of Finance to certify as to the amount of taxes which shall be levied, assessed and collected for the aforementioned Subdistricts.

WHEREAS, after notice of hearing as provided in the Charter, and after due consideration of all the statements made and the facts adduced at such hearing, the Board has found that it will be necessary in the calendar year 2019 to levy, assess, and collect taxes on taxable tangible property in the District.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF TRUSTEES OF THE METROPOLITAN ST. LOUIS SEWER DISTRICT:

Section One. For the fiscal year beginning July 1, 2019, The Metropolitan St. Louis Sewer District shall levy, assess, and collect taxes on all taxable tangible property within the boundaries of The Metropolitan St. Louis Sewer District.

Section Two. For the general administration of The Metropolitan St. Louis Sewer District during the fiscal year beginning July 1, 2019, the amount of taxes which shall be levied, assessed, and collected in the year 2019 on all taxable tangible property within the boundaries of The Metropolitan St. Louis Sewer District shall be Five Million Four Hundred Forty-eight Thousand Six Hundred Six Dollars (\$5,448,606), which will be produced by the rate of one point nine cents (.0190) per one hundred dollars assessed valuation for residential property, one point nine cents (.0190) per one hundred dollars assessed valuation for residential property, one point nine cents (.0190) per one hundred dollars assessed valuation for commercial property and one point nine cents (.0190) per one hundred dollars assessed valuation for personal property, and of which Eight Hundred Fourteen Thousand Five Hundred Nineteen Dollars (\$814,519), shall be levied, assessed, and collected on taxable tangible property in said District within the corporate limits of the City of St. Louis, and of which Four Million Six Hundred Thirty-four Thousand Eighty-seven Dollars (\$4,634,087), shall be levied, assessed, and collected on taxable tangible property within that part of the corporate limits of St. Louis County lying within said District. These funds are to be allocated to the <u>Stormwater Regulatory Fund</u>.

Section Three. In The Metropolitan St. Louis Sewer District, for the purpose of providing revenue for the operations of

the District's stormwater utility, including stormwater system operation and maintenance, rehabilitation and limited construction of infrastructure and other capital improvements, and an operating reserve, and for the anticipated tax delinquencies during the fiscal year beginning July 1, 2019, the amount of taxes which shall be levied, assessed, and collected in the year 2019 on all taxable tangible property in said District shall be Twenty-seven Million Two Hundred Fifty-two Thousand Seventy-one Dollars (\$27,252,071), which total sum will be produced by the rate of nine point eight cents (.098) per one hundred dollars assessed valuation for residential property, nine point eight cents (.098) per one hundred dollars assessed valuation for agricultural property, nine point eight cents (.098) per one hundred dollars assessed valuation for commercial property and nine point eight cents (.098) per one hundred dollars assessed valuation for personal property, and of which total sum Four Million Two Hundred One Thousand Two Hundred Three Dollars (\$4,201,203), shall be levied, assessed, and collected on taxable tangible property in said District within the corporate limits of the City of St. Louis, and of which total sum Twenty-three Million Fifty Thousand Eight Hundred Sixty-eight Dollars (\$23,050,868), shall be levied, assessed, and collected on taxable tangible property within that part of the corporate limits of St. Louis County lying within said District. These funds are to be allocated to the Districtwide Stormwater Fund.

Section Four. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within the <u>Coldwater Creek Trunk Subdistrict</u>, as defined and delineated by District Ordinance No. 3755, adopted April 11, 1979, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for several dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for several dollars assessed valuation for the dollars ass

commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Five. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within the <u>Gravois Creek Trunk Subdistrict</u>, as defined and delineated by District Ordinance No. 425, adopted July 14, 1960; and as enlarged by annexation thereto of the areas described in District Ordinance No. 1235, adopted November 12, 1964; No. 1451, adopted January 13, 1966; No. 1453, adopted January 13, 1966; No. 1485, adopted May 9, 1966; No. 1784, adopted September 12, 1968; No. 1884, adopted May 1, 1969; No. 1907, adopted June 12, 1969; No. 2012, adopted March 19, 1970; No. 2157, adopted April 22, 1971; No. 2175, adopted June 3, 1971; No. 177, adopted June 3, 1971; No. 2191, adopted July 15, 1971; No. 2272, adopted March 9, 1972; No. 2377, adopted January 26, 1973; and No. 2941, adopted October 29, 1975; shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Six. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within the <u>Maline Creek Trunk Subdistrict</u>, as defined and delineated by District Ordinance No. 26, adopted June 30, 1955, and as enlarged by annexation thereto of the area described in District Ordinance No. 1962, adopted October 30, 1969, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation

for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Seven. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within the <u>Watkins Creek Trunk Subdistrict</u>, as defined and delineated by District Ordinance No. 1304, adopted April 8, 1965, and as enlarged by annexation thereto of the area described in Ordinance No. 2050, adopted June 18, 1970, and Ordinance No. 2236, adopted October 29, 1971, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Eight. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 88 (Fountain Creek)</u>, as defined and delineated by District Ordinance No. 377, adopted March 18, 1960, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Nine. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable

tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 89 (Loretta-Joplin)</u>, as defined and delineated by District Ordinance No. 383, adopted March 31, 1960, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for ne hundred dollars assessed valuation for cents (.000) per one hundred dollars assessed valuation for personal property.

Section Ten. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within Subdistrict No. 342 (Clayton-Central), as defined and delineated by District Ordinance No. 1882, adopted May 1, 1969, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for sagricultural property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Eleven. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 366 (University City Branch of River des Peres Stormwater Subdistrict</u>), as defined and delineated by District Ordinance No. 2146, adopted April 14, 1971, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for

personal property.

Section Twelve. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 367 (Deer Creek Stormwater</u> <u>Subdistrict)</u>, as defined and delineated by District Ordinance No. 2557, adopted March 27, 1974; and as enlarged by annexation thereto of the areas described in District Ordinance No. 2611, adopted June 26, 1974, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Thirteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 369 (Sugar Creek</u> <u>Stormwater Subdistrict</u>), as defined and delineated by District Ordinance No. 2552, adopted March 13, 1974, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Fourteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 448 (Missouri River -</u>

<u>Bonfils</u>), as defined and delineated by District Ordinance No. 3465, adopted March 22, 1978, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Fifteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 449 (Meramec River Basin - M.S.D. Southwest)</u>, as defined and delineated by District Ordinance No. 3482, adopted March 29, 1978, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Sixteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 453 (Shrewsbury Branch of River des Peres)</u>, as defined and delineated by District Ordinance No. 3484, adopted April 12, 1978, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Seventeen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable

tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 454 (Seminary Branch of</u> <u>River des Peres</u>), as defined and delineated by District Ordinance No. 3485, adopted April 12, 1978, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Eighteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 455 (Black Creek)</u>, as defined and delineated by District Ordinance No. 3486, adopted April 12, 1978, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Nineteen. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 1 of the River des Peres</u> <u>Watershed (Creve Coeur-Frontenac Area)</u>, as defined and delineated by District Ordinance No. 24, adopted June 20, 1955, and as enlarged by annexation thereto of the area described in District Ordinance No. 1719 adopted February 13, 1968, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for agricultural property, zero cents (.000) per one hundred

dollars assessed valuation for commercial property and zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Twenty. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 4 of the River des Peres</u> <u>Watershed (North Affton Area)</u>, as defined and delineated by District Ordinance No. 22, adopted June 20, 1955, and as such part was enlarged by District Ordinance No. 190, adopted April 7, 1958, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Twenty-One. The amount of taxes which shall be levied, assessed and collected in the year 2019 on all taxable tangible property within that part of the corporate limits of St. Louis County lying within <u>Subdistrict No. 7 of the River des Peres</u> <u>Watershed (Wellston Area)</u>, as defined and delineated by District Ordinance No. 409, adopted June 16, 1960, and as such part was enlarged by District Ordinance No. 2497, adopted November 8, 1973, shall be Zero Dollars (\$0.00), which sum will be produced by the rate of zero cents (.000) per one hundred dollars assessed valuation for residential property, zero cents (.000) per one hundred dollars assessed valuation for personal property.

Section Twenty-Two. If any section, subsection, sentence, clause, phrase or portion of this Ordinance is for any reason

held invalid or unconstitutional by any court of competent jurisdiction, such portion shall be deemed a separate, distinct, and independent provision and such holding shall not affect the validity of the remaining portions hereof.

The foregoing Ordinance will be introduced May 9, 2019.

MSD Project Clear is the initiative to improve water quality and alleviate many wastewater concerns in the St. Louis region. It will invest billions of dollars over a generation in planning, designing, and building community rainscaping, system improvements, and an ambitious program of maintenance and repair.